

WE SUPPORT



# Sustainability

Report 2025

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# 1

## Presentation

- 1.1. About the Report
- 1.2. Message from the 2025 Management
- 1.3. 2025 Highlights



# 1.1. About the Report

• GRI 2-3

Portos do Paraná presents its 2025 Sustainability Report, consolidating another cycle of consistent progress in integrating ESG (Environmental, Social, and Governance) practices into its business strategy and operational management.

Prepared in accordance with the Global Reporting Initiative (GRI) Standards and published annually, this report reflects not only the organization's performance throughout the reporting period, but also its continuous evolution in generating sustainable value for society, the environment, and the economic development of the State of Paraná.

The year 2025 marks the maturation of initiatives structured over recent years, with the expansion of actions focused on operational efficiency, the reduction of environmental impacts, and the strengthening of relationships with communities and stakeholders. More than reaffirming commitments, Portos do Paraná advanced the consolidation of practices that integrate sustainability

into decision-making processes, promoting tangible and measurable results.

This document covers the period from January 1 to December 31, 2025. Financial information is aligned with the same fiscal year, ensuring consistency between economic performance and environmental, social, and governance indicators.

Throughout this report, the main impacts, results, and performance indicators for the period are presented, consistently reflecting the initiatives implemented and the progress achieved by Portos do Paraná during 2025. Transparency, integrity, and accountability remain the foundations that support our operations and our relationship with stakeholders.

This report reflects Portos do Paraná ongoing commitment to responsible, transparent, and value-driven management focused on long-term sustainability. To our employees, partners, and stakeholders, we express our gratitude for their trust, partnership, and contribution to the results achieved throughout 2025.



**The year 2025 marks the continued evolution of initiatives developed over recent years, with expanded actions focused on operational efficiency, environmental impact reduction, and strengthened relationships with communities and stakeholders.**



## Access and Contact

For questions or suggestions regarding the content of this report, please contact us through our official communication channels:

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Help us continuously improve our initiatives by participating in our Satisfaction Survey. Available on: [www.portosdoparana.pr.gov.br/Pagina/Pesquisas-de-Satisfação](http://www.portosdoparana.pr.gov.br/Pagina/Pesquisas-de-Satisfação)



# Reading Tools

- GRI 2-5



## GRI

Portos do Paraná adopts the Global Reporting Initiative (GRI) methodology in this report, a globally recognized framework that ensures transparency, consistency, and comparability in sustainability reporting. Throughout this document you will see that for each title and subtitle, the **GRI XXX-X** symbol will appear, showing the indicator reported. On page 108, we provide an overview of the GRI indicators included in the 2024 Sustainability Report.



## SDG

Guided by the United Nations Sustainable Development Goals (SDGs), Portos do Paraná aligns its business strategies and operational practices with internationally recognized sustainability principles. To facilitate understanding of the relationship between the SDGs and the Company's performance, the SDGs associated with each topic are presented at the beginning of every chapter. In addition, page 114 contains a comprehensive SDG mapping correlating the environmental initiatives carried out during 2024.



## Assurance

To reinforce the reliability and credibility of the information presented, the Portos do Paraná Sustainability Report underwent independent assurance conducted by Russell Bedford. The assurance process validated the accuracy, consistency, and reliability of the information disclosed, confirming alignment with the GRI Standards established by the Global Reporting Initiative (GRI) and the United Nations Sustainable Development Goals (SDGs).



## 1.2. Message from Management: Executive Board

• GRI 2-22

### To the port community and society.

The year 2025 represents a milestone of institutional maturity for Portos do Paraná. In an increasingly challenging global environment, we reaffirmed our ability to evolve with responsibility, resilience, and strategic vision, consolidating our role as a benchmark Port Authority in Brazil. Throughout the year, we made structured progress in integrating operational performance, sustainability, and governance. Our decisions continued to be guided by technical criteria, sustainable development principles, and alignment with best governance practices, strengthening transparency, regulatory compliance, and the generation of public value.

The 2025 Sustainability Report reflects this commitment. More than presenting results, it demonstrates the alignment between institutional planning, strategic objectives, and the implementation of initiatives that directly impact the logistics chain, the port

community, and society as a whole. In 2025, we intensified efforts toward process modernization, strengthened our integrated management system, and expanded initiatives focused on energy efficiency and social and environmental responsibility. Corporate governance remained a structural pillar, ensuring institutional integrity, organizational stability, and decision-making grounded in public responsibility.

In this context, Portos do Paraná reaffirms its strategic role in the development of the State of Paraná and in strengthening Brazil's competitiveness in international trade, driving productive sectors and contributing to balanced and sustainable growth.

The progress achieved is the result of the commitment of our employees, the support of the Board of Directors, the diligent work of the Executive Board, and the trust placed in us by our partners and stakeholders. It also reflects the support and leadership of the Government of

the State of Paraná, under Governor Ratinho Junior, whose administration has strengthened logistics and port infrastructure as strategic pillars for the State's economic and social development.

We are prepared for the challenges ahead, continuously strengthening our strategy, governance, and innovation capabilities, always focused on long-term sustainability and firmly committed to building a trajectory guided by ethics, efficiency, and social and environmental responsibility.

**Luiz Fernando Garcia da Silva**  
*CEO of Portos do Paraná*





## 1.2. Message from Management:

### Board of Directors

• GRI 2-22

The logistics and port sector is undergoing a period of transformation marked by increasing demands for competitiveness, sustainability, and institutional efficiency. In this context, Portos do Paraná has demonstrated adaptability and strategic maturity, consolidating its position as one of Brazil's leading port authorities and a key driver of economic development in the State of Paraná.

As it monitors this process of evolution, the Board of Directors remains committed to ensuring that the company's trajectory continues to be guided by solid principles of governance, transparency, and public responsibility. More than overseeing results, it is the Board of Directors' responsibility to ensure that strategic decisions remain aligned with the collective interest, institutional resilience, and the organization's long-term sustainability.

During the period, we observed the advancement of structural initiatives led by the Executive Board, focused on modernizing port infrastructure, improving management processes, and strengthening logistics integration. These initiatives reflect an increasingly efficient, innovative, and sustainable management model.

The consolidation of this path reinforces the role of Portos do Paraná as a driver of regional development and as a strategic link within the national logistics network,

contributing to the expansion of Brazil's competitiveness in international trade and to the strengthening of key productive sectors of the economy.

The Board of Directors will continue to act diligently to ensure that this trajectory remains guided by institutional integrity, technical rigor, and the forward-looking vision that directs the company's strategic decisions.

Finally, we would like to express our recognition for the work of the Executive Board, employees, and the entire port community, whose joint efforts have been instrumental in the continuous strengthening of Portos do Paraná.



**It is the Board of Directors' responsibility to ensure that strategic decisions remain aligned with the collective interest, institutional resilience, and the organization's long-term sustainability.**

**Alex Sandro de Ávila**  
*Chairman of the Board of Directors of Portos do Paraná*





## 2025 Highlights

### Operational productivity per hour



**32,064,367 (t)**  
of solid bulk exports handled.



**12,756,186 (t)**  
of solid bulk imports handled.



**1,662,370 (t)**  
of container handling.

# 73.5 million

tons handled in 2025 (10% growth compared to 2024), including 46,067,270 tons of exports and 27,439,210 tons of imports.

### HISTORIC MILESTONE



# Record

in container handling

**1,662,370 TEUs**, representing a 6.7% increase compared to 2024.

## COP 30

6-time participation as the **only port invited to speak** at the United Nations Climate Change Conference (COP).

## 2<sup>nd</sup> Largest

Most efficient **public port in the country**.



1

# 48,462

tons of bagged sugar exported.

# 2,792

vessels operated.  
An increase of 2.5% compared to 2024.

**Record grain imports** (barley and wheat), totaling **1,104,808 (t)**.



Historic record in truck arrivals, with **507,915 trucks handled** between January and December, representing a **4% increase** over the previous record set in 2023 (489,975 trucks).

## Antonina



Wheat handling reached **102,353 tons**, **+312%** increase compared to 2024.



Bagged sugar handling reached **48,462 tons**, **+65%** increase compared to 2024.

Imports:

# Largest

fertilizer importer.

Exports:

# Largest

soybean oil exporter.

# Largest

exporter of **animal protein** (beef, pork, and poultry).



# 2

## Portos do Paraná

- 2.1. Portos do Paraná
- 2.2. Materiality
- 2.3. Regulatory
- 2.4. Port Infrastructure



## 2.1. Portos do Paraná

- GRI 2-1, 2-28, 2-13, 2-29

Portos do Paraná, a state-owned public company, acts as the Port Authority for the Organized Ports of Paranaguá and Antonina, being responsible for the management of public port infrastructure, as well as for the regulation and oversight of activities within the port complex, in accordance with Law No. 12,815/2013 and other regulations applicable to the sector.

Operating under the landlord port management model, the organization plays a strategic role in coordinating and developing the port system, ensuring the availability and quality of infrastructure, while private companies are responsible for the operation and management of leased terminals. In this context, the Port Authority is responsible for managing and supervising lease agreements, ensuring compliance with the obligations established therein.

In 2025, Portos do Paraná focused its efforts on improving operational efficiency, upgrading infrastructure, and strengthening

sustainability practices, consolidating significant advances in the integrated management of the port complex.

In the environmental field, the organization maintained continuous monitoring of its area of influence and expanded investments in initiatives aimed at environmental preservation and the development of surrounding communities. During the reporting period, BRL31 million was allocated to social and environmental programs and related infrastructure projects.

Among the highlighted initiatives is the sewage treatment system for the maritime community of Eufrasina, developed in partnership with the Federal University of Paraná (UFPR), which uses alternative technology-based solutions for the treatment of effluents previously discharged into Paranaguá Bay.

In the climate agenda, the Carbon Footprint inventory was completed in 2025, based on 2023 data, expanding

the understanding of greenhouse gas emissions associated with port activities. The organization's environmental initiatives were also presented at COP30, reinforcing its participation in the international sustainability debate.

The institutional commitment to sustainable development is reflected in the adoption of practices aligned with the 17 Sustainable Development Goals (SDGs), integrating actions focused on social responsibility, governance, and environmental preservation. Over the past seven years, BRL166 million has been invested in social and environmental projects, consolidating Portos do Paraná's role as a public institution committed to economic development combined with sustainability.

The organization maintains a defined governance structure for managing the economic, environmental, and social impacts arising from its activities, ensuring integration between strategy, operations, and institutional responsibility.



# BRL166 million

allocated to social and environmental projects over the last seven years



# Value Chain • GRI 2-6

The Portos do Paraná value chain is made up of several a range of activities, which ensure the efficiency of port operations and guarantee effective and safe service for national and international markets.

## Value Chain of Portos do Paraná





## 2.2. Materiality

• GRI 3-1

The identification of Material Topics at Portos do Paraná guides the prioritization of the most relevant impacts associated with port activities, serving as the basis for directing the organization’s sustainability strategies.

This process is conducted continuously and integrated into the organization’s governance structure, coordinated by the Strategic Planning Management Department, which is responsible for consolidating information, reviewing analysis criteria, and ensuring the methodological consistency of assessments. The department’s work considers the evolution of the regulatory environment, sector transformations, and stakeholder expectations, ensuring the periodic updating of priority subjects.

In the 2025 fiscal year, the definition of material Topics was conducted based on the guidelines of the Global Reporting Initiative (GRI), considering both the magnitude of the impacts generated and their relevance to the organization’s strategy.

To structure the process, different sources of information were considered, including internal data, satisfaction survey results, media exposure analysis, and strategic prioritization tools, enabling a comprehensive assessment of environmental, social, and governance aspects.

Stakeholder participation was incorporated through digital questionnaires structured according to the organization’s different relationship groups, enabling the collection of qualified perceptions regarding the most relevant subjects from both internal and external perspectives.

The responses obtained were organized on a scale from 1 to 5, based on relevance and impact criteria, enabling the ranking of subjects and the identification of priority aspects within the environmental, social, and governance dimensions. The resulting assessment supports strategic decision-making and strengthens sustainability management at Portos do Paraná, ensuring alignment between impact management, strategic drivers, and the governance practices adopted by the organization.

### In the identification and consultation process, 14 strategic stakeholder groups were considered:



**Local community**



**Logistics operators**



**Port workers**  
(except Portos do Paraná employees)



**Media and journalists**



**Government and intervening bodies**



**Portos do Paraná employees**



**Shareholders and investors**



**Lessees**



**NGOs and environmental organizations**



**Visitors and tourists**



**Customers and users**



**Associations and unions**



**Suppliers of inputs or services**



**Academics and researchers**

The structured engagement of these stakeholder groups strengthens the technical foundation of the analyses and contributes to the continuous improvement of sustainable management at Portos do Paraná, reinforcing the organization’s commitment to transparency, responsibility, and value creation for society.



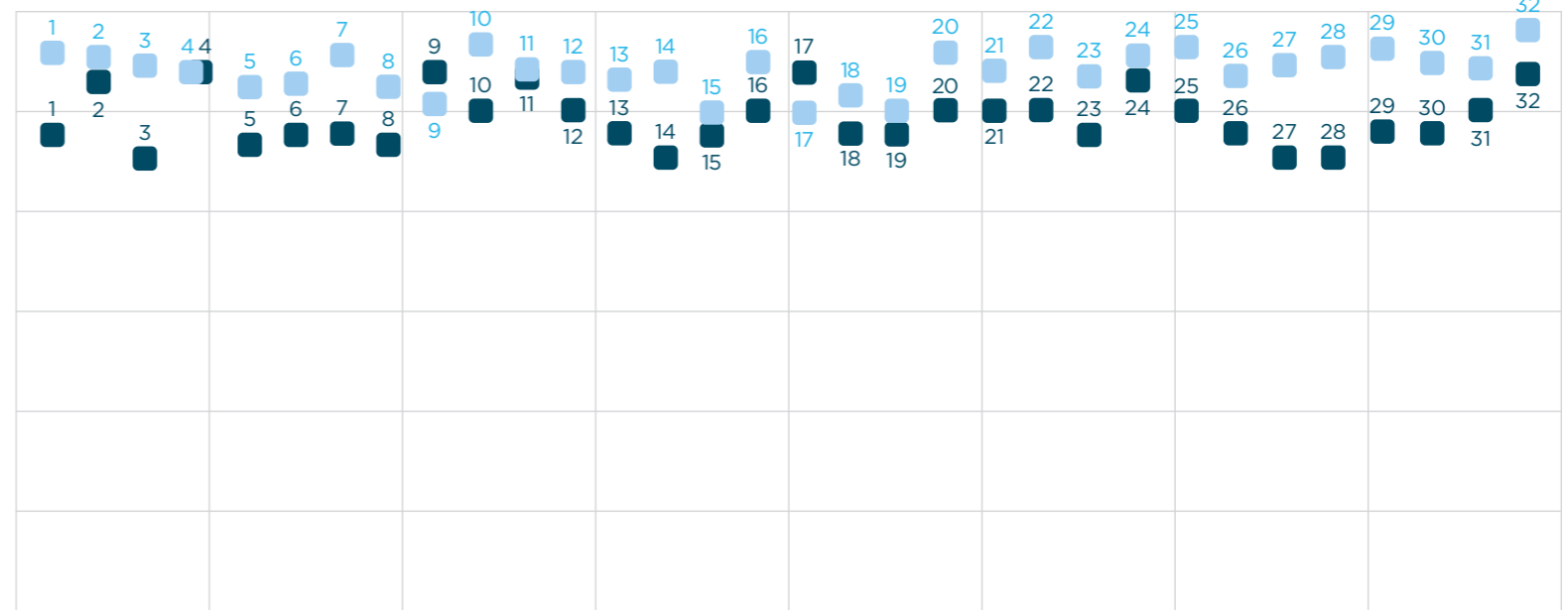
### ENVIRONMENTAL

- 1 Assessment and mitigation of environmental impacts
- 2 Environmental regulatory compliance
- 3 Environmental oversight and control
- 4 Monitoring and reporting of environmental indicators
- 5 Effectiveness of environmental policies
- 6 Development of research in sustainability
- 7 Water resources management
- 8 Access to environmental information
- 9 Transparency in the disclosure of environmental data

### SOCIAL

- 10 Local job and income generation
- 11 Community engagement
- 12 Community engagement
- 13 Port-City interaction and engagement with the academic community
- 14 Transparency in public communication
- 15 Media engagement in sustainability matters
- 16 Sustainability in port operations
- 17 Collaboration with suppliers and partners
- 18 Sustainability requirements within the value chain
- 19 Diversity and inclusion
- 20 Professional development
- 21 Work-life balance
- 22 Occupational health and safety
- 23 Internal communication and employee participation

### MATERIALITY



### GOVERNANCE

- 24 Cooperation with regulatory authorities
- 25 Responsible procurement and purchasing practices
- 26 Relations with unions and representative entities
- 27 Employee welfare and engagement
- 28 Labor dispute resolution
- 29 Transparency in collective bargaining
- 30 Relationships with lessee companies
- 31 Transparency in policies and regulations
- 32 Risk management and integrity

■ Stakeholders  
 ■ Executive Board



## 2.3. Regulatory

• GRI 2-6, 2-27

As a Port Authority, the activities carried out by Portos do Paraná take place within a regulated environment, characterized by the involvement of agencies and bodies responsible for establishing standards, monitoring performance, and overseeing compliance with requirements applicable to the port sector. This context requires continuous observance of technical, legal, and operational criteria across the different dimensions of its activities.

The organization maintains an ongoing institutional relationship with these bodies, ensuring compliance with legal and regulatory requirements in the operational, environmental, social, and governance dimensions. This process involves systematic monitoring of indicators and the adoption of control mechanisms that contribute to regulatory compliance and the continuous improvement of management practices.

Throughout 2025, Portos do Paraná maintained operations aligned with the guidelines established by regulatory

bodies, government agencies, and oversight entities, ensuring compliance with legal requirements related to port operations, environmental protection, occupational safety and health, and operational integrity. Audits, inspections, and technical guidance were part of the organization's routine activities, strengthening compliance mechanisms.

Operations are conducted under the supervision of federal, state, and municipal regulatory bodies, which perform regulatory, inspection, and technical oversight functions, ensuring operational compliance and the protection of the rights of workers, users, and other stakeholders.

During the reporting period, Portos do Paraná did not record any significant cases of non-compliance related to violations of laws or regulations applicable to its activities. This result demonstrates the effectiveness of the organization's internal control, monitoring, and regulatory risk management mechanisms.



**Throughout 2025, Portos do Paraná maintained operations aligned with the guidelines established by regulatory bodies, government agencies, and oversight entities.**





Below are the regulatory bodies related to Portos do Paraná, classified according to the Environmental, Social, and Governance dimensions.



## Environmental

Bodies directly and indirectly related to environmental conditions focus primarily on technical regulation, safety, statistics, and the promotion of sustainable practices in their respective areas.

- Brazilian Institute for the Environment and Renewable Natural Resources (IBAMA)
- State Secretariat for Sustainable Development and Tourism (SEDEST)
- Water and Land Institute (IAT)
- Brazilian Institute of Metrology, Quality, and Technology (INMETRO)
- Port Authority of Portos do Paraná
- Brazilian Institute of Geography and Statistics (IBGE)
- Brazilian National Agency of Oil, Natural Gas, and Biofuels (ANP)
- National Agency of Terrestrial Transport (ANTT)
- Electricity Trading Chamber (CCEE)
- Brazilian Electricity Agency (ANEEL)



## Social

The bodies directly and indirectly related to social conditions are responsible for regulating public safety, health, and work.

- National Commission for Public Safety in Ports, Terminals, and Waterways (Conportos)
- Brazilian Agency of Sanitary Surveillance (ANVISA)
- State Commissions for Public Safety in Ports, Terminals, and Waterways (Cesportos)
- Federal Police (PF)
- Brazilian Federal Revenue Office (RFB)
- Ministry of Labor and Employment (MTE)
- Paraná State Health Department (SESA)
- Brazilian Agency of Supplementary Health (ANS)
- Labor Prosecution Office (MPT)



## Governance

Bodies directly and indirectly related to governance and infrastructure focus on the technical regulation, supervision, and control of port activities.

- Ministry of Ports and Airports
- National Ports Department
- Brazilian Waterway Transport Agency (ANTAQ);
- Government of the State of Paraná
- State Secretariat for Infrastructure and Logistics (SEIL)
- Federal Accounting Court (TCU)
- Court of Auditors of the State of Paraná (TCE-PR)
- Office of the State Controller General (CGE)
- Office of the Comptroller General of the Union (CGU)
- Treasury Department (SEFA)
- Federal Public Prosecution Office (MPF)
- Public Prosecution Office of Paraná (MPPR)
- Municipal Governments (Paranaguá and Antonina)



## 2.4. Port Infrastructure

• GRI 203-1

Port infrastructure is a central element for the viability of new business opportunities and lease agreements, directly impacting the efficiency, safety, and reliability of operations. Adequate infrastructure with ensured structural integrity contributes to reducing waiting times, increasing productivity, mitigating operational risks, and ensuring regulatory compliance.

These factors strengthen the port's competitiveness, increase the confidence of investors and operators, and expand the capacity to meet current and future foreign trade demands.

Under the management of Portos do Paraná, the port complex comprises land areas and operational structures dedicated to cargo reception, storage, and handling. The area under its jurisdiction covers approximately 4 million square meters, including 5,462.18 meters of docks and piers, in addition to a 330,000 m<sup>2</sup> truck screening yard located at the Port of Paranaguá. The port infrastructure includes 23 berths, distributed as follows: 15 berths

at the Commercial Dock, including mooring dolphins, totaling 3,659.63 meters in length; 2 berths (internal and external) at the Public Liquid Bulk Pier (PPGL), totaling 384.41 meters; 2 berths (internal and external) at the liquid bulk pier operated by Cattalini Terminais Marítimos, totaling 511.96 meters; 2 berths (internal and external) at the fertilizer pier in the area leased to Fospar Fertilizantes, totaling 546.18 meters; and 2 moorings at Porto Ponta do Félix, in Antonina, totaling 360 meters.

Infrastructure asset management is conducted strategically to ensure operational continuity, operational safety, logistics efficiency, and compliance with legal requirements, thereby strengthening the competitiveness of the port complex. To achieve this, the organization maintains a dedicated infrastructure department, the Engineering and Maintenance Executive Board (DEM), responsible for the planning, execution, supervision, and maintenance of the port infrastructure managed by the Port Authority. The department's responsibilities include the planning and

execution of port, road, railway, building, and industrial infrastructure projects, as well as the contracting and management of engineering projects and services. The department also conducts technical supervision of works and interventions carried out by third parties within port jurisdiction areas, ensuring compliance with technical standards, compatibility with existing infrastructure, and adherence to legal requirements.



**5,462.18**  
meters of docks and piers



**330,000**  
m<sup>2</sup> truck screening yard



**23**  
moorings



## Building Work, Refurbishments, and Projects Carried Out in 2025

In 2025, Portos do Paraná maintained continuous investments in projects and services aimed at the modernization, expansion, and preservation of port infrastructure, combining strategic construction works with ongoing maintenance actions. Key highlights include:

### Execution of strategic works

- Ongoing expansion and upgrading of the Public Liquid Bulk Pier (PPGL) (initiated in 2025);
- Ongoing works of the Road and Rail Restructuring - Moegão (initiated in 2024);
- Ongoing works of the East Dock Moegão (initiated in 2023);
- Ongoing revitalization works for access to the Port of Antonina (initiated in 2025).

### Projects and works for modernization of buildings and infrastructure

- Ongoing Basic Project for the new truck screening yard buildings (initiated in 2025);
- Completed Basic Project for a berth with preferential mooring for cruise ships (initiated in 2024);
- Completion of Basic Project for the cruise passenger reception terminal (initiated in 2024);
- Completion of Basic Project for the maneuvering, docking, and mooring of emergency response vessels (initiated in 2025);
- Ongoing Executive Project and implementation of the modernization of lighting systems in the truck screening yard (initiated in 2025);
- Completion of construction of the New Warehouse Building (initiated in 2023);
- Completion of Basic Project for the renovation of the Dom Pedro II Building (initiated in 2024);

- Ongoing Basic Project for the adaptation and modernization of the Port Strip lighting system at the Port of Paranaguá (initiated in 2025).

### Interventions in critical port systems

- Acquisition and replacement of the steel support towers for conveyor belts WC03 and WC04 of the East Export Corridor;
- Implementation of lightning protection systems (LPS);
- Acquisition and replacement of 4 telescopic loading spouts for the modernization of the East Export Corridor;
- Preparation of technical reports and projects for upgrading the structures of berths at the Port of Paranaguá.



## Maintenance

The continuous maintenance of port assets remains a priority for the infrastructure management of Portos do Paraná, ensuring operational safety, operational availability, and structural durability. In 2025, permanent maintenance routines were carried out, including:

- Preventive, corrective, and emergency maintenance of the electricity distribution systems within the facilities under the jurisdiction of Portos do Paraná;



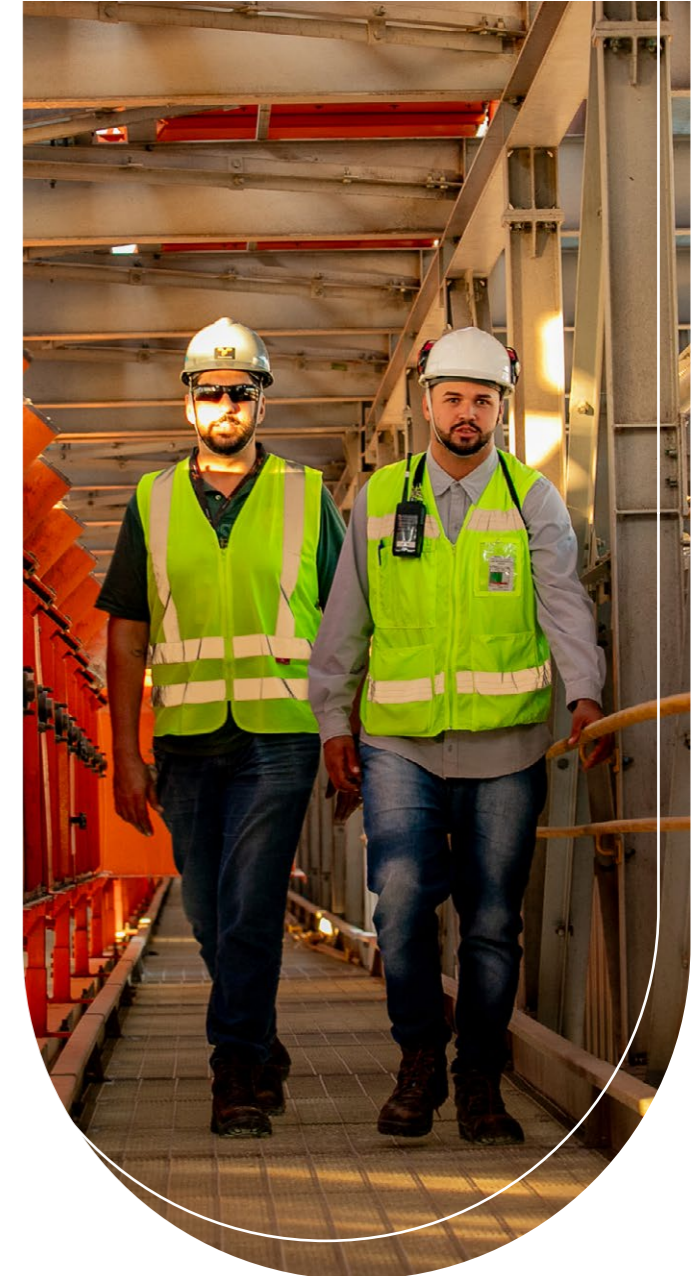
**The continuous maintenance of port assets remains a priority for the infrastructure management of Portos do Paraná.**

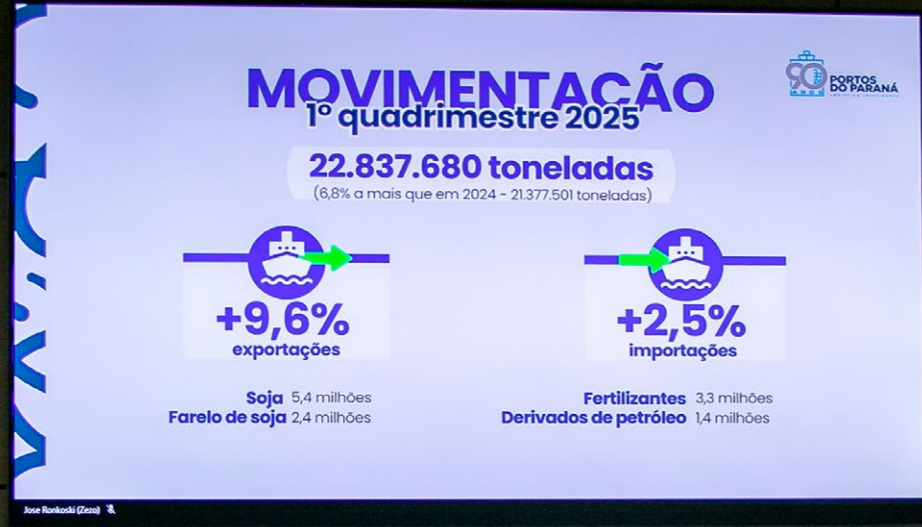
- Maintenance of the paving of the internal road network and the vertical and horizontal signaling of roads and yards;
- Execution of ongoing maintenance services for stormwater drainage and sanitary sewage systems;
- Performance of civil, electrical, building, and industrial maintenance on operational and administrative structures;
- Preventive and corrective maintenance of fire protection systems;
- Electrical and mechanical maintenance of the East and West Export Corridors, the Public Fertilizer Terminal, and the Public Silos;
- Acquisition of materials and components intended for the maintenance of the shiploaders of the Export Corridor (COREX);
- Continuous maintenance of diesel generators within the facilities of Portos do Paraná.

## Maritime Infrastructure and Navigation Safety

Maritime infrastructure and navigation safety are essential to the safe and efficient operation of port activities, ensuring adequate conditions for waterway access, vessel berthing, and vessel circulation. The main actions carried out by Portos do Paraná in 2025 include:

- Continuous maintenance dredging services, ensuring navigability, operational safety, and the maintenance of operational draft depths;
- Continuous multibeam hydrographic survey services;
- Continuous maintenance of nautical signaling systems;
- Conducting maneuver simulations and nautical studies related to operations at the ports of Paranaguá and Antonina;
- Maintenance and installation of fenders, ladders and pier access structures, mooring bollards, expanded metal plates, and floating spacers.





# 3

## Strategic Management

- 3.1. Mission, Vision, and Values
- 3.2. Strategic Management
- 3.3. Corporate Governance





## 3.1. Mission, Vision, and Values

• GRI 2-22, 2-23

Portos do Paraná operates in a dynamic and constantly evolving environment, which requires continuous improvement in order to ensure safe, efficient, and sustainable operations. In this context, the organization directs its efforts toward strengthening its operational capacity and meeting the demands of trade and logistics, balancing performance, reliability, and social and environmental responsibility.

This approach is guided by institutional guidelines that reflect its principles and values, which underpin the conduct of its activities and its relationship with stakeholders.

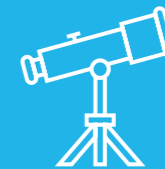
### Mission

**To offer excellent port infrastructure,** driven by innovation, that provides efficient, safe, and sustainable intermodal logistics.



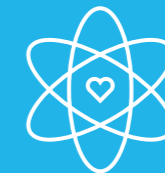
### Vision

**To be recognized as a reference Port Authority in efficiency and competitiveness,** driving Portos do Paraná to become an outstanding Logistics Hub in the Americas.



### Values

**Governance, security, sustainability, human intellect, and quality.**





## 3.2. Strategic Management

• GRI 3-1, 3-2, 3-3

Portos do Paraná adopts a structured strategic management approach operationalized by the Strategic Planning Management Department, focused on planning, monitoring, and the continuous improvement of institutional performance. In this context, the critical analysis of indicators, risks, and strategic initiatives is conducted through the Strategy Analysis Meetings (RAE), which constitute the mechanism for monitoring and realigning Strategic Planning.

In addition, the Strategic Planning Management Department coordinates the strategic agenda of Portos do Paraná, overseeing the implementation of strategic initiatives, the monitoring of goals, and the evaluation of the execution of strategic projects. The department provides methodological support to the executive boards and the multidisciplinary core group, while also acting in institutional coordination with other ports, the National Ports Secretariat of the Ministry of Ports and Airports (MPOR), and other relevant bodies. Its responsibilities also include coordinating the preparation of the Sustainability Report

**To ensure dynamic management aligned with the company's objectives, quarterly Strategy Analysis Meetings (RAE) are held.**

and the development and monitoring of the Business Plan, which are essential instruments for ensuring transparency, commitment to sustainability, and consistent strategic guidance for the organization.

The strategic management of Portos do Paraná, aligned with the sector's planning instruments, ensures that the company's initiatives remain connected to its institutional vision, mission, and values, and are guided by sustainability principles and ESG criteria. This integration strengthens corporate governance and social and environmental responsibility, contributing to efficient, transparent operations aligned with sustainable development.



## Subjects Definition Process

A structured process is used to define material Topics, considering periodic reviews in line with the evolution of the institutional and sectoral context, with the objective of identifying and assessing actual and potential impacts across the economic, environmental, and social dimensions, including impacts related to human rights. The identification of these impacts is conducted through satisfaction surveys, targeted questionnaires, sector trend analyses, contributions received through

the ombudsman channel, and internal analysis meetings. This process also includes stakeholder mapping and consultation, as well as risk and opportunity analyses conducted by the responsible department.

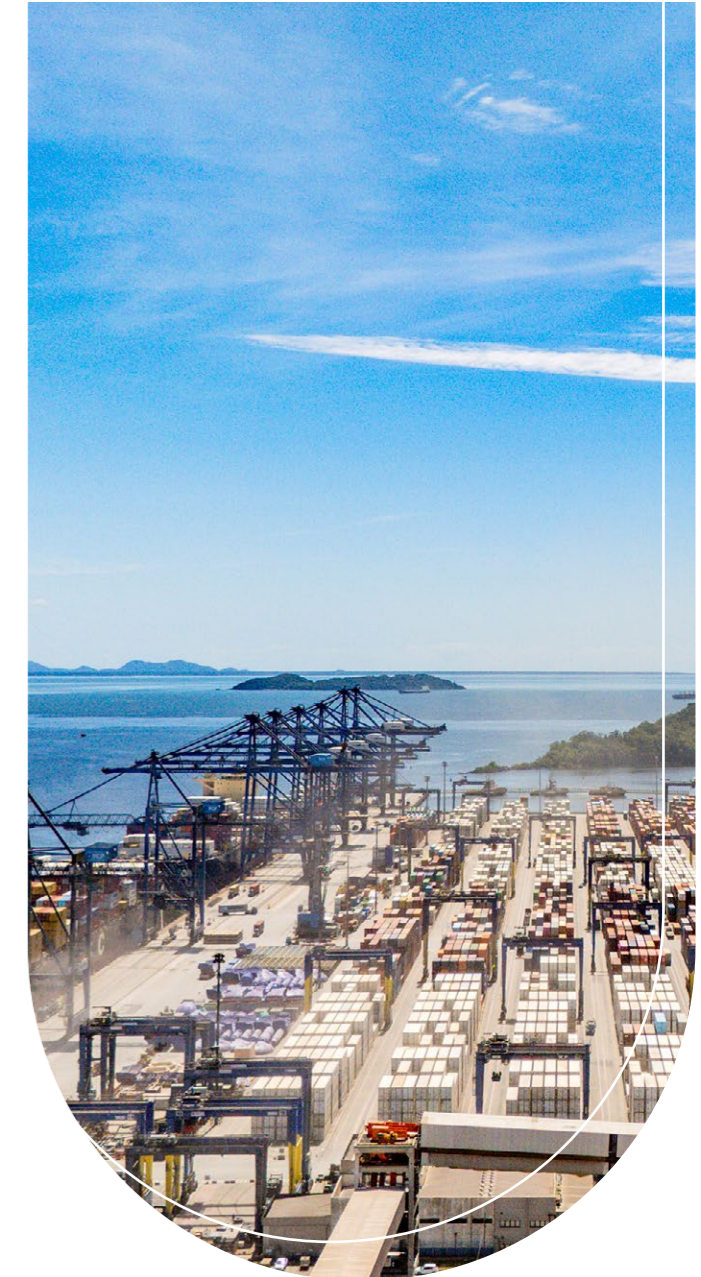
With regard to social aspects, the organization considers studies and analyses aimed at assessing the direct and indirect impacts of its activities on people, seeking alignment with best practices in social responsibility, ethics, and sustainability. The Ombudsman's Office acts as an institutional channel for listening to and addressing society's demands, ensuring transparency, dialogue, and the recording of relevant perceptions. Satisfaction surveys complement this process by capturing users' perceptions regarding the services provided, contributing to the continuous improvement of operations and supporting the definition and prioritization of material Topics.

The prioritization of impacts is carried out based on their relevance to the organization

and its stakeholders. The information collected is organized into a materiality matrix, which evaluates subjects based on their level of impact on stakeholders and their strategic relevance to Portos do Paraná. The results are analyzed by the executive boards and subsequently consolidated and validated by the Executive Board, ensuring that the Sustainability Report addresses, in a clear and objective manner, the issues most relevant to the company's sustainable development.

The process of identifying and prioritizing impacts included the participation of different groups of internal and external stakeholders representing the institutional, operational, social, and environmental relationships of Portos do Paraná. Consultation with specialists occurred primarily through technical teams from companies operating in specialized fields engaged by the Port Authority, whose contributions were collected through institutional engagement instruments.

**The information collected is organized into a materiality matrix, which evaluates subjects based on their level of impact and strategic relevance.**





## List of Material Topics for Strategic Planning

The material topics of Portos do Paraná are determined through the institutional materiality process adopted by the organization, conducted in accordance with the principles and requirements of the Global Reporting Initiative (GRI) methodology, with integrated analysis of aspects relevant to the business and its main stakeholders, and with the participation of the Strategic Planning Management Department and other organizational areas. These subjects remain aligned with the Company's strategic planning and reflect the main economic, environmental, and social impacts associated with port activities, guiding management, decision-making, and the definition of the content of the Sustainability Report.



### During the reporting period, the material topics identified were:

- **Governance and Transparency** - Ethics, regulatory compliance, and accountability as foundations of institutional trust;
- **Operational Efficiency** - Optimization of port operations and logistics with a focus on competitiveness and economic sustainability;
- **Environmental Management** - Control and mitigation of the environmental impacts of port operations, including decarbonization and environmental preservation;
- **Climate Change** - Mitigation of and adaptation to risks and impacts associated with climate change;
- **Innovation and Technology** - Modernization of processes focused on efficiency, safety, and competitiveness;
- **People and Diversity** - Promotion of diversity, inclusion, and respect for human rights in labor relations;
- **Occupational Health and Safety** - Promotion of safe and healthy working environments for workers and surrounding communities;
- **Strategic Partnerships and Cooperation Agreements** - Establishment of alliances to strengthen institutional capacity and disseminate good practices.
- **Social Impact and Community Engagement** - Development of initiatives aimed at generating social value and strengthening relationships with local communities;

The organization adopts a structured and integrated approach to managing the material topics identified in its materiality matrix, considering its institutional responsibilities, legal obligations, and sphere of influence. This approach guides institutional guidelines, policies, and initiatives related to governance, sustainability, innovation, social responsibility, and operational efficiency, ensuring that operations remain aligned with ethical and sustainable standards.

Across all areas, the measures adopted seek to prevent or mitigate potential negative impacts, address actual negative impacts when identified, and maximize positive impacts within the scope of the Port Authority's responsibilities. Additionally, the Company adopts commitments aligned with the United Nations Sustainable Development Goals (SDGs), reflected in its materiality matrix and strategic guidelines. The Sustainability Report constitutes an essential tool for the continuous assessment of risks and impacts associated with the organization's activities and business relationships, reinforcing its commitment to ethical, responsible, and sustainable management.



# Strategic Map 2022-2027

## SOCIETY

- Improve the port-city relationship by incorporating ESG initiatives<sup>1</sup>
- Contribute to the economic development of Paraná

## INFRASTRUCTURE

- Capture and promote permanent intermodal solutions to maximize logistics in the port environment
- Modernize and expand port infrastructure and superstructure

## MARKET AND INVESTMENTS

- Encourage attraction of new investments, promoting the regular exploitation of public areas and infrastructures
- Consolidate position in the financial market
- Generate financial liquidity, favoring budget sustainability

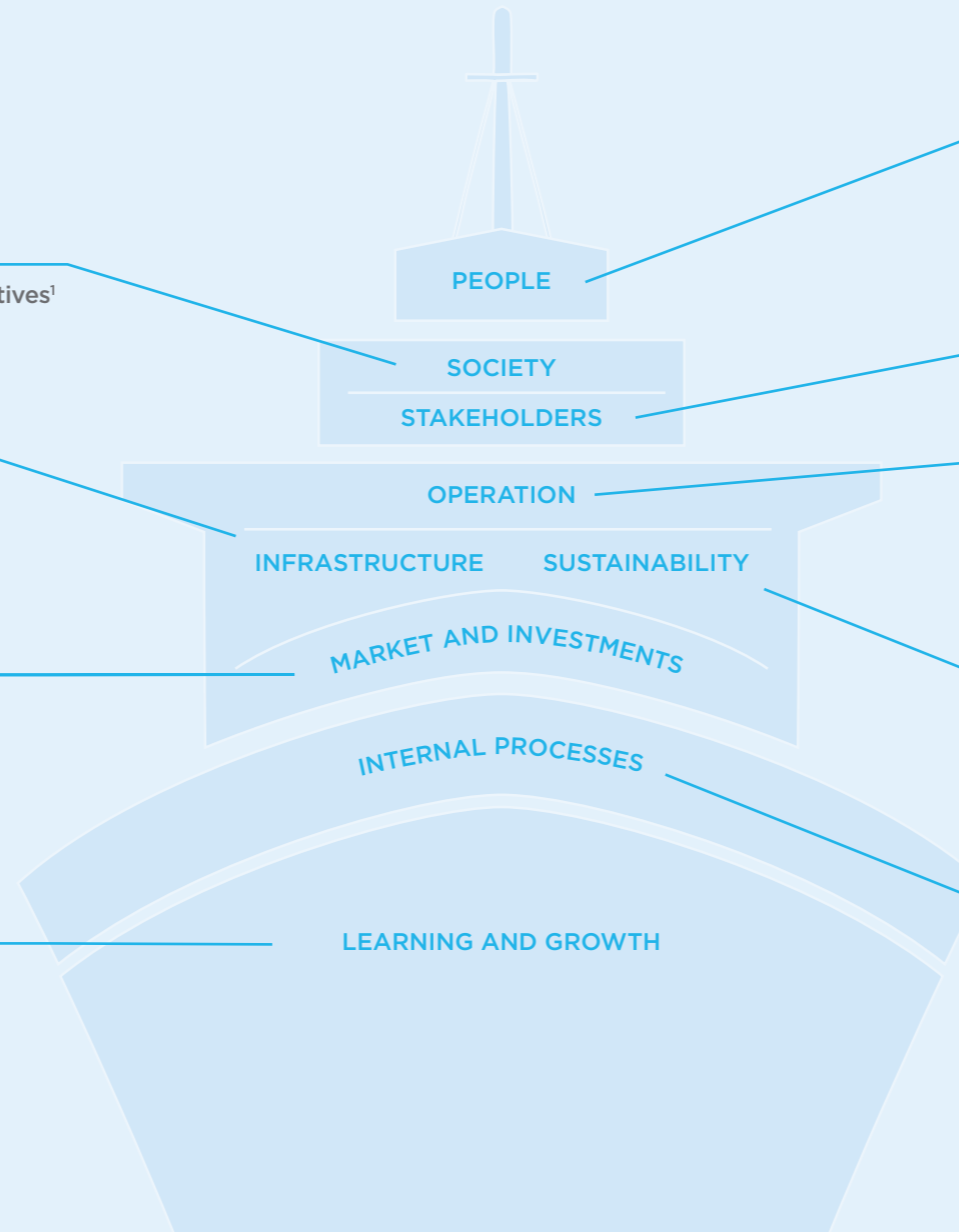
## LEARNING AND GROWTH

- Foster the development of skills and competences
- Systematize integrated performance across teams
- Promote access to high qualification

<sup>1</sup> ESG: Environmental, Social and Corporate Governance

<sup>2</sup> SDG: Sustainable Development Goals

<sup>3</sup> HSE: Health, Safety, and Environment



## PEOPLE

- Promote prevention and maintenance of good health and well-being
- Integrate relationships by optimizing the organizational climate
- Generate value for the human intellect

## STAKEHOLDERS

- Promote the provision of value to the port community business

## OPERATION

- Optimize the integrated management of the intermodal operational flow
- Automate the operations line-up with Vessel Traffic Management Information System, integrating it with the Port Collaborative Decision Making and Port Community System

## SUSTAINABILITY

- Incorporate SDG<sup>2</sup> standards and principles into port management
- Standardize occupational safety and environmental criteria of port operations
- Improve the HSE<sup>3</sup> integrated management system

## INTERNAL PROCESSES

- Improve processes and controls management, ensuring legal compliance of corporate contracts
- Establish and disseminate the IT, communication, and data protection Governance
- Improve the operability and integration of the information systems and their logical infrastructure
- Legal support to decision-making, increasing reliability and legal certainty
- Disseminate risk management at all organizational levels



### 3.3. Corporate Governance

• GRI 2-9, 2-10, 2-11, 2-12, 2-13, 2-14, 2-15, 2-16, 2-17, 2-18, 2-22, 205-1

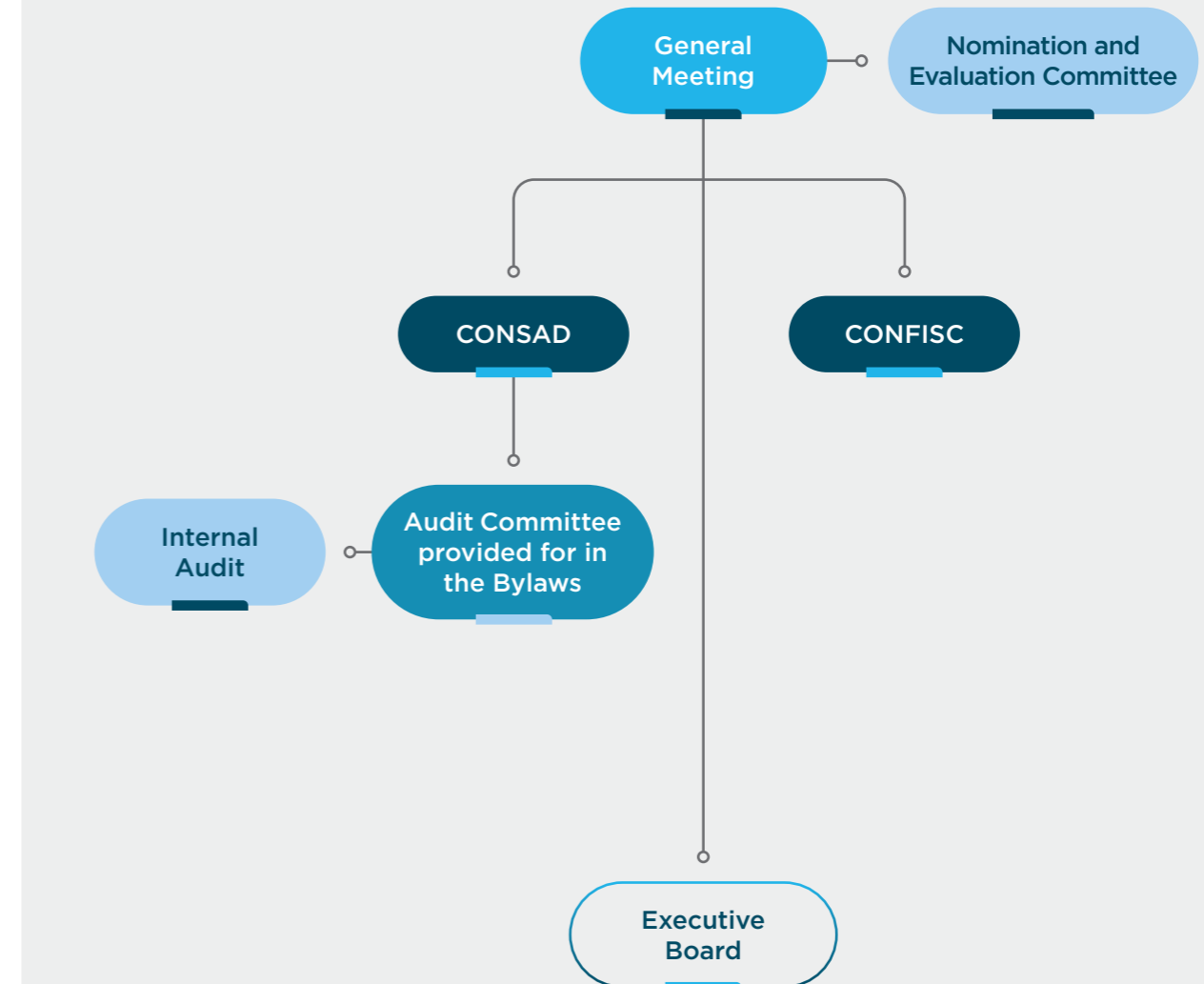
The Company's Corporate Governance is grounded in principles and guidelines that guide the management of the organization, ensuring transparency, ethics, and efficiency in administration. Supported by legal regulations and aligned with international references of good practices, its purpose is to strengthen institutional sustainability, protect corporate interests, and promote value creation for stakeholders and society.

The governance model encompasses decision-making processes, risk management, and internal control mechanisms, promoting integrity, operational efficiency, and strategic alignment between the Government and Portos do Paraná. Compliance with laws, regulations, and internal and external standards is a shared responsibility of senior management, managers, and employees at all levels of the organization. The Company's governance structure is organized to ensure the proper direction, supervision, and control of the company, with the General Shareholders' Meeting serving as the highest governing body. This system includes the Board of Directors (CONSAD), the Fiscal Council (CONFISC), the Statutory Audit Committee (CAE), the Nomination and Evaluation Committee (CIA), and the Executive Board (DIREX), each with specific and complementary responsibilities.

Below, we present the composition and responsibilities of the highest governance body, as well as its specialized supporting committees:



**The organization's Corporate Governance aims to strengthen institutional sustainability, protect corporate interests, and promote value creation for stakeholders and society.**





## General Meeting

It is the highest governance body of Portos do Paraná, responsible for deliberating on subjects related to the Company’s corporate purpose, in accordance with applicable legislation and the Bylaws. Its objective is to ensure transparency and clarity in the decision-making process, strengthen the control mechanisms of the statutory bodies, and contribute to management integrity and accountability.

The general meeting is ordinarily held once a year for the validation and approval of accounts and financial statements and may be extraordinarily convened whenever necessary. Its convening is the responsibility of the Board

of Directors (CONSAD), and it is chaired by the Chief Executive Officer, or in their absence by a person designated by them, or, if necessary, by a shareholder present and chosen at the time of the meeting. The responsibilities of the Chief Executive Officer, who also performs executive functions, are set forth in Article 33 of the Bylaws of Portos do Paraná.

Among the main responsibilities of the General Meeting are deliberations regarding changes to capital stock, the election, removal, and determination of the remuneration of members of the Board of Directors (CONSAD) and the Fiscal Council (CONFISC), in addition to the consideration of other subjects provided for in legislation and internal regulations.

## Nomination and Evaluation Committee (CIA)

A permanent statutory body supporting the State of Paraná, it is part of the governance structure and is responsible for issuing opinions regarding nominations for positions on the Executive Board, Board of Directors, Fiscal Council, and Statutory Committees. This assessment considers compliance with applicable legal and statutory requirements, as well as the absence of restrictions that could prevent the respective appointments. The CIA also acts in cases of temporary vacancies, evaluating nominations for interim replacement until a permanent appointment is formally approved. The eligibility criteria and requirements assessed by the Committee are based on the State-Owned Companies Law No. 13,303/2016, contributing to transparency, legal compliance, and the strengthening of governance practices.

## Statutory Audit Committee (CAE)

It is an independent, advisory, and permanent body that forms part of the governance structure of Portos do Paraná and supports the Board of Directors (CONSAD). The Committee is composed of three members, elected and removed by the Board of Directors, with a two-year term of office beginning on the publication date of the appointment act. The members’ terms of office are non-concurrent in order to ensure continuity of activities, preserve independence, and promote the periodic renewal of the committee. The most relevant subjects are reported to the Board of Directors (CONSAD), as the Audit Committee’s mission is to safeguard good governance, ethics, and the effectiveness of internal controls, ensuring the reliability of accounting, financial, and other corporate information.



## Fiscal Council (CONFISC)

Acts as an independent statutory oversight body with the purpose of supervising management acts and verifying the compliance of Portos do Paraná’s activities with the Bylaws, applicable legislation, and governance good practices. It is composed of three permanent members and their respective alternates, appointed and removable at any time by the Governor of the State, with two-year terms of office and the possibility of up to two consecutive reappointments.



## Board of Directors (CONSAD)

CONSAD is the highest body responsible for guiding the management of Portos do Paraná and deliberating on strategic matters. The Board of Directors is responsible for approving guidelines, plans, policies, and strategic objectives, as well as monitoring institutional performance. In carrying out its duties, CONSAD oversees the activities of the Executive Board, evaluating results, risks, and opportunities, and ensuring that decisions remain aligned with institutional objectives and current policies, thereby establishing the connection between the State-Owned Company and the State Government. Relevant matters are communicated to the Board of Directors through the Statutory Audit Committee (CAE), which is responsible for supporting the Board in monitoring internal controls, risk management, and institutional compliance. Within the scope of its responsibilities, the Board of Directors defines the company's spokesperson policy, ensuring consistency in institutional communications and preventing divergences between information disclosed by departments and management.

The Board of Directors is composed of nine members, elected and removable by the General Meeting, with two-year terms of office and the possibility of up

to three consecutive reappointments. Its composition complies with legal and statutory criteria and includes independent members and representatives from different

groups, enabling multiple perspectives to be considered in strategic decision-making. The Board of Directors meets ordinarily once a month and extraordinarily whenever necessary.

The members of CONSAD as of December 2025 can be seen below:

Name	Position	Representative	Term of Office
 <b>Alex Sandro de Ávila</b>	CEO	Nominated by the Federal Government	11/24/2023 to 11/23/2025
 <b>Giovani da Silva Ferreira</b>	Full Member	Corporate Group	11/24/2023 to 11/23/2025
 <b>Carlos Eidam de Assis</b>	Full Member	Employees Group	11/24/2023 to 11/23/2025
 <b>Leandro Pazzetto Arruda</b>	Full Member	State Government of Paraná	06/18/2025 to 06/17/2027
 <b>Luiz Fernando Garcia da Silva</b>	Full Member	State Government of Paraná	06/18/2025 to 06/17/2027
 <b>João Paulo de Castro</b>	Full Member	State Government of Paraná	06/18/2025 to 06/17/2027
 <b>Carlos Romeu Ramos</b>	Full Member	State Government of Paraná	06/18/2025 to 06/17/2027
 <b>Thyago Antonio Pigato Caus</b>	Full Member	State Government of Paraná	06/18/2025 to 06/17/2027
 <b>Carlos Eduardo Makoul Gasperin</b>	Full Member	State Government of Paraná	06/18/2025 to 06/17/2027



## Integrity, conflicts of interest, and governance

To ensure the integrity of the decision-making process, transparency in the conduct of management, and alignment with corporate governance good practices, the Board of Directors of Portos do Paraná adopts structured measures aimed at preventing and mitigating conflicts of interest, strengthening control mechanisms, risk management, and institutional compliance. In this context, the Board of Directors:

**Establishes** advisory committees with specific responsibilities for analyzing and recommending actions on relevant subjects;

**Discusses, approves, and monitors** decisions related to corporate governance practices, stakeholder relations, people management policies, and the code of conduct applicable to company representatives;

**Implements and supervises** risk management and internal control systems designed to prevent and mitigate the main risks to which the company is exposed, including risks related to the integrity of accounting and financial information, as well as the prevention of corruption and fraud.

As part of these mechanisms, elected officers participate, upon taking office and annually thereafter, in specific training programs covering topics such as corporate legislation and capital markets regulation, information disclosure, internal controls, the code of conduct, Law No. 12,846 of August 12, 2013 (Anti-Corruption Law), as well as other subjects related to the activities of public companies or mixed-capital companies.



**The Board of Directors adopts structured measures aimed at preventing and mitigating conflicts of interest, strengthening control mechanisms, risk management, and institutional compliance.**

## Responsibilities of the Board of Directors

Within the scope of its supervisory and monitoring responsibilities, the Board of Directors deliberates, during its final annual meeting, on the analysis of the body's activity plan, the objectives to be considered in performance appraisals, and the annual meeting schedule for the subsequent fiscal year. It is also responsible for evaluating the performance of the members of the Executive Board and the Chief Executive Officer and may rely on methodological and procedural support from the Nomination and Evaluation Committee.

Below are the responsibilities of the highest governance body related to defining strategic guidelines, supervising management, monitoring institutional performance, and deliberating on policies, plans, and objectives, in line with the corporate purpose and applicable public policies:

**Define the company's strategic direction** establishing public policy objectives and priorities aligned with the corporate purpose and sustainable development;

**Supervise** the activities of the Executive Board, with access to books, documents, and information regarding agreements and other corporate acts;

**Approve and monitor** decisions related to corporate governance, stakeholder relations, people management, and the code of conduct;

**Approve and monitor** the business plan, strategic planning, and investments, including their respective goals and performance indicators presented by the Executive Board.



# Organizational and Decision-Making Structure








The Executive Board is the body responsible for the administration and representation of the company. Its activities ensure the regular operation of Portos do Paraná, in alignment with the guidelines established by the Board of Directors (CONSAD), to which it reports the company's results on a monthly basis.

It is composed of one Chief Executive Officer and six Officers, appointed and removable by the Board of Directors, each responsible for specific management areas. The actions of the Executive Board are monitored and supervised by the Board of Directors.

The Chief Executive Officer coordinates the overall management, institutionally represents Portos do Paraná, and ensures compliance with the decisions of the Board of Directors. The other Directors manage their respective areas, participate jointly in deliberative decisions, and collaborate with one another to achieve the company's objectives. Rules governing substitutions, leaves of absence, and vacancies ensure management continuity and the regularity of operations.

The composition of the Executive Board as of December 2025 is presented below:

Each member of the Executive Board brings together experience and technical and managerial competencies that strengthen integrated governance, focused on sustainable development and value generation for stakeholders. The highest governance body, together with senior executives, is responsible for developing, approving, and updating values or mission statement, as well as strategies, policies, and objectives related to sustainable development. This process involves defining action guidelines, result goals and performance indicators, aligned with sustainability and the company's strategic objectives.

Position	Name
CEO	 <b>Luiz Fernando Garcia Da Silva</b>
Legal Executive Board	 <b>Marcus Vinicius Freitas Dos Santos</b>
Administrative and Finance Executive Board	 <b>Marcos Alfredo Bonoski</b>
Environment Executive Board	 <b>João Paulo Ribeiro Santana</b>
Port Operations Executive Board	 <b>Gabriel Perdonsini Vieira</b>
Business Development Executive Board	 <b>Felipe Ozório Monteiro da Gama</b>
Engineering and Maintenance Executive Board	 <b>Victor Yugo Kengo</b>

**Each member of the Executive Board brings together experience and competencies that strengthen integrated governance, focused on sustainable development and value generation.**





## Internal Governance Structure

The Company's governance structure is organized into areas that ensure the integrity, transparency, and efficiency of management. The Governance Superintendency operates in an integrated manner in coordinating these areas, aligned with strategic guidelines and governance good practices.

Its areas of activity include Internal Control, Compliance, and the Ombudsman's Office, which strengthen compliance, ethics, transparency, and relationships with stakeholders. This system is complemented by Process Management and Risk Management, focused on standardization, continuous improvement, and the identification and mitigation of risks that may impact the objectives of Portos do Paraná.



## Risks Related to Corruption

The Ombudsman's Office works directly on the mitigation and prevention of corruption-related risks within Portos do Paraná.

All complaints are forwarded to the Presidency and investigated by a special committee.



# Institutional Commitments and ESG Governance

• GRI 2-23, 2-28, 101-1

Portos do Paraná became a participant company of the United Nations Global Compact in October 2025, committing to align its strategies and operations with the Ten Principles of the Global Compact and to adopt the Sustainable Development Goals (SDGs) as references for its sustainability and social responsibility actions and targets. This initiative includes due diligence processes aimed at identifying, preventing, and mitigating adverse impacts related to human rights, the environment, labor practices, and integrity, as well as the application of the precautionary principle in environmental management, in alignment with Principle 7 of the Global Compact and the principles of the Universal Declaration of Human Rights.

**WE SUPPORT**



## Principles

Created by the UN Global Compact, the **10 principles** serve as guidelines for all participating companies.



### Work

**3.** Businesses should uphold the freedom of association and the effective recognition of the right to collective bargaining.

**4.** Businesses should uphold the elimination of all forms of forced and compulsory labor.

**5.** Businesses should uphold the effective abolition of child labor.

**6.** Businesses should uphold the elimination of discrimination in respect of employment and occupation.



### Environment

**7.** Businesses should support a precautionary approach to environmental challenges.

**8.** Businesses should undertake initiatives to promote greater environmental responsibility.

**9.** Businesses should encourage the development and diffusion of environmentally friendly technologies.



### Anti-corruption

**10.** Businesses should work against corruption in all its forms, including extortion and bribery.

**The company must:**  
Be aligned with and committed to upholding these principles, as compliance with them is a fundamental requirement for joining the initiative, both in Brazil and in any other country.



# SDGs



Human rights actions include respect for equality and non-discrimination, the prohibition of forced and child labor, freedom of association and collective bargaining, and fair, safe, and healthy working conditions, with attention to internal and outsourced workers, local communities, and vulnerable groups. This guideline was approved at the highest level of corporate governance and applies to all activities and business relationships. Regarding institutional associations, the organization supports the UN Global Compact and is in the process of defining its participation in programs, working groups, and initiatives promoted by the Global Compact Network Brazil.

Portos do Paraná remains aligned with the Ten Principles of the Global Compact and the Sustainable Development Goals (SDGs), especially SDG 14 (Life Below Water) and SDG 15 (Life on Land), which aim to protect marine and terrestrial ecosystems, promote the sustainable use of natural resources, and halt biodiversity loss. Although the organization is still structuring specific actions to address the 2030 Targets and the 2050 Goals of the Kunming-Montreal Global Biodiversity Framework, the principles of the Global

Compact and the SDGs constitute the foundation of its sustainability and environmental preservation efforts, recognizing the importance of aligning its policies with global references for biodiversity protection.

The guidelines adopted under the UN Global Compact and the SDGs apply to all activities and operations of the organization, as well as to its business relationships. The organization seeks to implement sustainable practices throughout its value chain and develops strategies to engage business partners and suppliers in adopting measures that contribute to biodiversity preservation and restoration.



**Portos do Paraná remains aligned with the Ten Principles of the Global Compact and the SDGs, especially SDG 14 and SDG 15.**



# 4

## Operational Performance

- 4.1. Operational Efficiency
- 4.2. Leases
- 4.3. Procurement

SDG

9 INDUSTRIALIZATION AND INFRASTRUCTURE	11 SUSTAINABLE CITIES AND COMMUNITIES	16 PEACE, JUSTICE AND STRONG INSTITUTIONS
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## 4.1. Operational Efficiency

Portos do Paraná is a national benchmark in the Brazilian port sector, managing the Paranaguá and Antonina Port Complex in the State of Paraná. With consolidated infrastructure and a structured operational management model, the Port Authority ensures logistical fluidity and the competitiveness of Brazilian foreign trade.

The Paranaguá and Antonina Port Complex has a total area of approximately 4 million square meters, 5,347 meters of docks and piers, and 23 moorings strategically distributed throughout the port complex. This infrastructure consolidates the organization as one of the most relevant port complexes in the country, serving international markets daily through the import and export of products destined for several countries across Latin America, Asia, Europe, among others.

The Port of Paranaguá has a 330,000 m<sup>2</sup> truck screening yard operating under a rotational flow system, with the capacity to receive a high volume of trucks daily and



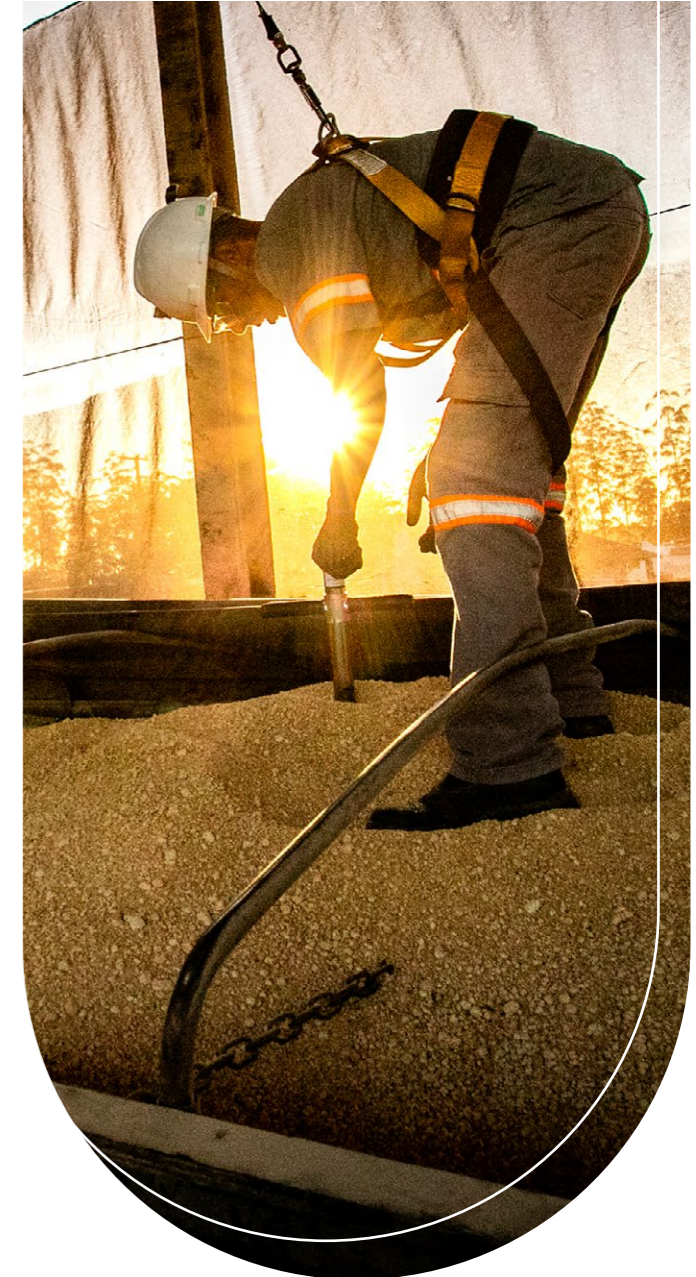
**73.5 million**  
tons exported and imported through its docks

accommodate approximately 1,000 vehicles simultaneously. The system contributes to greater efficiency, logistical organization, and operational productivity, enabling the port to handle operational peaks, with a daily record of 2,523 trucks already registered. In 2025, a historic record for truck arrivals was achieved, with 507,915 vehicles handled between January and December, representing a 4% increase over the previous record set in 2023 (489,975 trucks).







### Volume of Operations

During 2025, Portos do Paraná recorded another year of significant growth and operational consolidation. The total cargo handling of the port complex reached a historic record, with more than 73 million tons exported and imported through its docks, representing a 10.1% increase compared to 2024, when more than 66 million tons were handled. This result reaffirms the strategic positioning of the port complex in both national and international markets, reflecting operational efficiency and the robustness of its infrastructure.










The main cargo handling actions recorded during 2025 can be seen below:

	Portos do Paraná Complex	Antonina
 <b>General Handling</b>	Historical record with <b>73,506,480 tons</b> (+10.10%+ compared to 2024).	<b>1,338,274 tons</b> in 2025 (-33% compared to 2024, with handling of 1,993,620 tons)
 <b>Main Imported Goods</b>	<b>Soybean:</b> 14,685,022 tons <b>Containers:</b> 9,653,594 tons <b>Bran:</b> 6,542,599 tons <b>(Bulk) Sugar:</b> 5,631,523 tons <b>Corn:</b> 5,094,470 tons	<b>Sugar (bags):</b> 48,462 tons (+65% compared to 2024, with 29,436 tons) <b>(Bulk) Sugar:</b> 339,615 tons (-32% compared to 2024, with 497,304 tons)
 <b>Main Exported Goods</b>	<b>Fertilizers:</b> 11,605,434 tons <b>Containers:</b> 7,729,501 tons <b>Oil derivatives:</b> 4,701,354 tons <b>Methanol:</b> 1,381,402 tons <b>Barley:</b> 518,945 tons	<b>Fertilizers:</b> 644,534 tons (-35% compared to 2024, with 997,827 tons) <b>Wheat:</b> 102,353 tons (+312% compared to 2024, with 24,867 tons)
 <b>Exports and Imports</b>	<b>Total exports:</b> 46,067,270 tons in 2025 <b>Total imports:</b> 27,439,210 tons in 2025	<b>Total exports:</b> 513,726 tons in 2025 <b>Total imports:</b> 824,548 tons in 2025






The products handled by Portos do Paraná are destined for different international markets, reflecting the strategic integration of the port complex within global supply chains. In 2025, the main destinations included:

**MAIN DESTINATIONS 2025 (EXPORT)**

 Ranking	 Export - Solid Bulk	 Liquid and Gaseous Bulk	 Containers	 General Cargo
1 <sup>st</sup>	China	India	China	Algeria
2 <sup>nd</sup>	Iran	Bangladesh	Mexico	Malaysia
3 <sup>rd</sup>	Netherlands (Holland)	Netherlands (Holland)	India	China
4 <sup>th</sup>	Bangladesh	Liberia	United States	Bangladesh
5 <sup>th</sup>	Spain	Marshall Islands	United Arab Emirates	Iran

**MAIN ORIGINS 2025 (IMPORT)**

 Ranking	 Export - Solid Bulk	 Liquid and Gaseous Bulk	 Containers	 General Cargo
1 <sup>st</sup>	China	Russia	China	Argentina
2 <sup>nd</sup>	Russia	United States	Belgium	Mexico
3 <sup>rd</sup>	Canada	Trinidad and Tobago	United States	China
4 <sup>th</sup>	Argentina	Indonesia	India	Germany
5 <sup>th</sup>	Morocco	Chile	Germany	Italy

The distribution of cargo handling, in absolute terms and according to cargo type, can be seen below:

Type	Export 2025	Import 2025	Accrued 2025	Accrued 2024	%
General cargo	11,482,093	7,840,873	19,322,966	17,999,408	+7%
Liquid Bulk	2,520,810	6,842,151	9,362,961	9,141,297	+2%
Solid bulk	32,064,367	12,756,186	44,820,554	39,628,295	+13%
<b>Total</b>	<b>46,067,270</b>	<b>27,439,210</b>	<b>73,506,480</b>	<b>66,769,001</b>	<b>+10.1%</b>



## Destaques 2025

	Previous Record	2025 Record	Var. %
<b>Annual Handling (t)</b>	In 2024 - 66,769,001	<b>73,506,480</b>	<b>10.1%</b>
<b>Monthly Handling (t)</b>	In August 2024 - 6,869,966	<b>July 2025 - 7,319,145</b>	<b>6.5%</b>
<b>Export Handling (t)</b>	In 2023 - 42,719,729	<b>46,067,270</b>	<b>7.8%</b>
<b>Import Handling (t)</b>	In 2024 - 26,751,003	<b>27,439,210</b>	<b>2.6%</b>
<b>Number of Moorings (t)</b>	In 2024 - 2,724	<b>2,792</b>	<b>2.5%</b>
<b>Truck Reception at the Screening Yard</b>	In 2023 - 489,975	<b>507,915 trucks</b>	<b>3.7%</b>
<b>Fertilizers (t)</b>	In 2021 - 11,462,060	<b>11,609,133</b>	<b>1.3%</b>
<b>Soybean Meal (t)</b>	In 2023 - 6,267,634	<b>6,542,599</b>	<b>4.4%</b>
<b>Containers (TEUs)</b>	In 2024 - 1,558,450	<b>1,662,370</b>	<b>6.7%</b>
<b>Grain Imports (t)</b>	In 2024 - 1,078,673	<b>1,104,808</b>	<b>2.4%</b>
<b>Barley Imports (t)</b>	In 2024 - 428,132	<b>518,945</b>	<b>21.2%</b>
<b>Wheat Imports (t)</b>	In 2019 - 347,977	<b>430,951</b>	<b>23.8%</b>
<b>Bagged Sugar (t)</b>	In 2020 - 887,794	<b>971,161</b>	<b>9.4%</b>
<b>Solid Bulk Imports and Exports (t)</b>	In 2023 - 41,473,800	<b>44,820,554</b>	<b>8.1%</b>
<b>Liquid Bulk (t)</b>	In 2023 - 9,320,652	<b>9,362,961</b>	<b>0.5%</b>
<b>Liquid Bulk Cargo - Public Pier (t)</b>	In 2024 - 4,502,711	<b>4,662,098</b>	<b>3.5%</b>



## Leadership in Cargo Handling

### 2<sup>nd</sup> Largest

Public Port in  
the country

### 1<sup>st</sup> place

in Reefer exports  
(consolidated chicken, beef,  
pork, and fish proteins)

### 1<sup>st</sup> place

in fertilizer  
imports

### 1<sup>st</sup> place

in methanol  
imports

### 1<sup>st</sup> place

in soybean  
oil exports

### 2<sup>nd</sup> place

in sugar  
exports

### 1<sup>st</sup> place

in chicken  
protein exports

### 2<sup>nd</sup> place

in soybean  
meal exports



# Logistics and Management

Logistics and operational management at Portos do Paraná are conducted in an integrated, coordinated manner guided by planning, operational control, and regulatory compliance. The Port Operations Department serves as the central management hub of the port complex, responsible for organizing and synchronizing land-based and waterway logistics flows, from the arrival of cargo and vehicles at port access points to the berthing, operation, and departure of vessels.

Operational management is structured around advance vessel line-up planning, coordination of inbound and outbound traffic in the access channel and port basins, as well as cargo presence control and vehicle flow management within the yards. These activities are supported by information systems, enabling greater logistical predictability, reduced waiting times, and mitigation of operational bottlenecks.



## Export Corridor

The Export Corridor is one of the main logistical assets of the Port of Paranaguá, specialized in the export of agricultural dry bulk cargo. The complex connects 14 port terminals located in the retroport area directly to the moorings through a conveyor belt system that enables cargo to be loaded directly into vessel holds without the need for intermediate truck transportation, increasing operational efficiency and reducing logistical impacts.

The system is divided into two operational areas:

### East Corridor

**3** moorings (212, 213 and 214);

Integration with **11** port terminals;

**6 loading lines** with operational capacity of **1,500 tons** per hour.

### West Corridor

**1** mooring (201);

Integration with **3** port terminals;

2 loading lines with operational capacity of **2,000 tons** per hour.

In 2025, the Export Corridor accounted for approximately 34% of the total cargo handling of Paraná's ports, representing 54% of the total export volume handled by the port complex. The Company demonstrated high logistical efficiency, with an average loading volume of approximately 62 thousand tons per vessel. During the same year, the complex recorded the largest corn shipment ever loaded onto a single vessel, totaling 77 thousand tons.



## 4.2. Leases

Portos do Paraná, through its business model, offers areas of the Paranaguá and Antonina Organized Port, through auctions held at B3 for exploitation by the private sector. In this context, the lease agreements signed for the areas affected by port operations play a crucial role in the development of the port complex, with new investments, revenue generation, employment, and income for the entire community. Port areas are used for the handling and storage of goods and/or passengers, in accordance with the legislation in force for the port sector.

Areas not directly allocated to port operations are designated for other activities, according to their purpose and operational classification, provided they comply with applicable regulations and are not directly related to passenger handling, cargo handling, or cargo storage associated with waterway transportation. These activities are authorized through use authorization agreements, compensated or uncompensated land use agreements.

In addition to direct revenue from these agreements, Portos do Paraná also raises funds related to bids placed by companies at auctions. Combined, these revenues exceeded BRL257 million over recent years (2021 to 2025). Of this total, approximately BRL225 million was collected in 2025, with the auctions of areas PAR14, PAR15, and PAR25 playing a significant role in achieving this result, together with concessions from other areas.

The Port Authority has continued to record significant increases in revenues derived from direct port operation agreements. In 2021, approximately BRL128 million was collected, while in 2025 direct revenue from operational agreements totaled approximately BRL211 million. This represents an increase of more than 65% in revenues between 2021 and 2025. Of this increase in revenue from operational agreements, around 15% corresponds to the year 2025 alone.

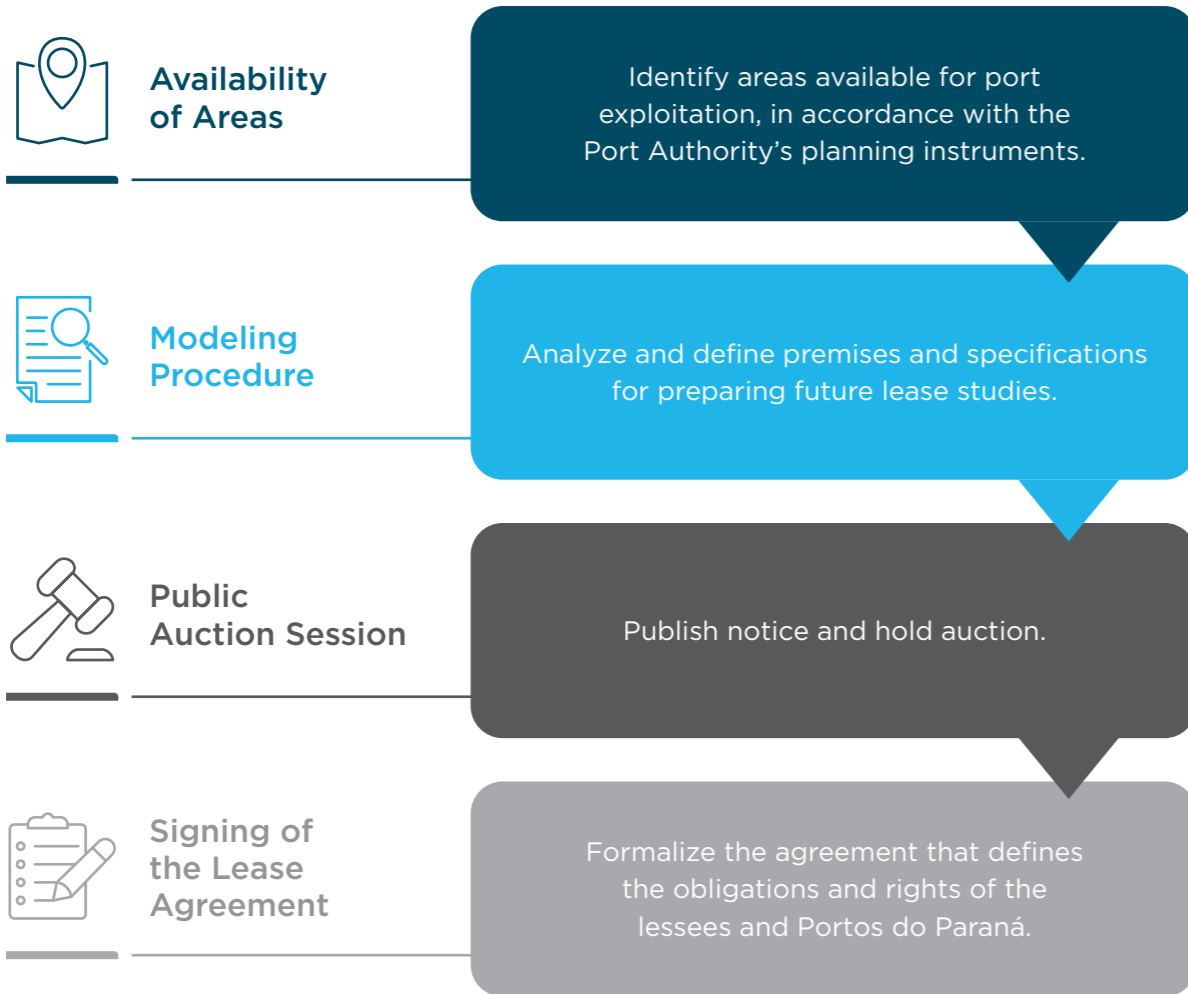
The lease agreements that regulate the exploitation of port areas are managed and monitored by Portos do Paraná Lease Management, and all procedures are carried out in accordance with current port legislation, in particular Law 12,815/2013, Decree 8,033/2013 and Ministry of Ports and Airports Ordinance 530/2019 and regulations issued by the Regulatory Agency ANTAQ.



**In 2025, direct revenue generated from operational agreements totaled approximately BRL211 million.**



The summary flowchart for the exploitation of port areas through a lease agreement can be seen below:

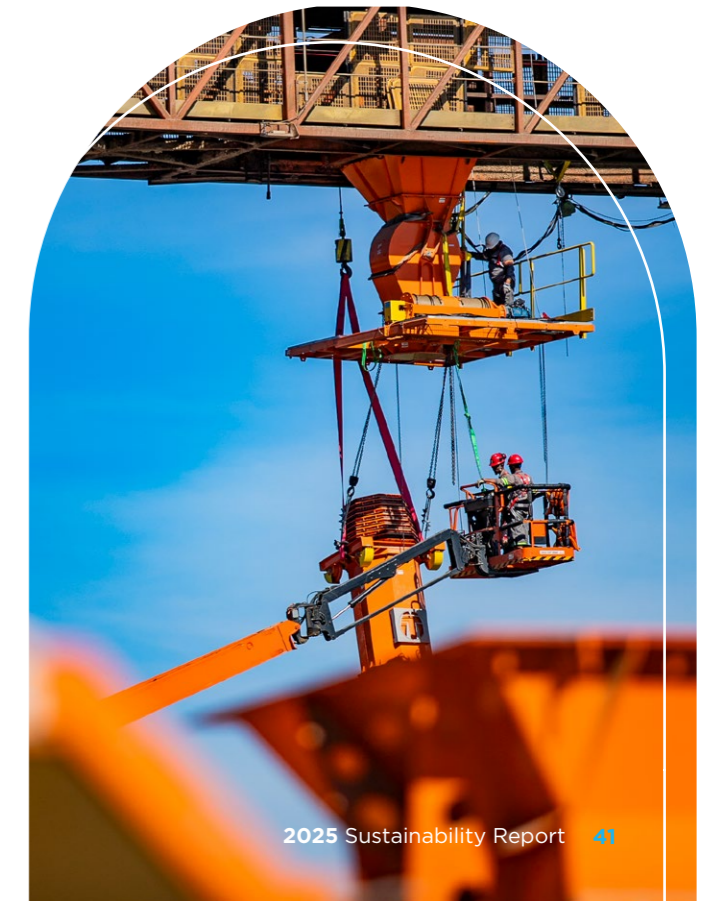


Auctions have proven to be a significant tool for boosting investments and encouraging the modernization of Paraná's port terminals. With five successful auctions already held, Portos do Paraná stands out as a pioneer in organizing auctions for contractual regularization, which ensures legal certainty for the investor and the port, in addition to increasing new revenues for the public coffers.

For 2026, Portos do Paraná plans to offer new projects to the market, which are expected to bring further investment and modernization to the Port Complex, estimated at BRL687 million. This bold initiative demonstrates the Port of

**For 2026, Portos do Paraná plans to offer new projects to the market, which are expected to bring further investment and modernization to the Port Complex, estimated at BRL687 million.**

Paranaguá's commitment to strengthening its infrastructure and expanding its operational capacity, in addition to boosting the region's economic development. The auctions organized by Portos do Paraná have an essential component for the success of new investments: legal certainty, ensuring a favorable and reliable business environment.





## 2025 Highlights

In 2025, Portos do Paraná consolidated one of the largest expansion cycles in its history through the auctions of areas PAR14, PAR15, and PAR25. The three bidding processes attracted 16 qualified participants and generated BRL855 million in concession fees, of which BRL214 million was effectively collected during 2025.

The projected investments for the three projects total approximately BRL2.2 billion, including contributions allocated to the construction of the first phase of Pier “T,” strengthening port infrastructure and expanding the operational capacity of the complex.

# BRL2.2 billion

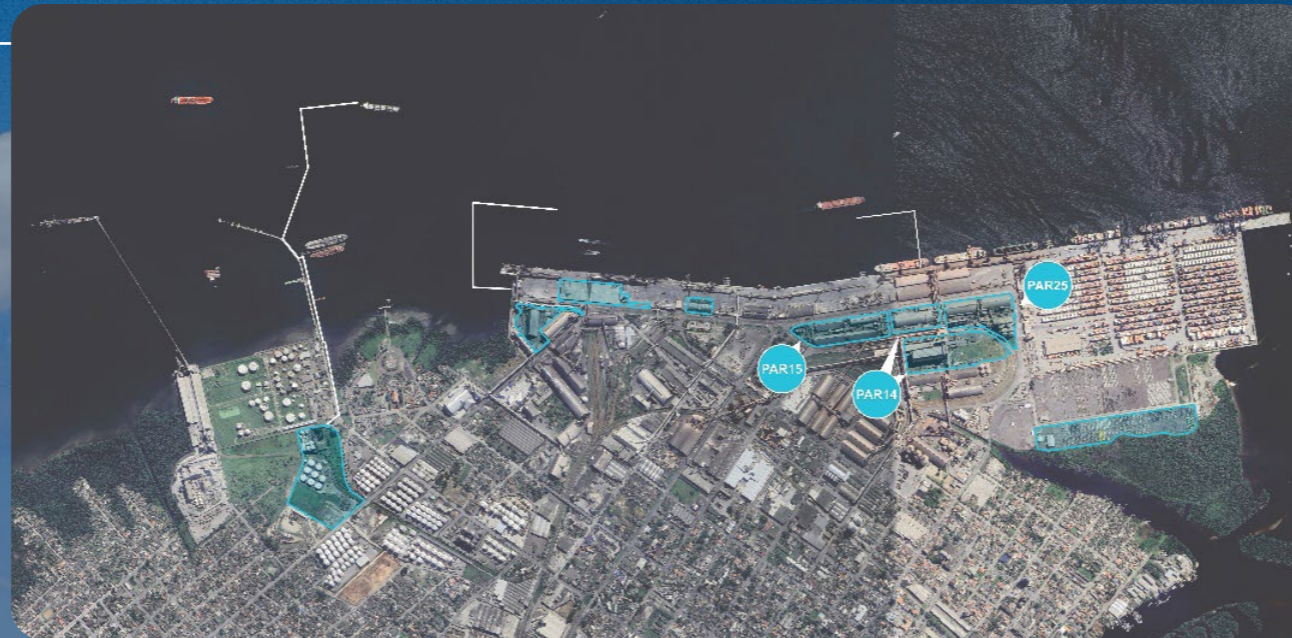
in investments are planned for the three projects at Portos do Paraná.





With the completion of these auctions and additional complementary initiatives, Portos do Paraná **achieved the regularization of 100% of its operational areas**, promoting greater legal certainty, increased revenue generation, and the attraction of strategic investments for Paraná's port sector.

**On the map, the areas already auctioned can be viewed**, with detailed information on load profiles, area, and planned investments.



**PAR 14**

**+ BRL1 billion** in investments  
Solid Vegetable Bulk  
Area of **82,436m<sup>2</sup>**  
Lessee:  
**BTG PACTUAL**  
Grant Fee:  
**BRL225 million**

**PAR 15**

**BRL604 million** in investment  
Solid Vegetable Bulk  
Area of **43,279m<sup>2</sup>**  
Lessee:  
**CARGILL BRASIL**  
Grant Fee:  
**BRL411 million**

**PAR 25**

**BRL565 million** in investment  
Solid Vegetable Bulk  
Area of **41,480m<sup>2</sup>**  
Lessee:  
**AMAGGI & LDC**  
Grant Fee:  
**BRL219 million**



**Other 2025 Highlights**

Restoration of the **economic-financial balance** of Lease Agreement No. 115-2002 (Rocha), including new investments **and a 20-year contract extension.**

**Extension** of Agreement No. 067-1998 (Coamo), featuring **new investments and area densification.**

Restoration of the **economic-financial balance** of Agreement No. 009-1998 (Volkswagen), reinforcing contractual legal certainty.



## 4.3. Procurement

• GRI 3-3, 2-6, 204-1, 308-1, 308-2

Portos do Paraná adopts structured procurement practices in its purchasing and contracting processes, aiming to promote greater operational efficiency, delivery agility, and cost optimization. The company continuously seeks to align itself with procurement best practices, refining its purchasing processes to ensure greater predictability, efficiency, and the optimized use of public funds. Processes are conducted transparently and impartially, ensuring fair criteria in the selection of suppliers for goods and services, in compliance with the principles and standards established by legislation in force regarding public bidding and administrative agreement.

The supply chain consists primarily of providers of materials, equipment, and specialized services, with an emphasis on inputs for the maintenance, operation, and modernization of port infrastructure, as well as solutions for navigation management and related structures.

In the downstream scope, the organization maintains direct relationships with port

lessees and other users who utilize the available infrastructure for cargo handling, storage, and transport activities. Additionally, relevant institutional and business relationships are maintained with regulatory bodies, maritime authorities, environmental agencies, outsourced service providers, and other strategic partners necessary for proper port operations.

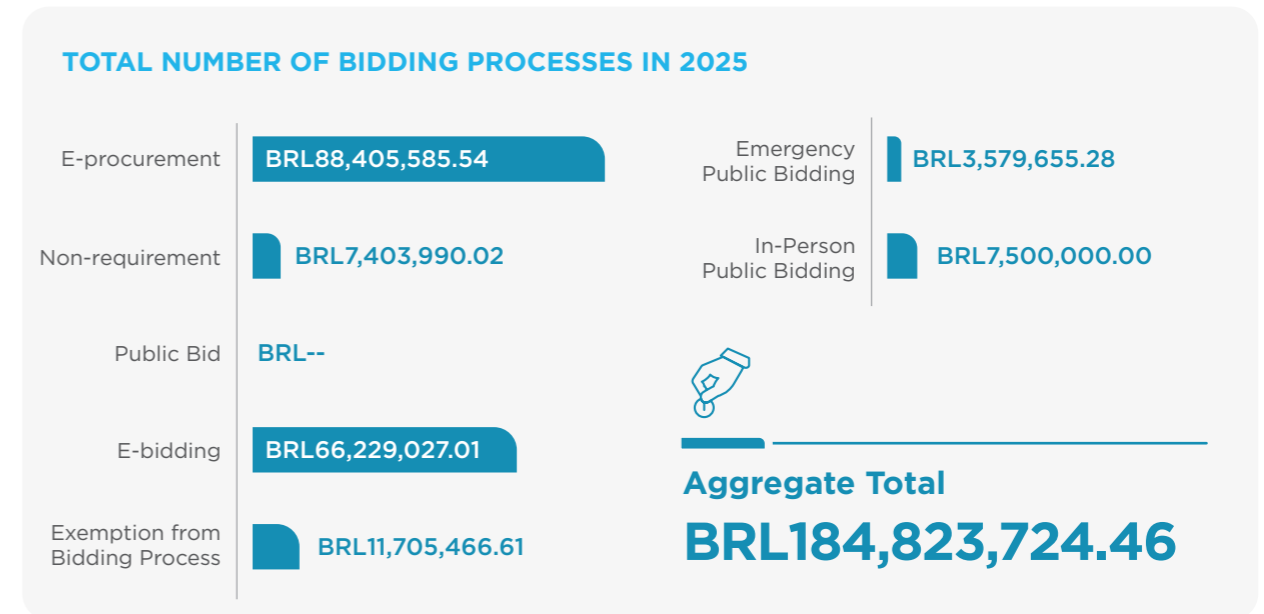
Relationships with suppliers are guided by formal guidelines based on the Internal Regulation of Bidding and Agreement (RILC), the Code of Conduct and Ethics, and the Policy for Transactions with Related Parties, ensuring legal compliance, integrity, equality, and responsibility in business relationships. The structure of the bidding process does not include specific monitoring of local suppliers' share of total spending, nor does it allow for the adoption of environmental criteria as a requirement for the selection of new suppliers. Due to the specific nature of port operations—which require unique technical, operational, and regulatory standards—the supplier base tends to

be specialized, influencing contracting dynamics and the distribution of procurement funds.

Nevertheless, Portos do Paraná remains committed to prioritizing local suppliers whenever technically feasible and compatible with legal and operational requirements, seeking to

strengthen regional development without compromising regulatory compliance or operational efficiency.

In a commitment to transparency and access to information, all bidding processes carried out by the organization are available for public consultation on the Transparency Portal.





## Savings

Portos do Paraná uses the Public Price Database tool to support the definition of maximum prices in bids, contributing to the monitoring of market practices and strengthening cost-effectiveness in public procurement. The use of this tool reinforces transparency, competitiveness, and adherence to the most appropriate financial parameters in accordance with the organization's operational needs.

### MONTHLY COST-EFFECTIVENESS STATEMENT - 2025 FISCAL YEAR

Month	Ratified Processes	Budgeted Amount (BRL)	Actual Amount (BRL)	Cost effectiveness (BRL)	Cost effectiveness (%)
January	4	BRL20,980.00	BRL20,980.00	BRL0.00	0.0000%
February	9	BRL51,684,830.68	BRL44,322,927.41	BRL7,361,903.27	14.2438%
March	6	BRL7,075,508.58	BRL5,231,361.38	BRL1,844,147.20	26.0638%
April	9	BRL10,740,329.43	BRL10,571,657.39	BRL168,672.04	1.5705%
May	17	BRL10,675,947.13	BRL9,706,773.00	BRL969,174.13	9.0781%
June	8	BRL8,988,108.54	BRL8,295,327.37	BRL692,781.17	7.7078%
July	12	BRL67,855,547.96	BRL47,958,808.80	BRL19,896,739.16	29.3222%
August	4	BRL987,727.44	BRL801,084.69	BRL186,642.75	18.8962%
September	11	BRL22,953,333.96	BRL21,980,517.50	BRL972,816.46	4.2382%
October	13	BRL17,685,719.68	BRL14,191,101.31	BRL3,494,618.37	19.7595%
November	14	BRL19,237,237.37	BRL16,267,292.06	BRL2,969,945.31	15.4385%
December	11	BRL5,887,600.43	BRL5,475,893.55	BRL411,706.88	6.9928%
<b>Total</b>	<b>118</b>	<b>BRL223,792,871.20</b>	<b>BRL184,823,724.46</b>	<b>BRL38,969,146.74</b>	<b>17.41%</b>



With a focus on operational efficiency and responsible fund management, the organization adopts the SAP system as its platform for materials management. This tool strengthens inventory controls and input traceability, promotes operational gains, and contributes to the reduction of losses and waste. As a supplementary measure, the warehouse was relocated to a new facility, structured to provide logistical optimization, improved operational flows, and strengthened internal controls. The move enables more efficient management of stored materials, resulting in positive impacts on process organization, fund optimization, and the mitigation of operational risks.

The control and monitoring of suppliers are carried out by verifying compliance with delivery deadlines and the conformity of goods and services with the established technical specifications. These procedures are supported by the SAP system, ensuring traceability and data reliability. Contract management and inspection are conducted by designated Portos do Paraná employees, ensuring continuous monitoring of contractual execution. During the reporting period, no suppliers were identified as being associated with significant potential

environmental impacts, nor was there a need for contractual adjustments, improvement plans, or agreement terminations due to environmental issues. Portos do Paraná remains committed to continuously improving its purchasing, contracting, and materials management processes, in alignment with public management good practices and sustainability guidelines.



**With a focus on operational efficiency and responsible fund management, the organization adopts the SAP system as its platform for materials management. This tool strengthens inventory controls and input traceability, promotes operational gains, and contributes to the reduction of losses and waste.**



Porto de Paranaguá (PR)  
PAR14, PAR15 e PAR25



INFRA S.A.



MINISTÉRIO DE  
PORTOS E  
AEROPORTOS

GOVERN  
BR  
UNIDADE



# Business

- 5.1. Accounting
- 5.2. Finance
- 5.3. Tax
- 5.4. FP&A



Osni Branco



## 5.1. Accounting

• GRI 2-2, 2-4, 201-1, 201-4, 203-1

Portos do Paraná is an entity linked to the State Government of Paraná, responsible for managing the infrastructure of the ports of Paranaguá and Antonina, both belonging to the Federal Government. The entity manages the operational, administrative, and strategic aspects of port complexes, ensuring alignment with regulatory guidelines and public policies that govern the port sector.

The Portos do Paraná management structure is self-sustaining, with no reliance on financial contributions from the State Government Operations are sustained by revenues from the use of port infrastructure and lease agreements signed with private operators, ensuring operational continuity and investment capacity. The financial statements are prepared on a consolidated basis, covering

the headquarters in Paranaguá and the branch in Antonina, reflecting, in an integrated manner, the entity's economic and financial performance. This revenue generation model sustains the economic and financial structure, allowing for continuous investments in infrastructure and service improvements, in accordance with the principles of transparency and accountability.

Portos do Paraná stands out as a model of efficient and responsible port management, aligning its operations with sustainable development goals and contributing to the economic growth of the State of Paraná and the country. The financial statements demonstrate Portos do Paraná's ability to consistently generate economic value, based on its operational structure and consolidated performance.

### COMPARISON BETWEEN ECONOMIC VALUE GENERATED, DISTRIBUTED AND RETAINED FOR THE YEARS 2024 AND 2025

Category	2024	2025	Growth 2024-2025 (%)
Gross operating revenue	623,879,360.44	721,527,938.34	15.65%
Financial revenues	65,356,964.32	106,522,885.17	62.99%
Other revenues	30,914,967.24	46,839,830.60	51.51%
<b>Total value generated</b>	<b>720,151,292.00</b>	<b>874,890,654.11</b>	<b>21.49%</b>
Operating costs	291,088,256.74	288,329,423.47	-0.95%
Salaries and benefits	144,616,993.10	124,098,496.89	-14.19%
Payments to capital providers	-	11,226,999.20	-
Payments to the government	57,764,347.42	45,985,827.87	-20.39%
Investments in the community	26,800,441.22	26,734,320.73	-0.25%
<b>Total amount distributed</b>	<b>520,270,038.48</b>	<b>496,375,068.16</b>	<b>-4.59%</b>
<b>Retained value minus distributed value</b>	<b>199,881,253.52</b>	<b>378,515,585.95</b>	<b>89.37%</b>



# BRL874.9 mi

Economic Value Generated in 2025

## 21.49%

Growth compared with 2024



# BRL721.5 mi

Operating Revenue

## 15.65%

Growth compared with 2024

In 2025, Portos do Paraná expanded its fund generation capacity. Revenue growth and expense reduction contributed to the strengthening of its financial structure.

The Economic Value Generated corresponds to the sum of all revenues obtained by the company during the period, including operational and financial revenues, as well as other sources of income. This indicator demonstrates the company's ability to generate funds from its activities. In 2025, the total value generated reached BRL874.9 million, representing a 21.49% growth compared to 2024, when BRL720.2 million was recorded.

Regarding operating revenue, the company reached BRL721.5 million, a 15.65% increase compared to BRL623.9 million from the previous fiscal year. This result is related to the expansion of port activities and revenues derived from the use of infrastructure and lease agreements. Financial revenues totaled BRL106.5 million, a 62.99% growth, while other revenues amounted to BRL46.8 million, an increase of 51.51% compared to 2024.

Regarding the distribution of value generated, operating costs were BRL288 million, a 0.95% reduction, indicating greater efficiency in expense management. Amounts allocated to salaries and benefits totaled BRL124.1 million, a decrease of 14.19%. Payments to the government totaled BRL45.985 million, a 20.39% drop compared to the previous fiscal year.

Community investments remained stable, totaling BRL26.7 million, demonstrating the continuity and commitment of socio-institutional responsibility actions. In 2025, BRL11.2 million in payments to providers of capital were also recorded, which did not occur in the previous fiscal year.

In 2025, investments in port infrastructure were strategically managed toward sustainable growth, strengthening competitiveness, and value creation. The allocation of funds prioritized operational efficiency, safety, logistical integration, and the mitigation of environmental impacts, aligning with structural expansion.



In this context, the Moegão Ferroviário stands out as the largest public work in value currently under execution and one of the most relevant investments in organized ports in the country. Approximately BRL407.9 million was invested in 2025, out of a total of BRL626 million to be completed in 2026. The project expands railway reception capacity, reduces operational bottlenecks, and promotes greater logistical integration. The initiative optimizes the logistical flow of cargo and strengthens rail transport, favoring efficiency gains and the reduction of transport-related emissions.

The first phase of the Public Liquid Bulk Pier Renovation was also initiated, structured in two stages, with a total investment of BRL28,907,453.60 for the first phase, of which BRL14,574,174.13 was executed in 2025. The project raises safety standards, enhances operational efficiency, and reinforces environmental controls applicable to liquid cargo operations.

Additionally, BRL125,230,412.49 was invested in maintenance dredging of the access channel, mooring, and evolution basin. This action ensures adequate operational conditions for larger vessels, enhances the reliability of the port complex, and sustains

its competitiveness on both national and international stages. Furthermore, the company allocated BRL1,143,514.59 to investments in port infrastructure and sustainability, covering modernization works, operational capacity expansion, and environmental recovery initiatives.

Finally, the retained economic value—calculated as the difference between the total economic value generated during the period and the value actually distributed—reflects the funds maintained within the company. In 2025, retained economic value reached BRL378.5 million, representing a growth of 89.37% compared to the previous fiscal year. The result highlights the growth in fund generation and retention by Portos do Paraná, strengthening its financial structure, expanding its capacity for self-funded investment, and contributing to economic and financial sustainability in the medium and long term.





## 5.2. Finance

• GRI 201-4, 415-1

Portos do Paraná fully finances its operations and investments through its own revenues and does not receive state funding. Operating revenues primarily originate from providing port infrastructure for cargo handling and storage, as well as through lease agreements for public areas. These funds are sufficient to cover operating costs, administrative expenses, and the execution of the investment plan, ensuring economic-financial equilibrium and maintaining the port complex's investment capacity.

As a result of management oriented toward operational efficiency and economic-financial balance, Portos do Paraná makes continuous investments in port infrastructure. These investments ensure the quality and reliability of the services provided, strengthen the complex's operational capacity, and contribute to the generation of revenue and jobs in the State of Paraná, expanding positive economic impacts across the logistics chain and within the local community. The organization maintains a corporate guideline that prohibits financial contributions or donations of

any other nature to political parties, candidates, electoral campaigns, or political representatives, whether in Brazil or abroad.

This positioning is aligned with corporate integrity practices, anti-corruption prevention, and the ethical management of institutional relations.

At the end of 2025, Portos do Paraná recorded BRL398 million in financial debt, resulting from financing contracted in 2024 with the National Bank for Economic and Social Development (BNDES) to enable the "Moegão" Project. The agreement, with a maximum value of BRL495.5 million and a 23-year term, has a cost of IPCA + 7.06% per year and a grace period for amortizations until August 2026. In 2025, disbursements totaled BRL397.8 million, increasing the debt balance in line with the progress of the works. There were no amortizations during the period. The long-term structure and grace period preserve liquidity and align the indebtedness with the company's cash generation profile, characterizing a strategic investment in infrastructure.



### Our financial results

**BRL280.7 mi**

Net income

**BRL261.9 mi**

EBITDA

**BRL680.9 mi**

Net operating revenue

#### OPERATING REVENUES ACCORDING TO TYPE OF TRANSACTION

Billing (Million BRL)	2025	% of the Total
Solid Bulk - Export	249.60	35.3%
Solid Bulk - Import	121.86	17.3%
Containers	144.37	20.4%
Liquid bulk	80.54	11.4%
General cargo	29.62	4.2%
Vehicles	36.33	5.1%
Berthing revenue	23.57	3.3%
Lease Granting	10.73	1.5%
Other	9.79	1.4%
<b>Total</b>	<b>706.41</b>	<b>100.0%</b>



### 5.3. Tax

- GRI 207-1, 207-2, 207-3

Portos do Paraná’s tax strategy is integrated into its corporate governance and guided by compliance with applicable legislation. Its formulation is led by the Executive Board, with oversight from the Board of Directors and the Fiscal Council, supported by the Statutory Audit Committee. Tax activities are executed by the Accounting Management through the Tax and Audit Coordination unit, which is responsible for implementing established guidelines and ensuring proper management of tax obligations. The review process occurs periodically, in alignment with the company’s operational and strategic needs, with significant tax matters submitted for resolution by the competent governance bodies.



**Commitment to transparency and operational security is what drives us.**

Tax risk management integrates the organization’s internal control system. Monitoring is conducted by the responsible area with the support of specialized tax consulting services, and procedures are evaluated by independent auditing. The Internal Control unit, linked to the Governance Superintendency, conducts periodic monitoring of tax practices, with institutional oversight by the Office of the State Controller General and the Statutory Audit Committee.

Operations comply with Law No. 12,815 of June 5, 2013, and regulations applicable to the port sector. Regulatory monitoring is performed continuously, ensuring updates regarding legislative changes and the proper application of legal provisions.

The tax approach is aligned with the business strategy and sustainable development guidelines, seeking predictability, legal certainty, and long-term value creation. Relationships with bodies and stakeholders across various spheres of the public treasury, including tax

authorities, are conducted with impartiality, institutional distance, and adherence to principles of ethics and transparency, with communications carried out through formal and official channels. In bidding processes, the public notices previously establish the tax treatment applicable to bidders in the event of administrative agreement execution.

Regarding integrity, the organization maintains a guideline that at least 20% of management and advisory positions must be occupied by professionals admitted through public competitive examinations. The governance structure includes the Code of Conduct and Integrity for Public Employees, the Code of Ethics, the Whistleblowing Channel, the Compliance Team, the Ethics Committee, and its own Ombudsman’s Office, in addition to a supplementary channel with the General Ombudsman’s Office of the State of Paraná, strengthening the control and accountability environment.



## Tax Immunity

Tax immunity regarding municipal taxes has been recognized since prior to 2014. At the state level, the non-levy of certain taxes stems from the governmental legal nature of the Port Authority. Following the transformation from an autonomous agency into a state-owned company in 2013, the process for federal tax immunity recognition was initiated, with a final and unappealable favorable decision reached in 2023.

With tax immunities recognized across municipal, state, and federal spheres, the organization maintains the regular payment of all taxes to which it remains subject. Taxes such as Income Tax (IR), Social Integration Program (PIS)/Social Contribution for Financing of Social Security (COFINS), Brazilian Social Security Contribution (INSS), Social Contribution on Net Income (CSLL), and Tax on Services of any kind or nature (ISSQN) are withheld at the source, where applicable, particularly regarding payments to employees, service providers, and members of governance bodies.

Tax	Taxable Event	Taxation Regime	Tax Rate	Collection Creditor	Related Ancillary Obligation
<b>PIS</b>	Gross Revenue	Cumulative	0.65% (calculated on gross revenue)	Federal Government through the Brazilian Federal Revenue Office	Digital Tax Bookkeeping of Contributions - SPED EFD-Contributions
<b>COFINS</b>	Gross Revenue	Cumulative	3.00% (calculated on gross revenue)	Federal Government through the Brazilian Federal Revenue Office	Digital Tax Bookkeeping of Contributions - SPED EFD-Contributions
<b>(Employer) INSS</b>	Payroll	Employer INSS	20% on salaries and other taxable amounts	Government through the Brazilian Federal Revenue Office	eSocial and DCTFWeb
<b>CSLL</b>	Net income recorded at the end of the fiscal year	Taxable profit	9% on net income ascertained	Federal Government through the Brazilian Federal Revenue Office	Tax Accounting Bookkeeping - SPED-ECF



## 5.4. FP&A

• GRI 203-1, 203-2, 201-1

The Financial Planning and Analysis (FP&A) area at Portos do Paraná plays a strategic role in supporting decision-making through economic-financial analysis, projections, and structured planning processes. These activities aim to ensure the organization’s financial soundness and sustain its growth consistently, in alignment with sustainability principles.

Portos do Paraná maintains a continuous process of improving its organizational and management structure, focusing on operational efficiency, cost optimization, and strengthening governance practices. As part of this commitment, significant investments were made throughout the 2025 fiscal year toward modernization, sustainability, and management improvement, as presented below:

### 1. Moegão Ferroviário

**Description:** The Moegão Ferroviário project consists of the modernization and expansion of the infrastructure for receiving and handling solid bulk at the Port of Paranaguá, driving a structural transformation in rail freight transport. The initiative strengthens logistical integration between production areas and the port, prioritizing the railway mode as a more efficient and environmentally sustainable alternative for the flow of grain exports.

**Purpose:** To increase the operational efficiency and sustainability of the logistics-port sector by expanding grain receiving capacity via rail, with a goal to triple the volume currently processed at the Port of Paranaguá, contributing to the reduction of road congestion and logistical costs.

**Investment:**  
**BRL680 million**  
total estimated cost.

In 2025, BRL411 million was disbursed for the physical and financial execution of the project.

### 2. Maintenance Dredging Service

**Description:** Ongoing maintenance of the waterway access channel to preserve appropriate operating draft levels at Paraná’s ports, ensuring full navigability and logistical efficiency of port operations.

**Purpose:** To promote the Safety of Life at Sea and port operations in compliance with environmental responsibility criteria, mitigating operational risks and potential impacts on the aquatic environment, in alignment with sustainable port management good practices.

**Investment:**  
**BRL147.4 million**  
total work cost in 2025.

Portos do Paraná maintains a continuous process of improving its organizational and management structure.



## Indirect economic impacts

In 2025, Portos do Paraná held lease auctions for three port areas on the stock exchange, achieving relevant results in fundraising. The operations secured a total of BRL855 million in grant fees, of which BRL213 million was effectively collected within the 2025 fiscal year.

Even in the face of an adverse economic and geopolitical context—characterized by rising interest rates, uncertainties regarding international trade tariffs, and conflicts abroad—Portos do Paraná’s financial results remained solid. During the period, revenue growth and strong cash generation were observed, even amid high disbursements associated with investments in structural projects, highlighting financial resilience and the capacity to sustain operations.

## Economic Performance

The 2025 fiscal year showed consistent performance for Portos do Paraná, with a new cargo handling record, reflecting operational capacity and the effectiveness of the investments made. From a financial perspective, the evolution of the company’s cash position was a highlight, reaching BRL568 million in free cash, despite disbursements for expansion projects and infrastructure maintenance.

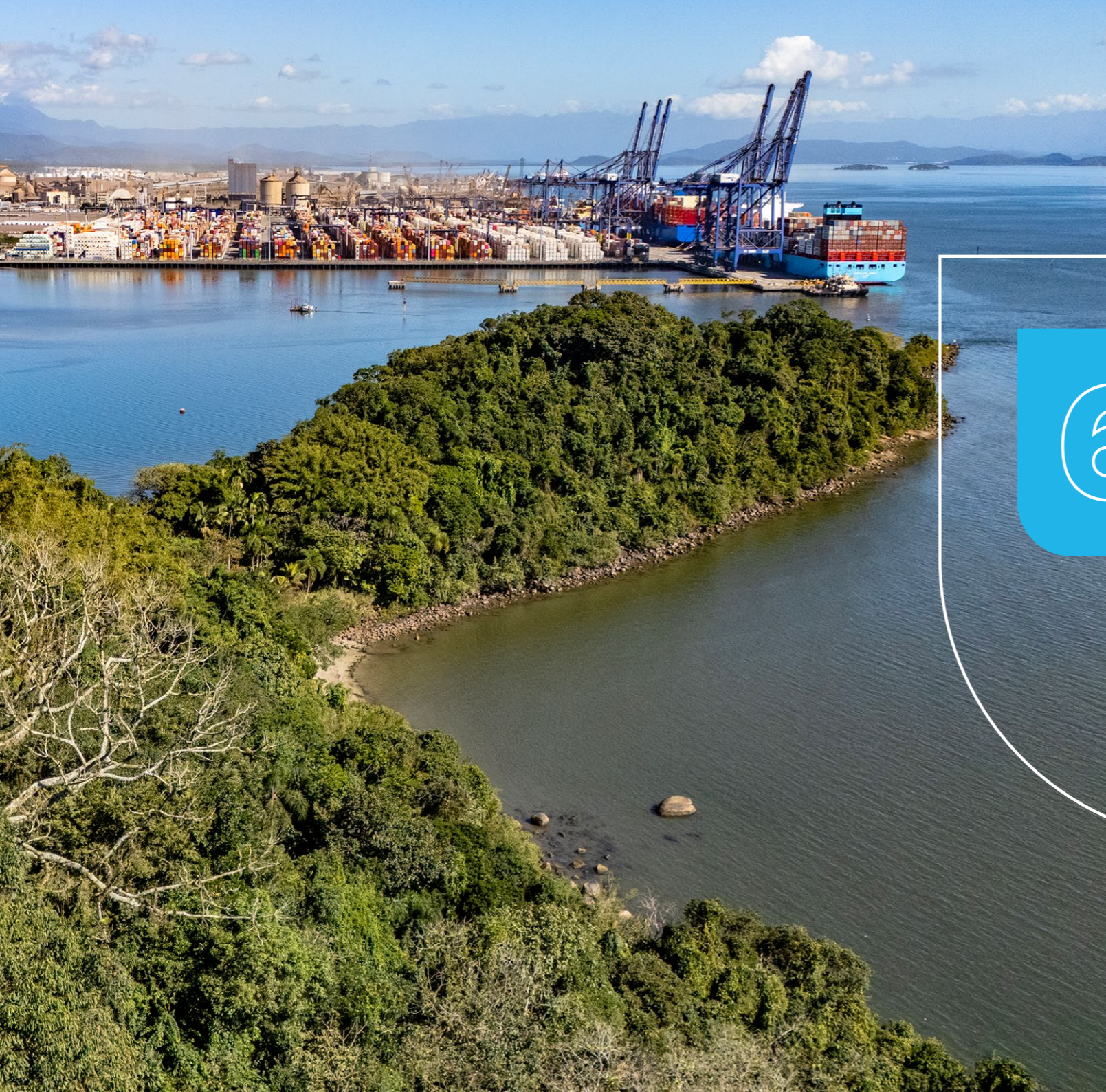
Net operating revenue totaled BRL680.9 million, representing a 15.8% growth compared to the previous fiscal year. This performance reinforces the positive correlation between the investments executed and the generation of economic returns for the organization.

During the reporting period, Portos do Paraná secured the disbursement of BRL397.8 million from the Brazilian Development Bank (BNDES), out of a total amount of BRL495 million, intended to partially fund the Moegão Ferroviário works.

With a total term of 23 years, the financing contributes to strengthening the company’s economic-financial structure, expanding its capacity to carry out structural investments in the coming years, and promoting the modernization and expansion of a more efficient and sustainable port infrastructure.



**Net operating revenue totaled BRL680.9 million, representing a 15.8% growth compared to the previous fiscal year.**



# 6

# Environment

## 6.1. Environment





## 6.1. Environment

• GRI 2-23, 2-28, 101-1, 101-2, 101-4, 101-5, 101-6, 302-1, 303-1, 303-4, 303-5, 304-1, 304-2, 304-3, 304-4, 305-1, 305-2, 305-3, 305-4, 305-5, 305-7, 306-1, 306-2, 306-3, 306-5, 408-1

The Ports of Paranaguá and Antonina are situated in one of Brazil's most important and well-preserved biomes: the Atlantic Forest. Located on the Atlantic Ocean, this biodiversity-rich area stretches across much of the Brazilian coast and is internationally recognized by UNESCO as part of the Atlantic Forest. The ports are integrated into the Paranaguá Estuarine Complex, surrounded by mangroves and tidal channels that form a vital ecological

niche. This unique position places the ports in direct interaction with sensitive and valuable environmental systems. Additionally, the Port of Paranaguá has the Ilha da Cotinga Indigenous Territory as one of its neighboring areas. The presence of indigenous peoples and Caiçara communities in the Portos do Paraná region highlights the importance of recognizing and valuing cultural diversity, as well as the interdependence between local communities and ecosystems.

Portos do Paraná's operations are guided by high standards of governance and compliance, seeking to lead by example in social and environmental management. The organization complies with applicable legislation and current regulations, integrating sustainability into its strategic and operational guidelines, while also implementing voluntary initiatives aimed at maintaining local environmental quality and promoting sustainable development. In this regard, the following initiatives stand out:



**Portos do Paraná's operations are guided by high standards of governance and compliance, seeking to lead by example in social and environmental management.**

**Decarbonization with the support of *Fundación Valenciaport*:** Portos do Paraná hired specialized technical assistance to conduct a Carbon Footprint inventory and develop a decarbonization plan, focusing on reducing GHG emissions in the operations of the Organized Ports of Paranaguá and Antonina.

**Ecoports International Certification:** In 2025, the Port of Paranaguá initiated the renewal process for the international EcoPorts certification, a global benchmark for port environmental management. Recognized by the European Sea Ports Organisation (ESPO), it positions the Paraná port as a world reference in environmental management and good practices, being the only Brazilian public port to hold this important certification.





**Sustainable Development Goals (SDGs):**

Portos do Paraná plans and executes its actions in alignment with the Sustainable Development Goals (SDGs) established by the UN, incorporating global targets into its institutional strategy. These initiatives seek to contribute to sustainable development, environmental protection, and the promotion of the welfare of local communities, integrating social and environmental responsibility with port management.

**Sustainable Ports COP:** Portos do Paraná hosted the 1st Sustainable Ports COP Meeting, an initiative that brought together public authorities, sector representatives, and experts to debate environmental solutions applicable to port activities. The meeting resulted in the consolidation of sectoral proposals and commitments, subsequently presented during the 30th United Nations Climate Change Conference (COP30) in Belém (State of Pará), strengthening the Brazilian port sector’s role in the international climate agenda.

**Green Ships:** Portos do Paraná has established berthing priority for vessels with superior environmental performance. Ships utilizing cleaner energy matrices or emission-reduction devices are eligible, provided they are classified with an ESI above 60 points or an A+ rating on the RightShip platform. The initiative is supported by the use of the Maritime Emissions Portal (MEP), which enables emission monitoring and reinforces the commitment to reducing GHG emissions in maritime transport.

**For the sixth consecutive year, Portos do Paraná participated in the United Nations Climate Change Conference (COP 30), organized by the UN and held in Belém (State of Pará).**

**Port School – Education for Sustainability:** In 2025, the “Porto Escola” program—focused on sustainability education—Portos do Paraná completed 10 years, with approximately 16,000 students served at the ports of Paranaguá and Antonina. Targeted at 5th-grade students from the municipal school system, the program promotes guided tours and educational activities to showcase the importance of port activity for the regional economy and environmental management, strengthening the relationship with the community.

**COP 30:** For the sixth consecutive year, Portos do Paraná participated in the United Nations Climate Change Conference (COP 30), organized by the UN and held in Belém (State of Pará). The organization was invited to once again present its initiatives regarding the carbon footprint inventory and environmental solutions applied to port operations, reinforcing its commitment to the climate agenda and transparency in emissions management.

**Portos do Paraná at the Coaliza Festival – 2nd Edition:** Portos do Paraná participated in the 2nd edition of the Coaliza Festival, promoted by *Coalizão pelo Impacto* in partnership with the Federal Institute of Paraná (IFPR). The event brought together representatives from the public and private sectors and civil society to discuss social and environmental impact business opportunities on the Paraná coast. During its participation, Portos do Paraná highlighted the importance of innovation and strategic partnerships for sustainable regional development, strengthening dialogue with local stakeholders and the commitment to initiatives that integrate economic growth with positive impact on the territory.





**Uniforms for Good (Uniformes do Bem):**

Portos do Paraná carried out a conscious disposal campaign for old uniforms, collecting half a ton of pieces that no longer met safety requirements. The material was sent to the company Uniformes do Bem, which is responsible for routing waste for transformation into blankets and comforters. The items were donated to institutions serving socially vulnerable situations in Paranaguá, promoting environmentally sound disposal and positive social impact in the territory.

**Paranaguá More Colors Program (Pguá + Cores):**

Portos do Paraná supported the Paranaguá Mais Cores program, which features urban art and environmental education. In 2025, the program performed cleaning services at the Ilha dos Valadares footbridge for artistic intervention and supported the “Ilhas Mais Cores” project on Eufrasina Island, including workshops on mangroves and traditional knowledge, alongside the installation of urban art panels. The initiative promotes cultural appreciation, environmental awareness, and the strengthening of local identity.

**Paranaguá Aquarium – Sponsor Your Enclosure (Apadrinhe o Seu Recinto):**

Portos do Paraná sponsored the “Apadrinhe o Seu Recinto” project, enabling the renovation of the “Ocean” and “Penguinarium” areas at the Paranaguá Aquarium. Improvements included structural maintenance, painting, glass polishing, lighting repairs, new filtration equipment, and the installation of informative panels. An immersive environment inspired by Patagonia—the origin of the Magellanic penguins—is also under development. The initiative contributes to the improvement of the space, the strengthening of environmental education, and the enhancement of local tourism.

**Portos do Paraná sponsored the “Apadrinhe o Seu Recinto” project, enabling the renovation of the “Ocean” and “Penguinarium” areas at the Paranaguá Aquarium.**

**Portos do Paraná Meteorological System:**

Portos do Paraná utilizes a Meteorological System integrated into SIMPORT (Port Meteorological Information System) for hyper-local monitoring of climate conditions at the ports of Paranaguá and Antonina. The tool tracks variables such as wind, rain, and the occurrence of storms, issuing alerts to the port community for the adoption of preventive measures, such as anchor reinforcement and tugboat readiness. The system contributes to operational safety, logistical efficiency, and the continuity of strategic cargo handling—such as soybeans, corn, and sugar—in addition to supporting risk communication to the local population.

Thus, participation in institutional events and initiatives reinforces Portos do Paraná’s commitment to sustainable development, dialogue with its partners, and value creation for the port sector and the territory in which it operates.





# Environmental Management Awards Received in 2025

In 2025, Portos do Paraná received recognition from national and international institutions that evaluate rigorous criteria for regulatory performance, environmental management, governance, and operational efficiency. The awards received reflect the integration of consistent operational results with the structured incorporation of environmental and climate practices, showcasing the port authority's alignment with sustainability, decarbonization, and institutional responsibility agendas in the sector.



**ANTAQ Recognition:** Portos do Paraná achieved third place in the Environmental Performance Index (IDA) for the Port of Antonina, recording one of the best performances in the subcategory for ports with an annual throughput of up to 5 million tons.



**2025 Sustainability Seal - Ministry of Ports and Airports (MPOR):** Awarded to port authorities that demonstrate the structured adoption of Environmental, Social, and Governance (ESG) practices. The seal considers criteria such as environmental management, social responsibility, integrity, transparency, and alignment with the strategic guidelines of the national port sector.



**Pró-Clima Seal - "Green Momentum" Category - Brazilian Alliance for Port Decarbonization:** Recognition for initiatives focused on emission mitigation, energy efficiency, and the transition to lower climate impact operations. The award highlights institutional advancement in climate management and actions aligned with the sector's decarbonization agendas.



**American Association of Port Authorities (AAPA) - Lighthouse Awards:** An international award recognizing excellence and leadership in the port sector. Portos do Paraná achieved:

- **1st Place in Excellence in Communication and Public Relations,** for the "Porto-Cidade" (Port-City) campaigns carried out in 2024 and 2025;
- **2nd Place in Excellence in Administrative Practices;**
- **2nd Place in Excellence in Environmental Practices.**

The award evaluates innovation, effectiveness, and the impact of the practices presented.



**CIP-AAPA LATAM 2025 - Port Industry Excellence:** International recognition granted to the only Brazilian port authority awarded in this edition. Portos do Paraná was the winner in the Port Performance and Growth category and received the Legacy Award - Sustainable Development ("Agustín Díaz") for the Ecological Sanitation Project on Eufrasina Island. This project replaces rudimentary sewage treatment systems, promoting environmental and social improvements for the local community.

The awards and certifications received reinforce Portos do Paraná's effective contribution to improving port environmental performance, mitigating impacts, and fostering sustainable development. By meeting nationally and internationally recognized technical standards, the company demonstrates consistent management capacity and a continuous commitment to the evolution of environmental practices in the sector.



# Agreements, Associations, Councils, and Committees

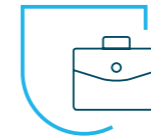
Portos do Paraná’s participation in sector associations, technical forums, and councils contributes to the strengthening of environmental governance and responsible action within the port sector. These spaces promote structured communication with regulatory bodies, technical entities, and the community, favoring the improvement of environmental policies, the sustainable management of natural resources, and the adoption of operational practices aligned with environmental protection. Below are some of the environmental agreements, associations, committees, and councils in which Portos do Paraná actively participates:

**Portos do Paraná’s participation in sector associations, technical forums, and councils contributes to the strengthening of environmental governance and responsible action within the port sector.**

## Agreements

**Port School Project Agreement** – Education for Sustainability: A partnership between Portos do Paraná and the City Halls of Paranaguá and Antonina. In 2025, the program celebrated 10 years of operation, reaching 1,773 fifth-grade students in Paranaguá and 271 in Antonina. Since the project’s start in 2015, more than 16,000 students from the municipal school system have participated.

**UFPR Agreement: Sustainable Communities Project: Ilha de Eufrasina** – An initiative aimed at implementing low-cost ecological systems for decentralized domestic sewage treatment on Eufrasina Island, with the goal of serving 100% of the community’s residences. In 2025, 27 new sewage treatment systems were implemented. As of September 2025, the project reached a cumulative total of 64 implemented systems; including 8 units previously executed by a prior initiative, the community now has 72 installed systems. The results show consistent progress toward universal sewage treatment and the effective expansion of sanitary coverage in the area. In a supplementary and innovative manner, the expansion of these actions includes conducting experiments associated with oyster farming, aiming to evaluate how this practice contributes to improving water quality in the communities served by the project.



27

New sewage treatment systems were implemented

72

Installed systems: 64 systems implemented and 8 units previously executed

**UFPR Agreement: Sediment Project** – This project aims to evaluate soil loss and sediment production caused by water erosion in experimental plots located on the slopes of the Cachoeira, Pequeno, Cacatu, and Faisqueira river basins—all of which contribute to the Paranaguá Estuarine Complex (CEP). Given the ongoing degraded area recovery program in these specific rivers, there is a clear link between the Degraded Area Recovery Plan (PRAD) and the sediments released into the Paranaguá Estuarine Complex.

**Fortaleza Project Agreement** – A tripartite agreement aimed at conducting an Environmental Vulnerability Assessment resulting from natural processes, whether isolated or associated with human actions, at the Fortaleza Nossa Senhora dos Prazeres on Ilha do Mel, Paranaguá, State of Paraná. It is noteworthy that the Fortaleza is a listed historical heritage site at both the state and federal levels.



### Sector associations

- Brazilian Association of Port and Waterway Entities - **Member**
- Brazilian Alliance for Port Decarbonization - **Member**

### Environmental Management Councils and Committees

- Coastal Watershed Committee - **Member**
- Antonina Environmental and Sustainable Development Council - **Member**
- Paraná Coastal Territorial Development Council - **Member**
- Advisory Board of the Ilha dos Currais National Marine Park - **Member**
- Advisory Board for Conservation Units of Ilha do Mel - **Member**
- Coastal Management Technical Chamber - **Member**

### Intersectoral Public Policy Committees

- Intersectoral Committee for Dengue Fever Control - **Member**

### Voluntary Initiatives

- The United Nations Global Compact - Now supporting this voluntary United Nations (UN) initiative.

Thus, Portos do Paraná’s participation in environmental agreements, associations, councils, and committees demonstrates an approach that goes beyond regulatory compliance, incorporating environmental protection as a fundamental component of port management. By acting in coordination with technical institutions and public bodies, Portos do Paraná contributes to more qualified decision-making, the preservation of coastal ecosystems, and the consolidation of a development model that reconciles operational performance with environmental responsibility.



# Risk Management

Portos do Paraná maintains a formal environmental risk management structure linked to the Risk Management Program (PGR). This group is responsible for promoting preventive actions and is dedicated to reviewing and developing internal standards, regulations, and preventive and emergency operational procedures, aiming to ensure safer operations and appropriate response in the event of incidents. To support the activities of the Working Group responsible for the PGR, a permanent team was hired, consisting of six environmental technicians, one risk management technician, and a coordinator. Environmental control is carried out 24 hours a day through inspections focused on compliance with environmental standards and procedures applicable to port processes.

The routine for environmental risk control, both documentary and field-based, includes:



- Approval of work plans for the execution of port services in accordance with HSE procedures; in 2025, a total of 9,958 plans were verified and approved;



- Awareness approaches for correcting deviations or recognizing compliance; in 2025, 2,164 workers were reached through 2,082 dialogues based on the Behavioral Observation Procedure (POC);



- Environmental inspections of port operations and services conducted via an electronic system (App). In 2025, more than 23,155 inspections were conducted.

In 2025, revisions were made to the Risk Analysis Study (EAR), the Risk Management Program (PGR), the Emergency Action Plan (PAE), the PA-PPR, and the unified Individual Emergency Plan (PEI) for the organized ports of Paranaguá and Antonina. Implementation of the actions provided for in the respective plans continued, including the publication of 4 new operational procedures and 12 regulatory and procedural revisions.

To strengthen the risk management culture, an internal Risk Management workshop was held for the port community, led by the Environment Executive Board (DMA). The workshop presented management instruments and the accident prevention and response system, along with guidance on the Response Organizational Structure (EOR). Additionally, training on the fundamentals of the Incident Command System (ICS) was provided, with a total of 30 participants trained.

Beyond these actions, 13 drills were executed covering the PAE-PCE, PAM, Area Plan, and PEI plans. These simulated scenarios such as fires, oil spills, and adverse

**Environmental control is carried out 24 hours a day through inspections focused on compliance with environmental standards and procedures applicable to port processes.**

weather conditions, integrating various internal departments, service providers, port operators, and external bodies. Portos do Paraná expanded and modernized its emergency response structure in 2025 by incorporating a firefighting pumper truck (ABT) and a Wildlife De-oiling Center (CDF), strengthening its operational capacity to respond to environmental incidents.



## Biodiversity

• GRI 304-1, 304-2, 304-3, 304-4

The ports of Paranaguá and Antonina are located within the Paranaguá Estuarine Complex (CEP), which is part of the Paranaguá-Cananéia-Iguape Estuarine-Lagoon Complex. In 1999, this region, together with the Serra do Mar mountain range, was recognized by UNESCO as a Natural World Heritage Site due to its environmental relevance and high biodiversity. The estuarine complex constitutes a water body that interconnects several environmental protection areas and territories of high biodiversity value. Notably, the CEP features extensive mangrove areas, characterizing a marine-coastal ecosystem of high environmental importance.

The following Protected Areas (UC) are located near the Organized Port of Paranaguá:

UC	Management Category	Distance from the Port	Jurisdiction	Act of Creation	Area (ha)	Management plan
<b>APA Guaraqueçaba</b>	Sustainable use	0 km	State	Decree No. 90,883, of January 31, 1985.	282,444.02	Yes
<b>APA Guaratuba</b>	Sustainable use	10 km	State	Decree No. 1,234, of March 27, 1992.	199,597	Yes
<b>PARNA Saint-Hilaire/Lange</b>	Full protection	7.9 km	Federal	Law No. 10,227, of May 23, 2010	25,119	No
<b>REBIO Bom Jesus</b>	Full protection	2.6 km	Federal	Unnumbered Decree of June 5, 2012	34,179.74	No
<b>Ilha do Mel Ecological Station</b>	Full protection	0.1 km	State	Decree No. 5,454, of September 21, 2008;	2,240.69	Yes
<b>Floresta Estadual do Palmito State Forest</b>	Sustainable use	5.6 km	State	Decree No. 4,493 of June 17, 1998.	530	No
<b>Ilha do Mel State Park</b>	Full protection	0.08 km	State	Decree No. 5,506, of March 21, 2008.	520	Yes
<b>Guaraguaçu Ecological Station</b>	Full protection	8.3 km	State	Decree No. 1,230, of March 27, 1992.	1,188	Yes



Portos do Paraná's activities are directly linked to several environmental aspects, such as vessel traffic, the handling of diverse cargo and heavy vehicles, and dredging operations for the maintenance of waterway access, among others. All these activities have the potential to generate environmental impacts on the region's biota, including changes in environmental quality, the introduction of invasive species,

disturbances to aquatic biota communities, and habitat modification.

In view of these potential impacts, Portos do Paraná continuously develops an aquatic biota monitoring program. This program is divided into six sub-programs aimed at monitoring biological communities under the influence of port activities, such as planktonic and benthic communities,

ichthyofauna, carcinofauna, and birdlife, as well as cetaceans and sea turtles occurring in the region. Within these monitoring assesses, the existence of species that are threatened with extinction, endemic, migratory, invasive, or of interest to public health is verified. In general, the communities evaluated have maintained constant patterns of richness, abundance and diversity over 12 years of monitoring made by Portos do Paraná.



**The communities evaluated have maintained constant patterns of richness, abundance, and diversity over 12 years of monitoring.**





## Environmental Monitoring

As part of the continuous monitoring of aquatic biota in the Paranaguá Estuarine Complex, Portos do Paraná tracks species listed on the IUCN Red List and in national conservation registries.

Among the monitored cetaceans, key species include the Guiana dolphin (*Sotalia guianensis*), internationally classified as Near Threatened (NT) and Vulnerable (VU) in Brazil, and the Franciscana dolphin (*Pontoporia blainvillei*), listed as Vulnerable (VU) internationally and Critically Endangered (CR) on the national list, which is the subject of a specific National Action Plan for its conservation.

Regarding sea turtles, the occurrence of the green sea turtle (*Chelonia mydas*) is recorded, classified as Vulnerable (VU) internationally and Near Threatened (NT) in Brazil, remaining a species of conservation interest in the State of Paraná. The monitoring of these species allows for the assessment of potential interference from port activities on marine fauna and supports environmental management focused on protecting regional biodiversity.

In 2025, environmental monitoring carried out on marine fauna due to the impacts of operational activities within Portos do Paraná's area of influence yielded the following results:



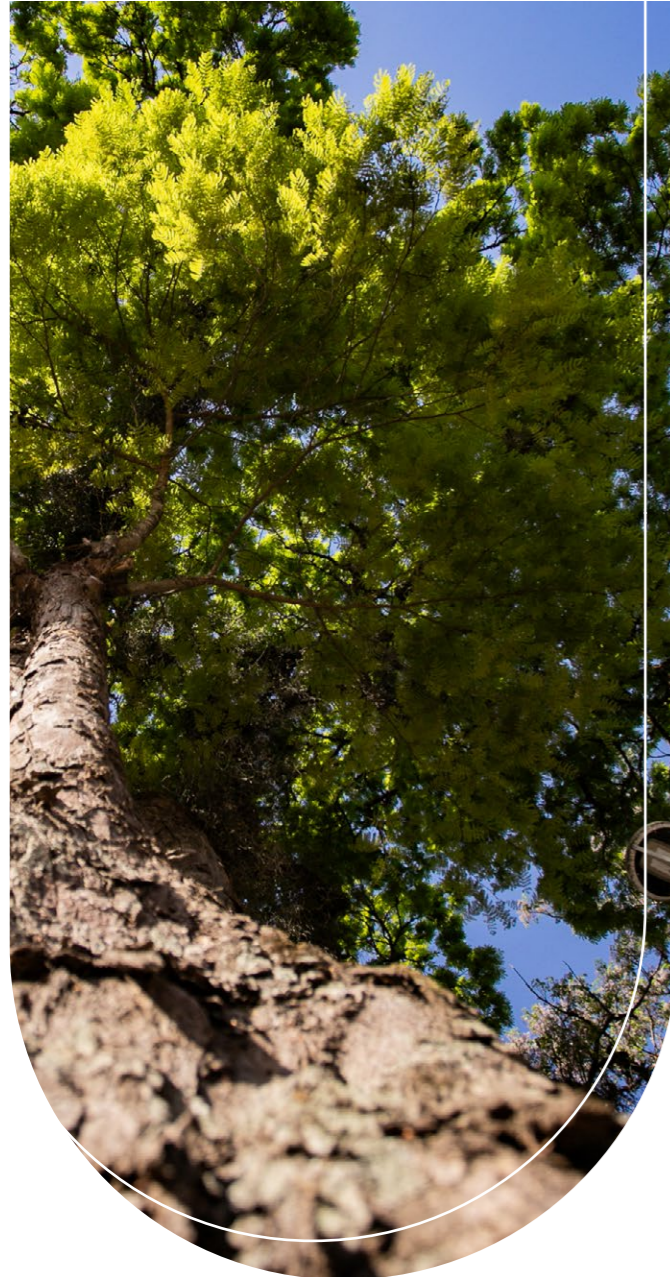
**Cetaceans and sea turtles:** approximately 2,100 kilometers were covered via sea lane to count and identify these organisms, totaling 24 days of monitoring during the year. As a result, 2,518 individuals were observed, consisting of 235 calves and 2,283 adult Guiana dolphins along the East-West axis of the Paranaguá Estuarine Complex (CEP). During the 2025 campaigns, 32 Franciscana dolphins (*Pontoporia blainvillei*) were sighted. This species occurs sporadically in the study area, and these records reinforce the relevance of continuous monitoring of this population within the estuary.



**Birdlife:** since monitoring began in 2014, more than 198,189 bird records have been made, with the identification of 240 species in several regions of the CEP and surrounding areas of Paranaguá and Antonina ports.



**Ichthyofauna and Carcinofauna:** more than 100,000 fish specimens, belonging to approximately 150 distinct taxa, were recorded during the monitoring period. In the most recent years of the monitoring, no new species were recorded—an expected result given the extensive accumulated historical series and the high sampling effort maintained over time. Regarding the carcinofauna compartment, approximately 400 individuals associated with the mangrove ecosystem were inventoried during the 2025 sampling sessions, totaling more than 8,400 individuals recorded throughout the entire historical series.



## Synanthropic Fauna

Portos do Paraná maintains a continuous program aimed at reducing and controlling disease vectors—especially zoonoses—within the organized port areas of Paranaguá and Antonina through environmental management and control measures. The most common species in these areas are the common pigeon and rodents, such as black rats, brown rats, and house mice.

As part of the measures adopted, bait stations were installed for rodent control. In 2025, four campaigns were conducted to assess rodent infestation levels, along with 12 monthly campaigns to estimate pigeon populations. Other control actions included the removal of eggs and nests and the reduction of food availability, primarily through mechanized sweeping performed on the primary zone and port access roads.

## Invasive Species

As part of the environmental monitoring activities, the presence of invasive species is verified in the collected samples of aquatic biota. In the planktonic community, three exotic taxa were identified in the phytoplankton and two exotic species in the zooplankton, all of which have been previously recorded in other Brazilian estuarine systems. Regarding benthic organisms, throughout twelve years of continuous monitoring (2014–2025), 21 species classified as exotic or invasive were recorded on hard substrates, and one species on soft substrates. These occurrences are consistent with records observed in other coastal and estuarine regions of Brazil.

## Ballast water

In 2025, 1,426 vessel document reviews were conducted regarding ballast water management. No irregularities were identified, and procedures were found to be in compliance with applicable regulations. In addition to documentary control, direct outreach was conducted with crew members on the subject, totaling 72 environmental awareness actions carried out throughout 2025.



**In 2025, four campaigns were carried out to assess the level of rodent infestation and 12 monthly campaigns to estimate the pigeon population.**



## Dredging

To ensure the operational depths and drafts of the berths and waterway accesses to the Ports of Paranaguá and Antonina, annual maintenance dredging campaigns are executed, contributing to navigational safety. Marine sediments from the dredged areas are continuously monitored, and activities are duly licensed under Operating License No. 1173/2013 - 2nd Rectification, issued by IBAMA. Environmental monitoring of the sediments dredged from the channels and disposed of at ACE-20 (a licensed offshore disposal area) has consistently shown satisfactory quality since monitoring began, allowing for the continuity of channel maintenance activities through regular dredging. Dredging volumes are variable and calculated prior to each campaign, with the purpose of minimizing environmental impacts without compromising navigational safety.



## Permanent Environmental Programs • GRI 304-3

The port authority currently executes more than 20 permanent environmental programs focused on management, monitoring, and social and environmental actions, in compliance with the conditions of the Operating License issued by IBAMA. Below are some of these programs:

### Degraded Area Recovery Program (PRAD)

The PRAD aims to recover permanent preservation areas on small rural properties located in the Guaraqueçaba Environmental Protection Area, with the purpose of avoiding siltation related to dragging of sediments for estuary. As a compensatory measure linked to the environmental licensing for dredging at the Port of Paranaguá, the program continues under ongoing monitoring and management, with more than 95 hectares managed and the replanting of over 8,500 native species seedlings in 2025.

### Cleaning of Mangroves and Permanent Preservation Areas (APPs)

Integrated into the Environmental Education Program and linked to the Mangrove Monitoring Program, the initiative carries out cleanup actions in mangrove areas and beaches located surrounding of the ports of Paranaguá and Antonina, with the support of the local population and other regional partners. In 2025, eight cleanup actions were conducted in the mangroves and beaches of Paranaguá, resulting in the removal of more than 14 tons of waste from these locations. These actions directly involved more than 257 participants from the local communities.





## Water Consumption • 303-1, 303-2, 303-4, 303-5

Portos do Paraná recognizes water as an extremely significant resource and responsibly integrates its management into all its activities. Water supply is provided exclusively by the local utility, Paranaguá Saneamento - Iguá, in the city of Paranaguá, with no independent extraction or surface/groundwater withdrawal. Consumption is restricted to administrative and support uses and is not used as an input in port operational processes. After use, wastewater is directed to the public

sanitation system, which is responsible for proper treatment. Rainwater, in turn, is channeled into the region’s drainage systems, which are constantly monitored under environmental programs.

Additionally, the organization tracks water and electricity consumption monthly, aiming to move toward more concrete actions, including the potential establishment of continuous reduction goals—considering that the annual increase in cargo

throughput is directly related to higher resource consumption.

Monitoring water consumption is essential for the efficient management of water resources and reinforces the company’s commitment to transparency and environmental responsibility. The monthly water consumption data for 2025 are presented below, demonstrating the control and monitoring of this resource management.

### VALUES IN CUBIC METERS (m³)

Year	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
2021	5,002	5,604	7,022	5,718	6,155	6,373	5,463	5,387	5,700	6,095	6,010	6,839
2022	6,620	7,754	8,906	7,101	6,456	6,057	8,755	7,696	7,798	7,730	6,413	6,972
2023	7,035	6,379	7,543	6,422	6,918	7,203	7,402	7,645	7,824	9,020	7,275	8,094
2024	9,313	7,218	7,944	8,046	8,872	8,048	7,340	6,741	7,670	8,265	7,633	6,840
2025	9,204	9,093	7,952	8,558	8,541	17,697	24,825	10,988	10,926	10,081	10,233	9,257



## Water Quality and Sediment

As set forth in the environmental licenses issued by IBAMA and in accordance with applicable CONAMA regulations, Portos do Paraná conducts quarterly seawater quality verification campaigns. These activities evaluate multiple environmental indicators by collecting samples from the surface, middle-column, and bottom, distributed across 32 predefined points within the Paranaguá Estuarine Complex. This process ensures compliance with regulatory obligations and allows for the continuous analysis of conditions within the area of influence.

In 2025, 353 water samples were obtained, resulting in more than 8,669 parameter analyses. In the bays of Paranaguá and Antonina, 1,111 sediment samples were collected, totaling 48,845 laboratory results evaluated against applicable legislation. This continuous monitoring reinforces Portos do Paraná's commitment to responsible environmental management, providing a technical baseline for decision-making, the fulfillment of environmental licensing conditions, and the preservation of water resources.



# 353 water samples

obtained in 2025, resulting in more than 8,669 parameter analyses



# 1,111 sediment samples

were collected in the Paranaguá and Antonina bays





# Atmospheric Emissions

Portos do Paraná carry out air quality control program structured by the Environmental Control Plan of the Port of Paranaguá, approved by IBAMA. The program aims to systematically monitor atmospheric emissions associated with port activities, ensuring continuous monitoring of environmental conditions in the area of influence.

Monitoring is conducted monthly at 12 points distributed across the Organized Port area and the city of Paranaguá, and quarterly at three points located within the Organized Port area and surroundings the city of Antonina. At the monitoring points, the concentrations of the following are evaluated - Total Suspended Particulates (TSP); Particulate Matter (PM10 and PM2.5); Sulphur Dioxide (SO<sub>2</sub>); Nitrogen Dioxide (NO<sub>2</sub>); Ozone (O<sub>3</sub>); Carbon Monoxide (CO) and smoke. The analysis is conducted by comparing measured concentrations against current legal standards, while also considering the temporal and spatial assessment of the results.

The findings indicate that, for the most part, monitored values are in compliance with established standards, demonstrating that the local atmospheric dispersion capacity has been sufficient to maintain concentrations within the limits defined for public health protection, as per CONAMA Resolution No. 506/2024.

## GHG - Greenhouse Gases

Portos do Paraná has formalized a partnership with the *Fundación Valenciaport* to measure Greenhouse Gas (GHG) emissions and develop a decarbonization plan for the organized ports of Paranaguá and Antonina. The inventory for the 2023 base year was developed in accordance with the Brazilian GHG Protocol Program methodology, referencing the international standards of the WRI and WBCSD, and, for Scope 3, the Methodological Guide for Calculating the Carbon Footprint in Ports. The main greenhouse gases were considered (CO<sub>2</sub>, CH<sub>4</sub>, N<sub>2</sub>O, HFCs, PFCs, SF<sub>6</sub> e NF<sub>3</sub>).

The calculation encompassed direct and indirect emissions from the port complex, accounting for fuel consumption, electricity, and other operational activities. The emission factors used were sourced from official entities, prioritizing national references and, when necessary, IMO data. The results indicated total emissions of 678,519.84 tCO<sub>2</sub>eq in 2023, where 2.7% are related to Scope 1, 0.1% to Scope 2, and 97.1% to Scope 3. Notably, vessel activity is the primary emission source, representing 89.2% of the total footprint.

This information has been analyzed by the port authority and will be integrated into the Decarbonization Plan, which will define key actions for emission reduction and mechanisms for monitoring and assessing the effectiveness of the measures to be implemented, ensuring transparency and alignment with good climate reporting practices.



**Monitoring is conducted monthly at 12 points distributed across the Organized Port area and the city of Paranaguá.**



**PORTOS DO PARANÁ**  
NET ZERO 2050

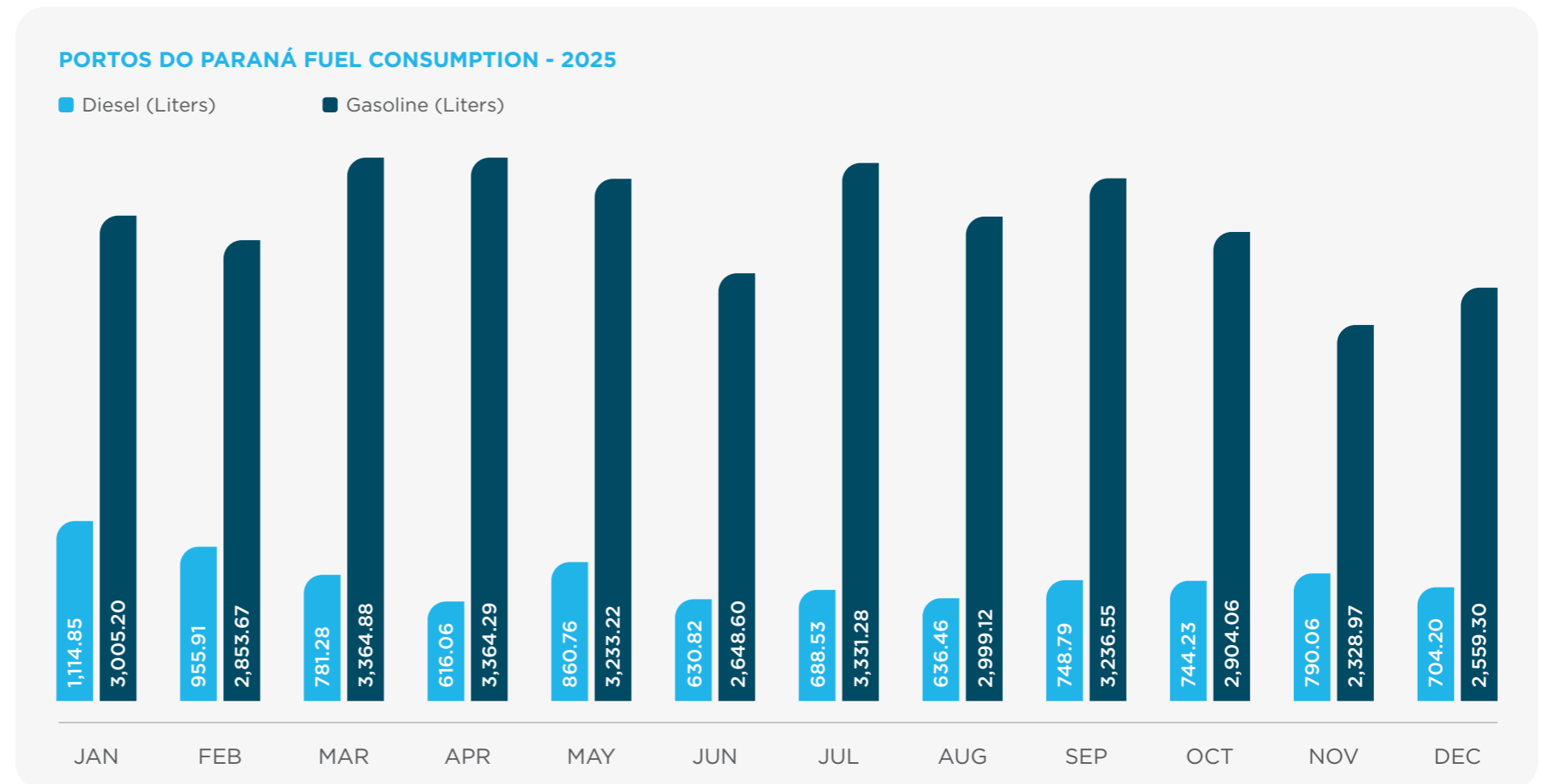


# Energy Consumption

Below is the company's electricity consumption for 2025, measured in MWh:

Month	Renewable	Total
Jan/2025	854.272	854.272
Feb/2025	1,310.521	1,310.521
Mar/2025	1,720.935	1,720.935
Apr/2025	1,860.393	1,860.393
May/2025	1,496.699	1,496.699
Jun/2025	1,311.305	1,311.305
Jul/2025	1,445.842	1,445.842
Aug/2025	2,002.166	2,002.166
Sep/2025	1,860.218	1,860.218
Oct/2025	1,473.657	1,473.657
Nov/2025	1,364.531	1,364.531
Dec/2025	1,386.289	1,386.289
<b>Total</b>	<b>18,086.828</b>	<b>18,086.828</b>

As part of energy resource management and the control of environmental impacts associated with its operations, Portos do Paraná monitors the fuel consumption used in its activities. In 2025, the following volumes of diesel and gasoline were recorded, as shown below.





## Solid Waste Management Plan (PGRS) • GRI 306-1, 306-2, 306-3, 306-5

Portos do Paraná maintains a structured Solid Waste Management Plan (PGRS) as a dynamic instrument, with continuous reviews and updates to reflect process evolution, incorporate improvements, and ensure adherence to regulatory requirements and best practices. Relevant contractual and operational changes were implemented in waste management services, with enhancements in procedures and infrastructure. Key measures include restricted and reorganized access to buckets within the port area, the replacement of individual trash bins with waste sorting stations in administrative areas, and the adoption of mechanized suction sweeping using equipment equipped with 6 m<sup>3</sup> hoppers and rear tipping, eliminating the use of stationary buckets. Sweeping waste—including grain spillages, pruning, and mowing debris—is now sent for composting, increasing the percentage of recovery through recycling or organic valuation.

PGRS monitoring occurs through periodic documentary and field inspections aimed

at verifying segregation, packaging, and storage conditions, as well as analyzing records and supporting disposal documents. Based on these verifications, environmental performance indicators are consolidated to support management in decision-making.

In 2025, the annual review of the PGRS was conducted, updating operational procedures and maintaining specific collectors for waste such as non-contaminated PPE, furniture, and tapestry, in addition to Selective Collection Points (PCS). There was also an update to the diagnosis, quantities, and technologies employed in public cleaning, collection, transport, and final disposal of waste in the common areas of the Organized Ports of Paranaguá and Antonina. During this period, more than 2,542 electronic audits were conducted across different types of collectors and waste stations, along with over 105 inspections related to mechanized sweeping, and 29 training sessions on the PGRS, involving 322 employees engaged in port activities.

Recyclable waste is directed to waste collector associations on the coast of Paraná, contributing to environmentally sound disposal and social and economic value generation within the community. This waste is sent to the Associação de Catadores de Material Reciclado da Vila Santa Maria (ASSEPAR) and the Associação Municipal dos Coletores de Resíduos Sólidos de Pontal do Paraná (AMCORESPP), which are responsible for sorting and subsequently recycling the received material. Portos do Paraná does not perform its own waste transportation; this activity is managed by a properly licensed third-party company using tracked transport vehicles, allowing for location verification at the final destination. Information control is maintained through supporting documentation, including Waste Transportation Statements (WTMs) and Certificates of Final Disposal (CFDs), ensuring legal compliance and transparency in the management process.

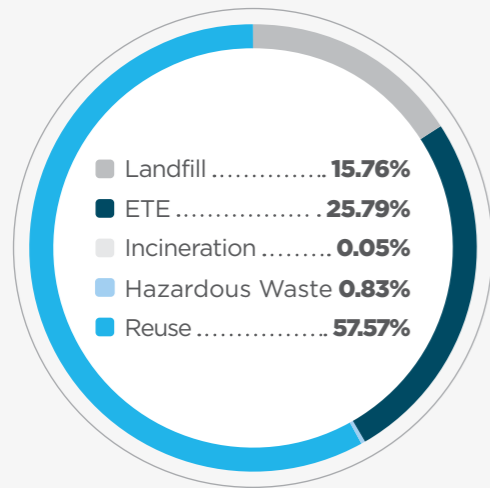


# + 2,542

electronic audits were conducted across different types of collectors and waste stations



### PORTOS DO PARANÁ WASTE DISPOSAL IN 2025



### CONTROL OF WASTE GENERATORS IN THE PORT AREA OVER THE YEARS

Generator	Types of Waste	2022	2023	2024	2025
Portos do Paraná	Recyclable	81	66.12	52.3	129.46
	Composting	546	731.62	22.47	23.12
	Hazardous	2,089	501.68	907.71	1,161.60
	Non-hazardous	-	1,525.77	1,367.44	1,477.70
	Total	2,717	2,825.19	2,349.92	2,791.88
Aboard Vessel	Solids	2,723	1,108.49	1,465.35	5,783.45
	Oily	10,320	14,836.07	13,029.85	21,380.21
	Total	13,043	15,944.56	14,495.21	27,163.66
Port operators	Hazardous	80	118.86	146.9	106.63
	Organic	27	349.78	262	210.17
	Recyclable	17	44.04	307.27	156.33
	Wood	-	-	-	-
	Civil construction	6,602	-	169.1	-
	Non-recyclable	679	591.43	89.33	1,543.95
	Total	803	1,104.11	974.61	2,017.08
Export corridor	Organic	5,094	6,966.65	5,823.53	8,303.14

During 2025, Portos do Paraná properly managed, through to final disposal, 2,000 tons of solid waste generated on its premises and under its direct responsibility. In addition to this volume of its own disposed waste, Portos do Paraná monitored and controlled the documentation for the removal of an additional 27,000 tons of ship-generated waste, as well as approximately 9,000 tons of waste generated by port operators and the export corridor.

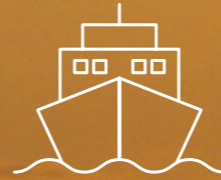


# 2,000

tons of solid waste properly managed until final disposal

# + 27,000

tons of solid waste monitored and controlled



## PEA - Environmental Education Program (PEA) Projects and Actions

Portos do Paraná implements the Environmental Education Program (PEA) with the external public, comprised of communities located in the direct area of influence of the ports of Paranaguá and Antonina, and with the internal public, including employees, outsourced workers, the port community, casual port workers, and truck drivers.

Through the PEA, Portos do Paraná assumes responsibility for the impacts of its activities within the territory. Proactively, it strives to be an entity that does not ignore externalities but instead seeks to engage in dialogue with local communities to jointly find nature-based solutions that can address the collective challenges of the small villages within the project's area of influence.

The PEA is structured into 5 lines of action, subdivided into 13 projects with varying objectives. These projects are at different stages of implementation and undergo continuous validation with the served communities, involving environmental dialogues and training sessions on specific topics.



**CARING FOR PEOPLE**

**6 YOUNG CAIÇARA LEADERSHIP**  
Project to prepare new leadership to work with local associations in the search for necessary improvements in communities.

**7 TRAILS OF TOMORROW**  
Basic training and search for alternative income for young people from the fishing communities of the Paranaguá and Antonina bays.

**5 RECYCLE PARANAGUÁ E ANTONINA**  
Support and improvements in the management and activity conditions of recyclable material collector associations in Paranaguá and Antonina.

**4 CARING FOR THE BAY**  
Participatory construction of a territorial and environmental management plan for shared uses of the east-west axis of the Paranaguá Estuarine Complex.

**3 ASSOCIATIONS FORUM**  
Holding a coordination forum between fishermen's associations and residents of Paranaguá and Antonina bays.

**LINE 3 Support for Young People**

**LINE 2 Strengthening of Associations**

**PEA**

**LINE 1 Strengthening Artisanal Fishing**

**2 CRAB IN PARANAGUÁ AND ANTONINA BAYS**  
Strengthening the local crab fishing production chain by carrying out actions that add value to the product, engagement of fishermen, and organization of production stages.

**1 OUR FISHING**  
Promotion of actions aimed at adding value to fish, cultural appreciation of local fishing activity, and improvement in the conditions of sale and promotion of resources.

**CONSCIOUS SHARING**

**CARING FOR LAND**

**8 WATER ON THE ISLANDS**  
Actions to improve water supply conditions in communities in Paranaguá Bay.

**9 ECOLOGICAL SANITATION**  
Promotion, implementation, and creation of means for replicating ecological technologies appropriate to sanitation conditions in island communities.

**LINE 4 Basic Sanitation**

**10 COMPOST TO GROW**  
Development of organic waste management actions in island communities.

**LINE 5 Tourism and Social and Environmental Culture**

**11 CULTURAL VALUE**  
Support for the community preparation of informative materials (text and audiovisual) to value local culture and stories, containing good practice guidelines for visitors to the communities.

**12 GREEN SEAL**  
Creation of the green seal for establishments in Ilha do Mel that properly segregate waste and carry out environmental awareness campaigns among the local population and tourists.

**13 OUR MANGROVES**  
Set of actions and awareness about the ecological relevance of mangroves for marine life and the ecosystem services they provide to society.



## Internal and External Environmental Projects

Environmental projects focused on both internal and external communities are essential for integrating environmental management into the organizational culture and the surrounding territory. These initiatives promote engagement, impact prevention, and the strengthening of sustainability through a shared approach. Below, we show some of the projects carried out in 2025:

**Porto Escola Project:** the education for Sustainability is a partnership between Portos do Paraná and the City Halls of Paranaguá and Antonina. In 2025, the program celebrated 10 years of operation, reaching 1,773 fifth-grade students in Paranaguá and 271 in Antonina. Since the project's start in 2015, more than 16,000 students from the municipal school system have participated.



**Environmental projects focused on both internal and external communities are essential for integrating environmental management into the organizational culture and the surrounding territory.**

### Environmental Education Program

**with External Community:** In 2025, four workshops were held on themes related to Permaculture (caring for land, caring for people, and conscious sharing), involving members from several communities within Portos do Paraná's direct area of influence.

- Juçara Acai harvesting and pulping workshop in Piaçaguera - **26 participants**
- Gastronomy workshop featuring Juçara Acai in Amparo - **19 participants**
- Practical workshop on the introductory sustainable use of bamboo in Piaçaguera and Amparo - **15 participants**
- Meliponiculture workshop in Europinha/ Nácar and Eufrasina, including the installation of native bee boxes within the communities - **29 participants**

**Our Fishing Project:** The project seeks to provide alternative income sources for fishing communities surrounding the Port of Paranaguá. Throughout the year, responding to community demand, two training courses for Sport Fishing Tourism Guides were held in Pontal do Sul, in the municipality of Pontal do Paraná. In total, 28 people completed the course.

**Coastal Recycling Project:** The project aims to support the improvement of selective collection systems and provide training sessions focused on enhancing income generation. In 2025, continuous technical environmental support was provided to waste collector associations—specifically the Associação de Catadores de Material Reciclável da Vila Santa Maria (ASSEPAR), located in Paranaguá, and the Km 4 Waste Collectors Association in Antonina. Furthermore, a workshop on the production of cleaning products was held, in accordance with the interests of ASSEPAR members. A total of 20 people took part.



**Cultural Promotion Project: Promotion of tourism and local community history:**

The project is aimed at supporting the mobilization of actions to promote and value local culture and tourism. In 2025, two modules of a Basic English for Tourism course were offered in the community of Nova Brasília, on Ilha do Mel, in partnership with SESC and SENAC. A total of nine people participated in the course. Regarding cultural heritage appreciation, cultural activities were carried out in Eufrasina in partnership with the artist Gio Negromonte. These included “lambe-lambe” (wheatpaste) art installations, featuring portraits that honor the Caiçara way of life.

**Compost to Grow Project:**

The “Compost to Grow Project” program’s primary objective is to teach the basic concepts of the composting process and raise awareness regarding the correct segregation and reuse of solid waste within the communities of Paranaguá Bay. The project began at schools on Ilha do Mel and, in 2025, expanded to other communities, including Amparo, Eufrasina, Piaçaguera, Ilha do Teixeira, and Ilha dos Valadares. In the Ilha dos Valadares’ schools that participate in the project, more than 3,000 kg of waste was composted, with over 500 people participating throughout the year. Additionally, two vegetable gardens were established to promote the use of the resulting compost.

**Environmental Education Program with Internal Community:**

Throughout 2025, 205 Environmental Dialogues (DMAT), 29 Solid Waste Management Plan (PGRS) training sessions, and 56 Integrated Management System (IMS) inductions were conducted for outsourced contractors and Portos do Paraná employees.



**+ 3,000**

kg of waste composted by the “Compost to Grow” project





# 7

## Compliance and Corporate Governance

- 7.1. Risk Management
- 7.2. Internal Controls and Internal Audit
- 7.3. Compliance
- 7.4. Ombudsman's Office
- 7.5. Legal

SDG

8 TRABALHO DEDECENTE E CRESCIMENTO ECONÔMICO	16 PAZ, JUSTIÇA INSTITUCIONAL E FORTE LEI	17 PARCERIAS GLOBAIS DE IMPLEMENTAÇÃO
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# 7.1. Risk Management

• GRI 2-13, 2-23, 2-24, 201-2, 205-1

Portos do Paraná integrates risk management into its strategy, focusing on the identification, assessment, monitoring, and treatment of risks that could affect operational continuity, people’s security, asset integrity, legal compliance, and the port’s economic and financial sustainability. This process is supervised by the Governance Superintendency, to which relevant information is reported based on criticality levels, ensuring continuous monitoring and the definition of appropriate risk responses.

Portos do Paraná maintains formal commitments to responsible business conduct, established in institutional policies that guide business decisions. These commitments are integrated into the corporate governance and risk management systems, promoting integrity, ethics, transparency, sustainability, and organizational resilience throughout the value chain.

Risk management is supported by integrity instruments such as the [Code of Ethics](#) and

[Code of Conduct](#), which establish principles and standards of behavior applicable to individuals operating within the Organized Ports of Paranaguá and Antonina – whether linked to the organization or the private sector – in accordance with the requirements set forth in Paragraph 12, Article 92 of Law No. 13,303/2016. Internal policies at Portos do Paraná are aligned with internationally recognized intergovernmental instruments, which serve as benchmarks for the identification, assessment, and mitigation of environmental, social, and governance risks.

**Portos do Paraná maintains formal commitments to responsible business conduct, established in institutional policies that guide business decisions.**

## Main Purposes of Risk Management at Portos do Paraná

 <p><b>Legal and Regulatory Compliance</b></p> <p>Ensure that organizational processes comply with governing laws and regulations.</p>	 <p><b>Informed Decision Making</b></p> <p>Support strategic decision-making and organizational planning through consistent information.</p>
 <p><b>Incident Prevention and Management</b></p> <p>Strengthen loss prevention and incident management.</p>	 <p><b>Efficient Use of Resources</b></p> <p>Promote efficient allocation and use of resources in risk treatment.</p>
 <p><b>Strengthening Internal Controls</b></p> <p>Improve internal controls and organizational management.</p>	 <p><b>Transparency and Accountability</b></p> <p>Strengthen transparency and accountability to society.</p>
 <p><b>Operational Efficiency</b></p> <p>Optimize the effectiveness and efficiency of operations.</p>	 <p><b>Organizational Adaptability</b></p> <p>Increase the organization’s capacity to adapt to change.</p>



## Methodology, Evaluation, and Monitoring



The methodology used by Portos do Paraná for risk management is integrated into its corporate governance and Integrated Management System (IMS), and it is based on the principles of the COSO Enterprise Risk Management (ERM) and COSO Internal Control frameworks. The process follows a sequence of identification, assessment, prioritization, and monitoring, supported by a risk matrix. This risk matrix considers institutional criteria for probability and impact, covering economic, environmental, social, operational, legal, and reputational effects applicable to its own operations and third-party relationships. Monitoring is conducted through controls, indicators, and periodic reporting to governance bodies, supporting decision-making and ongoing improvement.

## SWOT Analysis and Monitoring



To understand its risks, Portos do Paraná uses SWOT analysis, which helps identify relationships between the company's internal and external factors. This analysis enables more precise strategies to be defined, consistent with the organizational reality, detailing all strategic risks and opportunities, as well as their impacts on stakeholders and the port community. In 2025, the identified risks were continuously monitored by those responsible and by governance bodies. This work and subsequent efforts reinforce Portos do Paraná's commitment to effective risk management, ensuring the continuity of operations and minimizing negative impacts.



**Learn more:**  
[Portos do Paraná defines actions for the 2022-2027 Strategic Plan | Management of the Ports of Paranaguá and Antonina](#)



## Climate Risk Control

Portos do Paraná assesses the risks and opportunities associated with climate change that have the potential to generate substantial impacts on its operations, revenues, and expenses. Given its activities nature and its coastal and estuarine location, the organization recognizes the relevance of physical risks arising out of the intensification of extreme weather events.

The organization identifies the intensification of extreme weather events —including heavy rainfall, high winds, storms, storm surges, and gradual sea-level rise — as physical risks, as these phenomena show a trend of increasing frequency and severity. Due to the areas' location under its management, the port complex is naturally exposed to such events, which can directly affect critical infrastructure and the continuity of logistics operations.

Potential impacts include temporary disruptions to port activities and structural damage to strategic assets, such as docks, moorings, yards, electrical systems, and drainage systems, in addition to risks to workers' health and safety. Furthermore, these events can generate indirect effects on the national logistics chain, with possible impacts on export and import flows, compliance with contractual deadlines, and the port's operational reliability. Through mapping, Portos do Paraná identified risks related to climate change, as well as improvement plans to mitigate them.





Below, we highlight the most relevant plans:

### Environmental and/or Regulatory Classification



**GHG** - Through an agreement executed with the Fundación Valenciaport, linked to the Port of Valencia, Portos do Paraná completed its 1st Greenhouse Gas (GHG) Inventory, covering Scopes 1, 2, and 3, and accounting for emissions generated across the entire port complex. Following the inventory completion, the Port Decarbonization Plan is currently being drafted – also led by Fundación Valenciaport – with completion expected in the first half of 2026. The plan aims to structure, together with the port community, strategies to reduce GHG emissions and the impacts of port activities, contributing to the mitigation of climate risks.



**Green Ships** - In 2025, Portos do Paraná maintained its Green Ships Ordinance, aimed at attracting more sustainable vessels that use cleaner energy sources and have lower GHG emissions. Additionally, the Port Authority's Berthing Regulations were updated to establish berthing priority for these vessels.

### Final Rating



**Hyperlocal Forecasting** - In 2025, hyperlocal meteocean forecasting became fully operational. The agreement with SIMPORT (ACQUAPLAN) enables real-time monitoring of weather conditions and the issuance of customized forecasts for the Portos do Paraná region. The platform was customized in accordance with the Prevention and Control of Incidents caused by Adverse Weather Conditions procedure.



In case of no preventive and adaptive measures, climate risk may result in:

- **Revenue loss** due to operational shutdowns;
- **Increased expenses** for corrective maintenance and infrastructure reconstruction;
- **Higher costs** for insurance and contingency provisions;
- **Reputational impacts** affecting business attractiveness and the port complex's competitiveness.

### Methods used to manage the risk

Climate risk management is integrated into the Integrated Management System and the organization's corporate risk matrix, following structured governance and monitoring practices.

Key measures adopted include:

- Continuous **meteorological monitoring** and the adoption of preventive operational protocols;
- **Implementation** of contingency and business continuity plans;

- Systematic **preventive maintenance** and structural reinforcement of critical assets;
- **Periodic assessment** of climate exposure within strategic planning and investment plans;
- **Integration** of climate resilience criteria into port modernization projects.

This approach contributes to reducing operational vulnerability and strengthening the organization's adaptive capacity.

### Costs of measures adopted

Investments related to climate adaptation and the strengthening of infrastructure resilience are incorporated into the organization's planning and maintenance budgets. Resources are directed toward structural modernization, improvements to drainage and containment systems, the updating of critical assets, and the enhancement of operational resilience, aiming to mitigate potential future financial impacts and ensure long-term operational continuity.



**Investments related to climate adaptation and the strengthening of infrastructure resilience are incorporated into the organization's planning and maintenance budgets.**





## Identified Risks related to Corruption

**These risks were classified according to probability and impact criteria and are included in the risk matrix.**

As part of the 2025 risk management cycle, Portos do Paraná assessed several critical processes, including: Billing, port security, human resources, occupational safety, and risk and process management, identifying risks related to corruption. These risks were classified according to probability and impact criteria and are included in the risk matrix, considering their potential legal, financial, and operational effects. They will be addressed through prevention, control, mitigation, and monitoring measures. The identified risks are detailed below:

**Procurement, purchasing, bidding, and agreement management:** related to bid rigging, undue favoritism, documentary fraud, and overpricing or overbilling;

**Conflicts of interest, gifts/hospitality, sponsorships, and donations, where applicable:** related to the misuse of purpose and the perception of undue influence;

**Relationships with suppliers, service providers, and partners:** related to third-party actions, including conflicts of interest, improper intermediation, and practices inconsistent with the integrity principles required in contractual and operational relationships;

**Internal control failures and separation of duties:** related to weaknesses in the approval, inspection, receiving, measurement, settlement, and payment processes, with potential impact on compliance, transparency, and Port management efficiency;

**Interactions with public officials and institutional stakeholders in regulated environments:** related to undue advantage, facilitation payments, and influence peddling;

**Integrity risks in outsourcing and critical operations:** related to the execution of outsourced activities and essential port operations, with the potential to materialize as legal, contractual, or regulatory non-compliance events, as well as the levy of penalties.



## 7.2. Internal Controls and Internal Audit

• GRI 2-13, 2-16

### Internal Controls

Portos do Paraná maintains an internal control structure managed by the Internal Control Coordination (CCINT), linked to the Governance Superintendency, in compliance with State Decree No. 2.741/2019, and the guidelines established by the Office of the State Controller General of Paraná. CCINT operates independently, systematically, and according to a previously established and approved Work Plan, focusing on assessing the compliance of administrative acts, strengthening governance, and monitoring adherence to external oversight bodies recommendations. This contributes to the enhancement of internal controls, the mitigation of institutional risks, and the management of material impacts associated with port activities.

During the 2025 fiscal year, Internal Control activities included, among others, preparation of the Internal Control Report and Opinion for the Annual

Accountability Report; monitoring and tracking of diligences, recommendations, reservations, and determinations issued by the Court of Auditors of the State of Paraná; performance assessment of the Multi-Year Plan, the Budgetary Guidelines Law, and the Annual Budget Law; analysis of budget, financial, asset, personnel, and travel management; and evaluation and monitoring of voluntary transfers. The activities performed are aligned with the constitutional provisions applicable to the internal control system. These actions contributed to the improvement of decision-making processes, the transparency enhancement, and the ongoing improvement of governance mechanisms. This work was externally recognized in 2025 with the “Outstanding Internal Control Agent” award from the Office of the State Controller General of Paraná.

### Internal Audit

Portos do Paraná also has an Internal Audit Coordination, linked to the Governance Superintendency, which operates independently and as a supplement to other governance levels. Its function is to systematically and structurally evaluate the adequacy and effectiveness of operations, internal controls, risk management, and governance. Internal Audit performance is guided by applicable laws, regulations, and the Annual Internal Audit Plan.

In 2025, the Portos do Paraná Internal Audit Program carried out regular audits, advisory and consulting activities, training, monitoring, planning, and responses to extraordinary demands. During the fiscal year, two regular audit cycles and two consulting cycles were completed. In September 2025, the Internal Audit Coordination presented the area’s report and the risk management matrix monitoring for the

**Internal Audit performance is guided by applicable laws, regulations, and the Annual Internal Audit Plan.**

first half of the year to the Board of Directors (CONSAD), reaffirming the commitment to continuous supervision of corporate risks.

These Internal Audit actions contributed to strengthening corporate governance, improving internal controls, promoting a culture of controls, and ensuring effective risk management by adding value through independent, systematic assessments, by adding value through independent and systematic assessments and supporting the ongoing improvement of Portos do Paraná’s governance processes.



## 7.3. Compliance

• GRI 2-15, 2-23, 2-26, 205-2

The Compliance area of Portos do Paraná establishes guidelines aimed at complying with external and internal laws, standards, and regulations, aligned with recognized international instruments. Its purpose is to promote ethics, integrity, prevention of conflicts of interest, and governance strengthening while acting preventively in managing integrity risks. These guidelines contribute to transparency, accountability, and stakeholders' trust, ensuring compliance with internal policies and the institutional commitments undertaken by the organization.

### Main activities in the area:

Portos do Paraná structures its Compliance system based on pillars and mechanisms that ensure ethics, integrity, and legal compliance in its operations. Key elements include:



### Commitment from Senior Management

With the direct involvement of the Executive Board and the Board of Directors in supporting, supervising, and strengthening Compliance;



### Code of Ethics, Policies, and Regulations

Documents that establish the ethical and legal principles and guidelines applicable to employees, management members, committees, the Fiscal Council, interns, suppliers, service providers, and other third parties acting on behalf of the organization. These guidelines are extended to business partners through the mandatory inclusion of anti-corruption sections in agreements and bidding documents, ensuring the formal consent of third parties and suppliers to Law No. 12,846/2013;



### Training and Communication Actions

Initiatives aimed at all employees to ensure the correct application of internal guidelines and to strengthen the consolidation of a culture of ethics, integrity, and compliance;



### Ombudsman's Office

It acts as a channel for communicating suspected inappropriate, illegal, or unethical conduct, allowing for the recording of reports, including anonymously. The process is carried out with the Ombudsman's Office Coordination (COUVI), contributing to greater transparency of procedures and facilitating access for society and the port community to reporting channels;



### Due Diligence

Ascertainment procedures, especially regarding relationships with contracted third parties and suppliers, which may include the suspension of processes in the event of suspected irregularities, contributing to legal compliance and integrity throughout the value chain;



### Code of Ethics and Ethics Committee

The Code of Ethics establishes principles and standards of behavior applicable to individuals working in the Organized Ports of Paranaguá and Antonina, whether linked to the organization or the private sector. To support its application, the Ethics and Integrity Committee was created in 2023, responsible for ensuring its fulfillment, promoting ethical awareness actions, and investigating possible deviations in accordance with the organization's internal procedures. The Code of Ethics is available on the institutional website [here](#).



### **Diversity, Equity, and Inclusion constitute guiding principles for institutional relations and the workplace at Portos do Paraná.**

The Compliance area promotes strategic training aimed at strengthening the commitment to a culture of ethics, integrity, and legal compliance. Among the initiatives carried out, the 2<sup>nd</sup> Integrity Week stands out; held over three days, it provided a platform for dialogue on strategic subjects for organizational governance. The program included debates on ethics in government, mental health, safety, diversity, inclusion, and violence prevention, reinforcing the commitment to an organizational culture based on integrity and responsibility.

In the governance pillar, aspects related to the ombudsman's office, control mechanisms, compliance, and the strengthening of internal integrity systems were addressed. The discussions highlighted the relevance of transparency, accountability, and coordinated action between areas such as the Ethics Committee, Compliance, the Ombudsman's Office, and People Management.

In alignment with the safety culture strengthening actions planned for 2025,

training was promoted with the support of the Hacker Rangers program. This initiative uses gamification methodology to promote data protection good practices and compliance through learning paths and periodic assessments on information security. The program contributes to employee engagement and the mitigation of risks related to data governance.

Diversity, Equity, and Inclusion constitute guiding principles for institutional relations and the workplace at Portos do Paraná. Currently, these principles are ensured in the Code of Conduct and Integrity, which governs labor relations within the company. The Code establishes impartiality and morality as functional duties, demands equal treatment for all who act on behalf of the company, prohibits any form of discrimination, and ensures equal opportunities based strictly on professional merit. The advancement of the Diversity, Equity, and Inclusion Policy is planned for 2026, supplementing the existing regulatory framework.



## Conflict of Interest

Portos do Paraná evidences compliance with conflicts of interest management requirements, supported by a robust regulatory framework and continuous monitoring. The mandatory statement of conflict of interest and the consequent abstention from voting are formally established in the Internal Regulations of the Board of Directors, approved at the 7<sup>th</sup> Annual Meeting. Article 30 hereto defines the procedural course, determining that the

director must state their position promptly and recuse themselves from discussions and resolutions whenever a conflict is identified. Again, Article 72 of the 2019 Code of Conduct and Integrity extends this guideline to all employees and officers, requiring abstention from participation in situations of actual, potential, or apparent conflict.

Portos do Paraná ensures the integrity of high-value transactions through a consolidated double-validation process. The first stage of validation is carried out by the Compliance Coordination, which applies a Compliance Analysis based on the premises of the Internal Regulations for Bidding and Agreements (RILC). This preliminary analysis verifies the procedural instructions, documentary sufficiency, course, and chronology, focusing on formal and procedural regularity to mitigate risks and anticipate potential findings from oversight bodies, without entering into the discretionary merit of the procurement. Only after this technical validation is the process submitted to the second instance of validation: collective approval by the CONSAD.

**Portos do Paraná ensures the integrity of high-value transactions through a consolidated double-validation process.**

In the context of transparency and accountability to stakeholders, Portos do Paraná proves the integrity of the information disclosed in its Financial Statements through documentary evidence supporting the Explanatory Notes on Related Parties. This procedure reinforces the reliability of these data and sustains the institutional commitment to clear, verifiable disclosure aligned with best corporate governance best practices.



### Planning for 2026

For 2026, the company maintains its planning for the III Integrity and Ethics Week of Portos do Paraná, in addition to training sessions focused on the Brazilian General Data Protection Law (LGPD), the Code of Conduct, and access to information, reaffirming the company's commitment to a culture of compliance and institutional good practices. With these actions, Portos do Paraná ratifies its commitment to integrity and corporate governance, investing in its employees' development and in improving its institutional practices. Organizing training and awareness initiatives contribute to building a safer, ethical workplace that is aligned with Compliance best practices.



## 7.4. Ombudsman's Office

• GRI 205-2, 205-3, 406-1

Portos do Paraná reaffirms its commitment to the principles of ethics, integrity, and institutional responsibility by ensuring that the reports received are analyzed and forwarded in a structured, impartial manner and in compliance with applicable legislation. This mechanism contributes to the consolidation of an organizational culture guided by respect, legality, and transparent accountability, in addition to strengthening access to information through prompt responses and the encouragement of continuous communication with stakeholders.

The Ombudsman's Office acts as an institutional channel for relating with society, intended for the receipt, registration, and processing of opinions, questions, suggestions, requests, and other expressions, contributing to organizational transparency and governance. Records are made in the Integrated System for Ombudsman's Office Management (SIGO), administered by the Office of the State Controller

**The Ombudsman's Office acts as an institutional channel for engagement with society.**

General, ensuring standardization, traceability, and reliability of information throughout the entire processing flow. The system allows tracking the process from the initial protocol to completion, ensuring continuous monitoring, control of response deadlines to citizens, and oversight of the consistency and quality of the responses issued. The initial assessment of the reports is performed by the Ombudsman's Office, which forwards the expression to the head of the involved sector for analysis and a response as soon as possible, ensuring clarity and attention to the information provided.





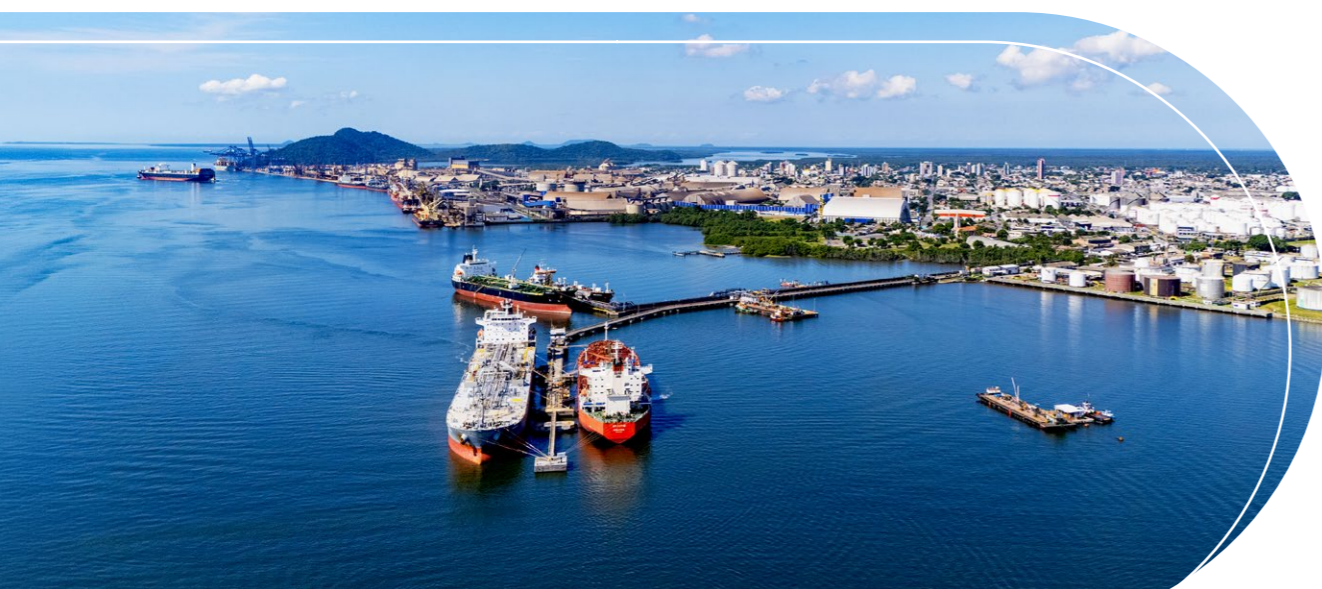
The expressions registered over the last few years are consolidated in the table below, allowing for the monitoring of the evolution of records by type of demand:

Year	Law on Access to Information	Compliment	Suggestion	Request	Report	Complaint	Total
2022	16	0	0	23	16	26	81
2023	28	1	3	30	20	27	109
2024	88	0	1	111	13	28	241
2025	64	6	5	153	31	35	294

The results presented in 2025 indicate that more than 70% of the expressions are concentrated in requests and inquiries for access to information, reflecting the relevance of the Portos do Paraná Ombudsman’s Office as the main institutional channel for meeting informational demands. This scenario reinforces the relevance of the strategic use of this information in institutional planning, with positive impacts on efficiency, governance, and alignment with government’s good practices.

For the requests and statements registration, Portos do Paraná provides communication channels, ensuring accessibility and broad service to stakeholders.

Requests can be made through the Ombudsman Channel on the Portos do Paraná website, via the exclusive Ombudsman’s Office phone number (0800 41 1133), or by institutional email ([ouvidoria.appa@appa.pr.gov.br](mailto:ouvidoria.appa@appa.pr.gov.br)). Additionally, the Ombudsman’s Office provides a dedicated private room for in-person service at the Portos do Paraná headquarters, ensuring an adequate structure for receiving and processing reports.



**+70%**

of expressions are concentrated in requests and inquiries for access to information



## 7.5. Legal

• GRI 206-1, 2-27

The Legal Executive Board of Portos do Paraná performs a strategic function in the organization's decision-making process, acting as a consultative and advisory body for the Management. Its actions are directed toward ensuring

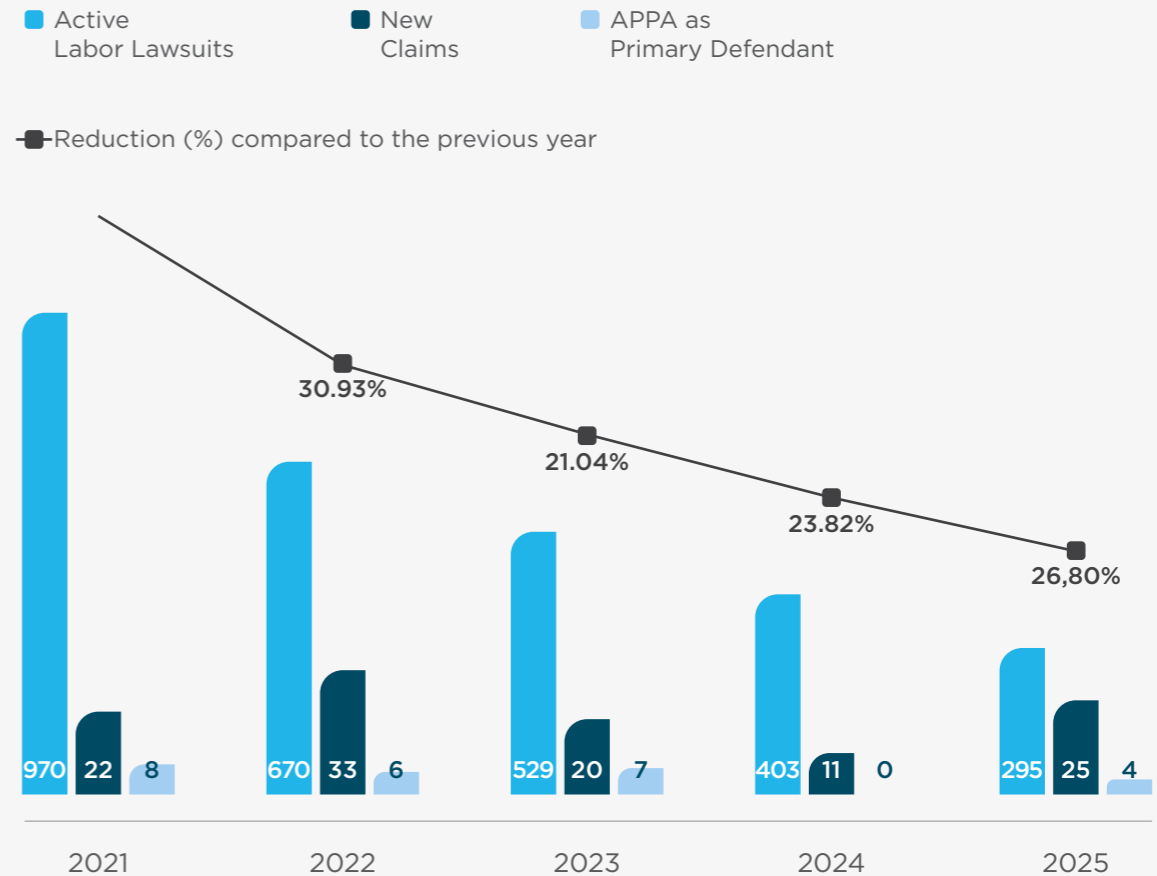
regulatory compliance, mitigating legal risks, and providing technical-legal support to administrative and operational areas, contributing to institutional legal certainty. In exercising the powers attributed to the public company as a port authority, the legal team ensures that administrative decisions are aligned with applicable regulations and the principles of government. In the processes submitted for analysis, technical inputs prepared by the competent areas are considered, promoting proper legal classification, regulatory adherence, and the strengthening of governance.

During the reporting period, the Executive Board maintained a proactive stance in managing judicial, administrative, and consultative processes, focusing on liability reduction and efficiency in responding to judicial and extrajudicial demands. Continuous litigation monitoring enabled the timely identification of risks and the adoption of appropriate measures, contributing to the mitigation of financial and operational impacts.



**In exercising the powers attributed to the public company as a port authority, the legal team ensures that administrative decisions are aligned with applicable regulations and the principles of government.**

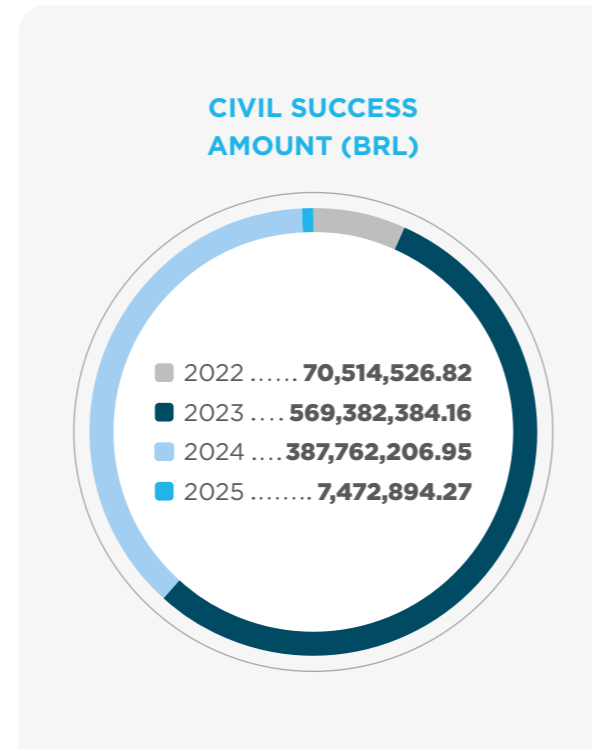
### EVOLUTION OF PENDING LABOR LAWSUITS





Indicators confirm the consolidation of the preventive strategy and active management conducted by the Legal Executive Board, with positive impacts on liabilities reduction and institutional risk mitigation. Four new labor claims were registered in which Portos do Paraná is the primary defendant; however, the number remains low compared to the historical data recorded since 2021, evidencing stability in risk control and the continuity of preventive measures adopted in labor relations. In 2025, labor lawsuits were reduced to 295, compared to 403 in the previous fiscal year, representing a 26.8% decrease. Since 2021, when there were 970 pending cases, the accumulated reduction has reached 69.6%, evidencing a consistent trajectory of judicial liability reduction.

The performance of the Civil Coordination was strategic, ensuring the proper defense of institutional interests and qualified management of process risks. Winning civil cases totaled BRL7,472,894.27, representing significant savings for the Management, and evidencing effectiveness in legal strategies adopted.



The positive economic impact extends to labor litigation, where successes reached BRL6,766,861.98, objectively contributing to the reduction of legal contingencies and having a direct effect on the preservation of public resources.



The 2025 results preserve the generation of positive economic effects and demonstrate the consistency of the technical and strategic performance of the judicial defense, maintaining a performance aligned with the policy of responsible risk management and



**26.8%**  
reduction in labor lawsuits in 2025

protection of public assets. Litigation successes in both civil and labor spheres are recorded and monitored through management reports submitted monthly to the Board of Directors. The information shown includes estimates based on the procedural stage of the claims, ensuring systematic monitoring, transparency, governance, and qualified support for decision-making. During the reporting period, there were no court decisions recognizing unfair competition practices or antitrust law violations by the organization.



COLABORADOR DA PORTOS DO PARANÁ DESDE 2 DE DEZEMBRO DE 1974  
"POR MAIS DE CINCO DÉCADAS, A PORTOS DO PARANÁ ME PROPORCIONOU A OPORTUNIDADE DE SUPERAR DESAFIOS, OPORTUNIDADES DE APRENDIZADO E O VALOR DO TRABALHO EM EQUIPE. EM 2025, O PORTO DE PARANAGUÁ CELEBRA 90 ANOS DE UM LEGADO CONSTRUÍDO COM TRABALHO EM EQUIPE, RESILIÊNCIA E PAIXÃO."



# People Management

- 8.1. People Management
- 8.2. Health and Safety
- 8.3. Social Responsibility





## 8.1. People Management

- GRI 2-7, 2-8, 2-19, 2-20, 2-21, 2-30, 202-2, 405-2, 401-1, 401-2, 401-3, 404-1, 404-2, 404-3

Portos do Paraná plays a substantial role in job creation and the strengthening of local economic development through its activities at the ports of Paranaguá and Antonina. Beyond direct employment, port operations contribute to boosting the regional economy and generating opportunities throughout the logistics chain, benefiting the community and various stakeholders related to port operations.

People management at Portos do Paraná is guided by principles of ethics, transparency, and respect for workers' rights. Labor relations are supported

**The organization recognizes its employees as a central element in achieving its strategic objectives.**

by formal instruments, such as the Code of Conduct, the Code of Ethics, and the Collective Labor Agreement, which establish clear guidelines for organizational conduct, ensure rights and duties, and contribute to promoting a safe, fair workplace aligned with legislation in force.

The organization recognizes its employees as a central element in achieving its strategic objectives and the sustainability of its operations. In this sense, it seeks to promote an inclusive, safe, and respectful workplace, valuing equity, dialogue, and the strengthening of labor relations in line with its institutional values.

Communication with employees occurs through various institutional channels, including corporate email, informative banners, interactive screens, an application with access to financial information, the institutional website, and an official WhatsApp group, ensuring access to information, transparency, and internal alignment.



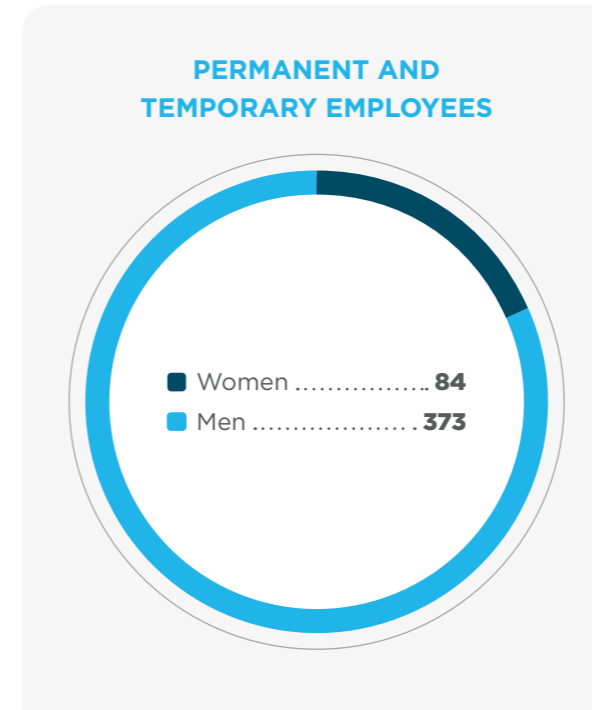


# Employee Profile

Between 2021 and 2025, Portos do Paraná showed variations in the number of permanent employees, reflecting adjustments in the workforce over the period, in accordance with organizational dynamics, operational needs, and the company’s strategic guidelines.

Year	Number of permanent employees (Effective)	Number of temporary employees (Commissioned and Officers)	Number of interns
2021	432	94	31
2022	444	89	35
2023	399	92	35
2024	359	84 (6 officers only)	39
2025	381	76 (Of these, 7 are officers)	39

The organization has 381 permanent employees and 76 temporary employees, totaling 437 employees. Of these, 84 are women and 373 are men. We can see that approximately 54.79% of the workforce is over 51 years old, as shown below the number of employees according to age group:



**437**  
employees; 381 permanent and 76 temporary employees



**54.79%**  
of the employees are over 51 years old



# Compensation, Benefits, and People Development

To join the Portos do Paraná employees team, admission occurs through public civil service examinations for permanent positions or by direct appointment for commissioned positions, in accordance with legislation in force. The organization's compensation policy is established for permanent employees by State Decree No. 7,447/1990, and CONSAD APPA Normative Resolution No. 01/2016, and for commissioned employees by State Law of Paraná No. 20,284/2020.

The compensation of senior management is defined transparently. During the reporting period, the Chief Executive Officer and other officers received compensation for work plus a risk allowance, as established in specific regulations. Regarding pay equity, there is no differentiation between salaries paid to men and women performing the same function, reinforcing the institutional commitment to equal opportunity. Compensation details are available on the State of Paraná Transparency Portal, in compliance with Federal Law No. 12,527/2011 (Access to Information Law) and State Decree No. 10,285/2014.

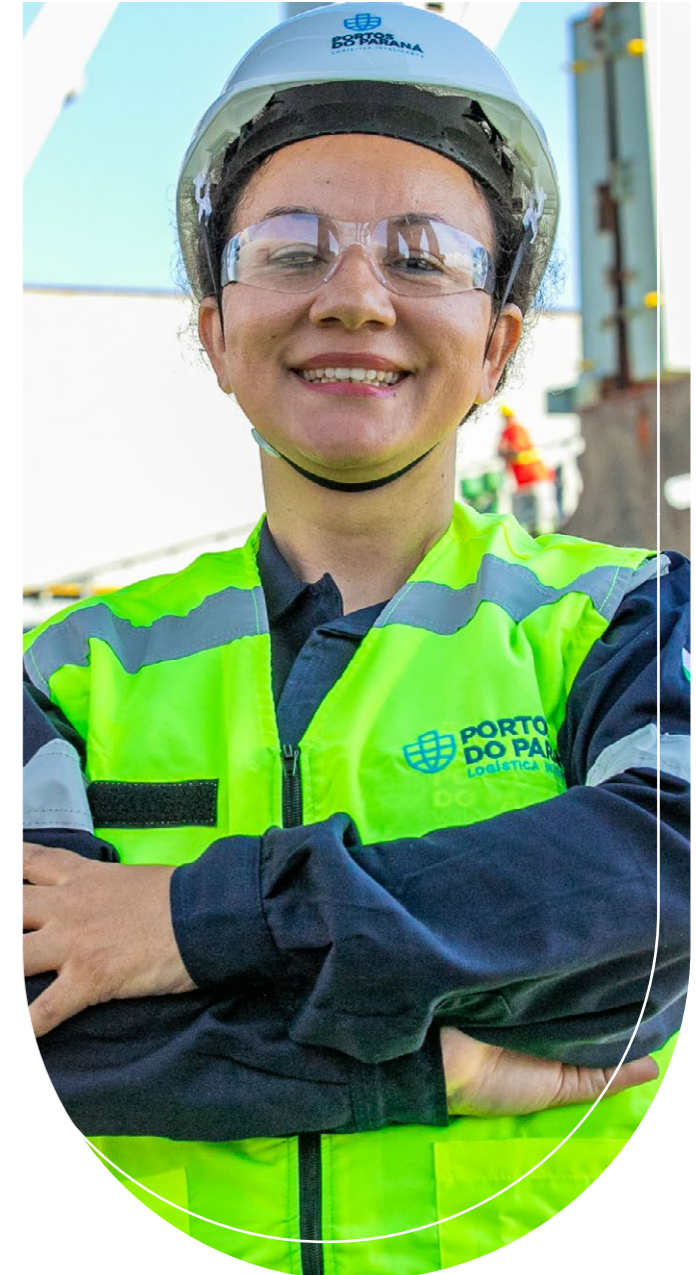


**The compensation of senior management is defined transparently. During the reporting period, the Chief Executive Officer and other officers received compensation for work plus a risk allowance, as established in specific regulations.**



## Benefits Offered • GRI 401-2, 401-3

Initiatives for employees' appreciation, development, and training, combined with the offering of benefits aimed at promoting quality of life, welfare, and social security. All Portos do Paraná employees have access to a benefits package, which includes: Food allowance, transport allowance, childcare allowance (for children aged 7 months to 6 years), 6-month maternity leave, allowance for dependents with disabilities, funeral assistance, health insurance, dental plan, and life insurance.





## Training and Development • GRI 404-2

Portos do Paraná encourages the continuous training of its employees as a way to strengthen operational excellence and institutional sustainability. Various training and development actions were executed, covering subjects such as governance, integrity, public management, port logistics, decarbonization, administrative agreements, risk management, information technology, and leadership, including national and international programs.

The training sessions covered different audiences, such as employees, managers, the executive board, and directors, contributing to the improvement of technical and managerial skills and the dissemination of good practices within the Port Authority.

The program included the following subjects:

- International Mission for Energy Transition and Port Decarbonization;
- Women's Leadership Program (Programa de Liderazgo Femenino) for the Sector Marítimo-Portuario, LIFE 2025;
- 7<sup>th</sup> National Seminar on Public Works and Building Maintenance;
- New Labor Appeal System and Binding Precedents of the Superior Labor Court (TST);
- 2025 Excellence in Contracting for State-Owned Companies Workshop;
- Physical and Digital Document Management in Government in accordance with the Brazilian General Data Protection Law (LGPD);
- Management and Oversight of Government Agreements according to the New Bidding Law;
- Physical and Digital Document Management in Government in accordance with the Brazilian General Data Protection Law (LGPD);
- 12<sup>th</sup> Agreements Week - National Week of Advanced Studies in Administrative Agreements;
- BIM Masterclass in Government;
- Course on Planning, Preparatory Phase, and Integrity in Procurement (RILC);
- Internal Auditor Training (ISO 9001, 14001, and 45001);
- WISTA International Annual Meeting and Conference;
- 2025 Infrastructure Mastermind;
- 39<sup>th</sup> Congress of the Brazilian Institute of Administrative Law;
- Effective Public Asset Management: Procedures for Asset, Material, and Warehouse Management;
- XV International Congress on Labor Law and Procedure;
- Online Training: Legal Advisory/ Counsel and Performance under Law No. 14,133/2021;
- Course on Real Estate Asset Management in Government;
- Federal Supreme Court (STF) Seminar and Severance Action: The New Legal Regime for Unconstitutional Res Judicata;
- International Expert in Commodities Trade, Finance, and Logistics;
- Training for CDE (Common Data Environment) Implementation for Project Management;
- 5<sup>th</sup> Brazilian Edition of the Master's Program in Logistics and Port Management;
- Training for Directors and the Executive Board;
- Planning, ETP (Preliminary Technical Study), and Terms of Reference with Artificial Intelligence;
- Risk Management and Emergency Response Preparation at Portos do Paraná;
- II Ethics and Integrity Week.



## 8.2. Health and Safety

• GRI 403-1, 403-2, 403-3, 403-4, 403-5, 403-6, 403-7, 403-8, 403-9, 403-10, 416-1, 416-2

Portos do Paraná has an implemented Integrated Management System (IMS) that covers the areas of Health, Occupational Safety, and the Environment (HSE). The system is guided by the IMS Policy, which is widely disseminated internally, and is aligned with the pursuit of excellence in port management, promoting process integration, compliance with legal requirements, and the ongoing improvement of organizational performance.

Within the scope of occupational safety and health, the implementation of the Occupational Safety and Health Master Plan stands out, establishing guidelines and premises for the management of occupational risks. Its main pillars include compliance with applicable legal obligations, the standardization of HSE requirements in port operations, the continuous promotion of awareness among workers and users, and the execution

of ongoing improvement actions with stakeholders across the Port Community of Paranaguá and Antonina.

The Integrated Management System (IMS) covers all activities and operational sites located in non-leased public areas, including the establishment of controls and requirements applicable to suppliers and service providers operating within the organization's premises.

**Within the scope of occupational safety and health, the implementation of the Occupational Safety and Health Master Plan stands out, establishing guidelines and premises for the management of occupational risks.**





## Risk Management Program • GRI 403-2, 403-5, 403-4

Portos do Paraná adopts a structured set of practices for hazard identification, risk assessment, and incident investigation within the field of occupational safety and health. Among the primary tools used is the Risk Management Program (PGR), operationalized through the PGR Working Group (GT-PGR).

The GT-PGR develops systematic actions for the identification, analysis, and assessment of environmental aspects and impacts, hazards, and occupational risks, as well as drafting, reviewing, and improving preventive operational procedures and emergency response protocols. The group maintains a weekly meeting schedule to discuss preventive actions, analyze operational occurrences, and define corrective actions in conjunction with those responsible for activities within the Organized Port.

As part of the ongoing improvement process, the GT-PGR issues safety alerts and “lessons learned” communications to disseminate knowledge, prevent recurrences, and strengthen the health and safety culture within the Port Community of Paranaguá and Antonina.



Furthermore, Portos do Paraná maintains a daily risk identification and management routine which, during the reporting period, resulted in:

- **Over 2,800 documentary verifications** related to **dangerous goods on vessels** operating at the ports;
- **Over 65,500 documentary analyses** of companies and workers regarding HSE compliance, **totaling more than 17,400 users between new registrations and credential renewals;**
- **801 work permits** issued and released;
- **Behavioral observations** and safety approaches, raising awareness among **more than 5,570 workers;**
- **Over 4,480 breathalyzer tests** performed;
- **Monthly traffic blitzes using speed radar**, resulting in the regularization of more than 122 deviations and infractions;
- **Audits of agreements and work fronts**, with a **compliance rate exceeding 95.8% in occupational safety and health.**

Occupational Safety and Health (OSH) results and indicators are monitored monthly in goal monitoring meetings. Critical analyses resulting from this process led to the implementation of 18 systemic improvement actions throughout the reporting period.

As part of the communication and incident response mechanisms, the organization provides a specific channel for reporting near-misses, occurrences, and emergency situations, operated by the Port Guard, with formal registration and referral to the competent areas. Additionally, the institutional Ombudsman’s Office remains available to receive reports related to health and safety.



18

systemic improvement actions during the reporting period



## Occupational Health and Health Promotion • GRI 403-3, 403-4, 403-6, 403-8

With a focus on worker safety and health, Portos do Paraná maintains contracted medical services to perform occupational exams, monitor health conditions, and provide medical follow-up for its employees, conducted by occupational physicians in compliance with applicable legislation. Additionally, itinerant lectures and monthly health promotion campaigns are held to protect worker welfare.

The organization also offers a corporate dental plan with national coverage, ensuring continuous assistance to employees and their dependents. The goal is to guarantee access to 24-hour medical and dental care, providing protection and support for health needs.

The organization also promotes prevention and awareness through the “**Café com Saúde**” (Health Coffee) program, which addresses public health issues in the workplace, and supports vaccination campaigns linked to the Brazilian Immunization Program.

In 2025, the main institutional Occupational Safety and Health campaign, “*Abril Verde*” (Green April), was held with the subject “Positive Influence — Be a Protagonist of Prevention,” promoting the relevance of Influenza vaccination with the support of the Paranaguá City Hall. Approximately 499 workers were vaccinated.

Throughout April, various awareness actions were developed for port workers, as well as activities linked to the “*Saúde nos Portos*” (Health in Ports) Program. This Ministry of Infrastructure initiative aims to expand access to healthcare and promote health monitoring for users of Portos do Paraná. The project also provides health and well-being services to truck drivers, extending the reach of occupational safety and health initiatives. The project also provides good health and well-being services to truck drivers, extending the reach of occupational safety and health initiatives. Among all the actions during OSH month, around 2,909 port users were the target audience by awareness and prevention campaigns.

Portos do Paraná has an organized and operating Internal Commission for Accident Prevention (CIPA), which holds monthly meetings with the purpose of deliberating on preventive measures and forwarding the resolutions to the competent sectors for implementation. The CIPA has free access to the organization’s facilities and maintains direct communication with all Executive Boards, developing a set of preventive actions throughout the year.

The Mutual Aid Plan (PAM) and the Area Plan (PA), coordinated by Portos do Paraná, are essential instruments for emergency management in the port landscape of Paranaguá and Antonina. Under the leadership of the Port Authority, emergency drills are conducted, and a periodic meeting schedule is maintained with the participation of more than 30 signatory companies, with additional support from the Civil Defense and the Fire Department. These activities ensure safer working conditions and the protection of people, operations, and the surrounding environment.



499

workers were vaccinated in the institutional Occupational Safety and Health campaign



## Safety Drills and Training • GRI 403-5, 403-7

Aligned with its purpose of promoting a safe and healthy workplace, Portos do Paraná continuously carries out actions focused on training and awareness in occupational safety and health. Throughout the year, periodic training sessions are promoted, including the onboarding of service providers, to ensure that activities are executed in a safe, responsible, and environmentally sound manner. In 2025, these actions resulted in the training of more than 1,690 workers in internal Health, Occupational Safety, and Environment (HSE) requirements.

Specific safety training is conducted during the year, covering subjects such as machinery and equipment safety, fire brigades, work at heights, and internal HSE procedures. Emergency drills are also held, featuring scenarios such as fire and explosion, casualty care, hazardous product leaks, and adverse weather conditions, contributing to the improvement of response capacity and the integration of the teams involved.

As a permanent awareness tool, Portos do Paraná maintains the SD - Safety Dialogue at the Port, which daily disseminates preventive occupational safety and health content to port users. In 2025, this initiative reached approximately 21,366 users, reinforcing the culture of prevention in the port environment.

Supplementing the educational actions, the Internal Week for the Prevention of Occupational Accidents (SIPAT) was held under the subject "Safety begins with attitude." Over five days of lectures and preventive activities, the event had the participation of more than 590 people, strengthening employee engagement and shared responsibility in promoting safer work environments.

These initiatives reflect Portos do Paraná's continuous commitment to accident prevention, the reduction of operational risks, and the strengthening of safe practices, especially in an environment characterized by the intense movement of vehicles and large-scale equipment.



# + 1,690

workers trained in internal Health, Occupational Safety, and Environment (HSE) requirements

Portos do Paraná maintains strategic management of institutional risks, systematically recording all occurrences through risk identification forms and their respective mitigation measures. This process enables root cause investigation for each occurrence and supports the definition of corrective and preventive actions aimed at eliminating recurrences, contributing to the ongoing improvement of occupational safety and health practices.





# OSH Indicators • GRI 403-9

During the reporting period, Portos do Paraná recorded 1 non-lost-time accident, involving exclusively the Port Authority’s own employees. There were no records of lost-time accidents, deaths, or occupational illnesses associated with the event.

The Accident Frequency Rate determined for the period was 1.39, a figure classified as “very good” according to International Labor Organization (ILO) benchmarks, reflecting the effectiveness of the preventive actions adopted.

Most of Portos do Paraná employees act daily in the primary zone of the Port of Paranaguá, an operating area characterized by intense movement of vehicles and large equipment. Given this operational context, technical teams – together with managers and coordinators – maintain a permanent focus on accident prevention.

Throughout 2025, internal Occupational Safety and Health procedures were developed and updated, along with instructional booklets for accident prevention. Additionally, approximately 50 training events and safety dialogues were held for the internal workforce. During this period, about 60 risk conditions were identified, recorded, treated, and properly addressed, contributing to the ongoing improvement of working conditions.



**Throughout 2025, internal Occupational Safety and Health procedures were developed and updated, along with instructional booklets for accident prevention.**

Accident Classification	2025		
	No.	Frequency Rate	Severity Rate
ACA - Accidents with lost time	0	1.39	0
ASA - Accidents without lost time	1		

All port services and operations conducted within areas under the responsibility of Portos do Paraná are subject to systematic studies for hazard identification, risk assessment, and the analysis of potential impacts on user health and safety. Based on these studies, necessary control measures and minimum requirements for the safe execution of activities are defined.

The results of these analyses are formalized through regulations, manuals, and operating procedures that establish

clear guidelines for port operations and the mitigation of associated risks. These documents are part of the Integrated Management System (IMS) and are available to the public on the organization’s institutional website, ensuring transparency and access to information.

In 2025, Portos do Paraná received no warnings, fines, or penalties related to occupational safety and health, reinforcing the compliance of its operations with applicable legal and regulatory requirements.



## 8.3. Social Responsibility

• GRI 2-29, 403-6

Portos do Paraná reaffirms its commitment to social responsibility through actions and initiatives aimed at the welfare of local communities and caring for the environment. In 2025, the company carried out several projects and programs reflecting its mission to conduct activities in a responsible and ethical manner. These actions focus on supporting sustainable economic development and social assistance, strengthening the relationship with the community and contributing to improvements in the social context in which the company operates.

**In 2025, the company carried out several projects and programs reflecting its mission to conduct activities in a responsible and ethical manner.**



### Sustainable Development Goals (SDGs)

Portos do Paraná aligned its actions with the United Nations Sustainable Development Goals (SDGs), seeking to contribute in a structured manner to the eradication of poverty, the promotion of good health and well-being, quality education, gender equality, and the promotion of decent work and economic growth, among other areas of operation.



## Good Health, Well-being, and Social Action Initiatives

**White January - Mental Health and Quality of Life at Work:** lectures and integration actions focused on the prevention and care of workers' mental health, in partnership with the Municipal Health Department. Activities included "**Café com Saúde**" (**Health Coffee**) as an engagement and awareness strategy;

**Easter for All - Solidarity and Social Inclusion:** a chocolate donation campaign for communities in socially vulnerable situations, benefiting 1,200 children and 62 families of waste collectors working at the municipal landfill;

**Solidarity Christmas - Promoting Child Welfare:** a donation campaign for new toys destined for the municipality's underprivileged community, benefiting 1,425 children and reinforcing the organization's social commitment.

**"Tampinhas do Bem" (Bottle Caps for Good) Project - Integrated Social and Environmental Action:** collection of plastic bottle caps for the local nursing home, which are converted into geriatric diapers. The initiative integrated environmental responsibility, social action, and employee engagement, focusing on the welfare of the elderly;



# 1,200

children benefited from the "*Páscoa para Todos*" (Easter for All) campaign



# 1,425

children benefited from "*Natal Solidário*" (Solidarity Christmas)



**Pink October – Prevention and Awareness of Women’s Cancer:**

lectures, educational actions, and the “**Café com Saúde**” (Health Coffee) program, as well as a hair donation campaign for making wigs. The event included social awareness activities and the donation of the commemorative book “**Porto 90 Anos**”;

**Blue November – Prostate Cancer Prevention and Men’s Health:**

awareness actions through “**Café com Saúde**” (Health Coffee), providing blood pressure checks, glucose tests, and incentives for blood work. These activities were supplemented by integration events, such as a men’s football tournament and a card game tournament;

**Port Run – Sports, Health, and Social Responsibility:**

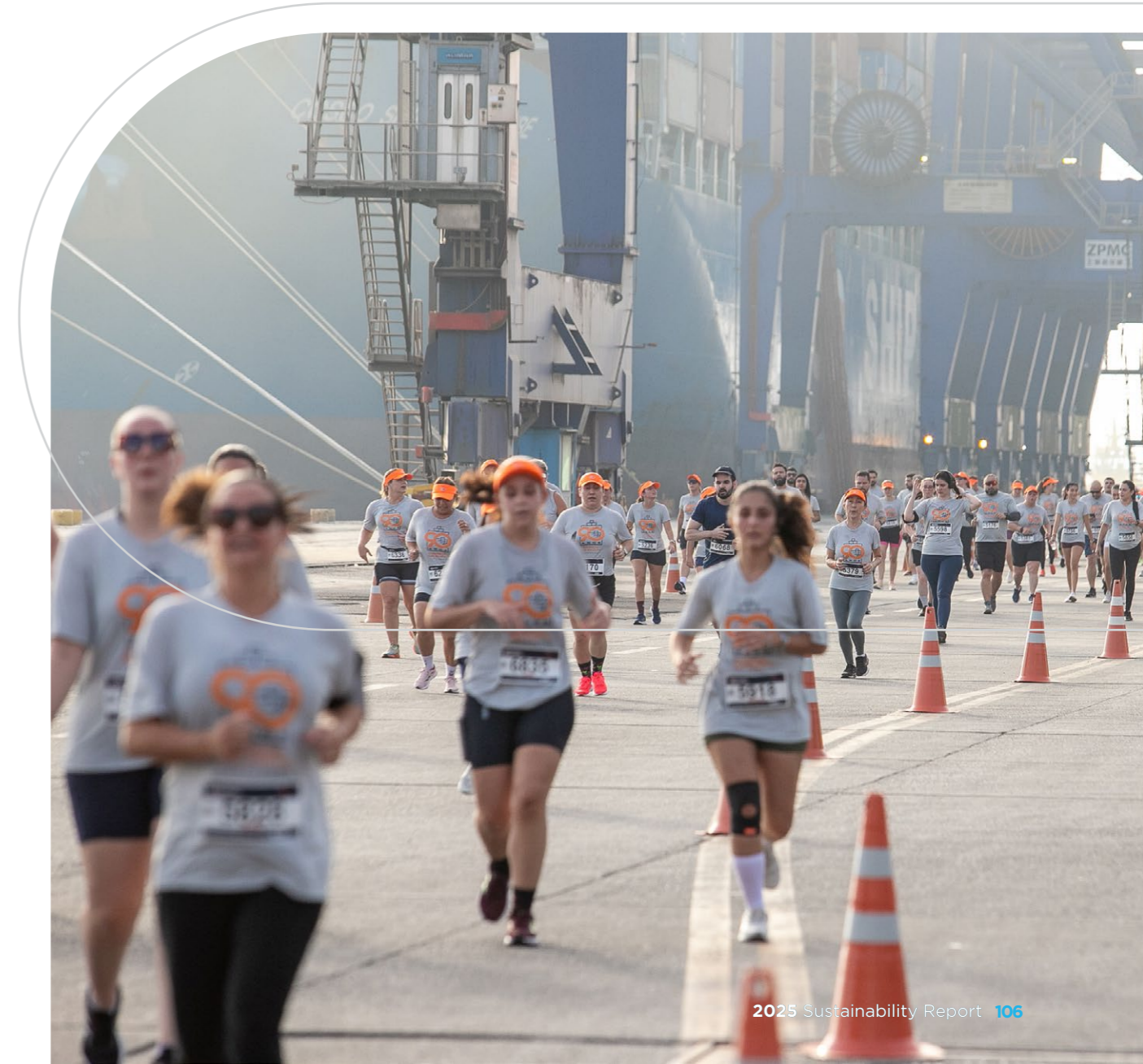
a charitable sporting event where the funds raised were directed toward supporting underprivileged elderly citizens. This initiative is aligned with efforts to promote quality of life, dignified housing, and essential care;

**Yellow September - Suicide Prevention:**

lectures and awareness-raising actions focused on suicide prevention, utilizing “**Café com Saúde**” (Health Coffee) as a tool for integration and dialogue;

**International Women’s Day - Valuing Port Women:**

actions and lectures aimed at recognizing and valuing women in the port industry across their various professional and social roles, reinforcing equity and respect within the workplace;





## Engagement with Stakeholders

Portos do Paraná maintains a continuous and transparent dialogue with its stakeholders, aiming to integrate port operations with the local economy and community, while reaffirming its commitment to social responsibility. This approach considers the diversity of stakeholders related to port activities, seeking to align expectations, share relevant information, and contribute to the improvement of practices in a responsible and participatory manner. The stakeholders considered include:

- Employees;
- Civil Society;
- Contractor Companies;
- State Government of Paraná;
- City Hall of Paranaguá;
- City Hall of Antonina;
- Port Operators;
- Maritime Agencies;
- Local Community;
- Truck Drivers;
- Fishermen;
- Maritime communities;

- Occupational category unions;
- Outsourced Employers;
- Importers;
- Exporters;
- Lessees;
- Shipowners;
- City Hall of Antonina;
- National Waterway Transport Agency (ANTAQ);
- Ministry of Infrastructure.

To engage its stakeholders, Portos do Paraná keeps permanent and transparent communication through various institutional channels, including social media, internal communication via APPANet, corporate systems, official letters, messaging applications, the [institutional website](#), and meetings. This communication aims to strengthen relationships between parties, ensuring that social actions are aligned with sustainability guidelines and corporate objectives, reaching both internal and external audiences in a consistent and structured way.



**To engage its stakeholders, Portos do Paraná keeps permanent and transparent communication through various institutional channels, including social media, internal communication via APPANet, corporate systems, official letters, messaging applications, the institutional website, and meetings.**





# GRI Summary

**Scope statement** Portos do Paraná reports the information presented in this GRI Content Summary for the period from January 1 to December 31, 2025, in accordance with the GRI Standards.

**GRI 1 used** GRI 1 Fundamentals 2021

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404-1	Average hours of training per year, per employee	95
404-2	Programs for improving employee skills and career transition assistance	95, 98
404-3	Percentage of employees receiving regular performance and career development reviews	95
406-1	Discrimination cases and corrective measures taken	90
415-1	Political contributions	51



# SDG Map

SDG	Purpose	Report Chapters
	End poverty in all its forms, everywhere	• Environment
	End hunger, achieve food security and improved nutrition, and promote sustainable agriculture	• Environment
	Ensure healthy lives and promote welfare for all, at all ages	• People Management
	Ensure inclusive and equitable quality education and promote lifelong learning opportunities for all	• Environment
	Achieve gender equality and empower all women and girls	• Environment

SDG	Purpose	Report Chapters
	Ensure the availability and sustainable management of water and sanitation for all	• Environment
	Ensure access to affordable, reliable, sustainable, and modern energy for all	• Environment
	Encourage sustained, inclusive, and sustainable economic growth, full and productive employment, and decent work for all	• Business • Environment • Compliance and Corporate Governance • People Management
	Build resilient infrastructure, encourage inclusive and sustainable industrialization and foster innovation	• Strategic Management • Operating Performance • Environment
	Reducing inequality within and between countries	• Strategic Management



SDG	Purpose	Report Chapters
	Making cities and human settlements inclusive, safe, resilient, and sustainable	<ul style="list-style-type: none"> <li>• Strategic Management</li> <li>• Operating Performance</li> <li>• Environment</li> </ul>
	Ensure sustainable production and consumption standards	<ul style="list-style-type: none"> <li>• Environment</li> </ul>
	Take urgent action to combat climate change and its impacts	<ul style="list-style-type: none"> <li>• Strategic Management</li> <li>• Environment</li> </ul>
	Conservation and sustainable use of the oceans, seas, and marine resources for sustainable development	<ul style="list-style-type: none"> <li>• Strategic Management</li> <li>• Environment</li> </ul>

SDG	Purpose	Report Chapters
	Protect, restore, and promote sustainable use of terrestrial ecosystems, sustainably manage forests, combat desertification, halt and reverse land degradation, and halt biodiversity loss	<ul style="list-style-type: none"> <li>• Strategic Management</li> <li>• Environment</li> </ul>
	Promote peaceful and inclusive societies for sustainable development, provide access to justice for all and build effective, accountable, and inclusive institutions at all levels	<ul style="list-style-type: none"> <li>• Strategic Management</li> <li>• Operating Performance</li> <li>• Business</li> <li>• Compliance and Corporate Governance</li> <li>• People Management</li> </ul>
	Strengthening the means of implementation and revitalizing the global partnership for sustainable development	<ul style="list-style-type: none"> <li>• Strategic Management</li> <li>• Business</li> <li>• Compliance and Corporate Governance</li> <li>• People Management</li> </ul>



# Letter of Assurance



## APPA – ADMINISTRAÇÃO DOS PORTOS DE PARANAGUÁ E ANTONINA

Relatório de asseguração limitada do auditor independente.

Referente ao exercício de 2025.



Aponte a câmera de seu celular para a imagem acima e preencha nossa pesquisa de satisfação. Caso não compative, obtenha um leitor de QR Code para acessar o conteúdo da imagem.



## RELATÓRIO DE ASSEGURAÇÃO LIMITADA DO AUDITOR INDEPENDENTE

Ao Conselho de Administração, à Diretoria Executiva e às demais partes interessadas da ADMINISTRAÇÃO DOS PORTOS DE PARANAGUÁ E ANTONINA – APPA Paranaguá – PR

### Introdução

Fomos contratados pela Administração dos Portos de Paranaguá e Antonina ("APPA") para asseguração independente e limitada sobre as informações contidas no Relatório de Sustentabilidade 2025, elaborado com base nas diretrizes do *Global Reporting Initiative* ("GRI"), versão *Standards*, relativas ao exercício findo em 31 de dezembro de 2025.

### Responsabilidades da administração

A administração dos Portos de Paranaguá e Antonina é responsável pela elaboração e apresentação de forma adequada das informações constantes no Relatório de Sustentabilidade 2025, utilizando como referência os *Standards* para Relato de Sustentabilidade da *Global Reporting Initiative – GRI*, e de acordo com os controles internos necessários para permitir a elaboração dessas informações livres de distorção relevante, independentemente se causada por fraude ou erro.

A APPA também é responsável pela elaboração e apresentação de forma adequada das informações relacionadas às emissões de gases de efeito estufa e com os controles internos que determinou necessários para permitir a elaboração dessas informações livres de distorção relevante, independentemente se causada por fraude ou erro.

### Responsabilidade dos auditores independentes

Nossa responsabilidade é expressar conclusão sobre as informações constantes no Relatório de Sustentabilidade 2025, com base no trabalho de asseguração limitada conduzido de acordo com o Comunicado Técnico do Ibracon (CT) 07/2012, aprovado pelo Conselho Federal de Contabilidade e elaborado tomando por base a NBC TO 3000 (Trabalhos de Asseguração Diferente de Auditoria e Revisão), emitida pelo Conselho Federal de Contabilidade - CFC, que é equivalente à norma internacional ISAE 3000, emitida pela Federação Internacional de Contadores, aplicáveis às informações não históricas.



Essas normas requerem o cumprimento de exigências éticas, incluindo requisitos de independência e que o trabalho seja executado com o objetivo de obter segurança limitada de que as informações constantes do Relatório de Sustentabilidade 2025, tomadas em conjunto, estão livres de distorções relevantes.

Um trabalho de asseguração limitada conduzido de acordo com a NBC TO 3000 (ISAE 3000) consiste, principalmente, em indagações à administração e outros profissionais da APPA que estejam envolvidos na elaboração das informações constantes no Relatório de Sustentabilidade 2025 e pela aplicação de procedimentos analíticos, para obter evidências que nos possibilitem concluir, na forma de asseguração limitada, sobre as informações contidas no relatório. Ainda, um trabalho de asseguração limitada requer a execução de procedimentos adicionais, quando o auditor independente toma conhecimento de assuntos que o levem a acreditar que as informações constantes no Relatório de Sustentabilidade, tomadas em conjunto, podem apresentar distorções relevantes.

Os procedimentos selecionados basearam-se na compreensão dos aspectos relativos à compilação, materialidade e apresentação das informações constantes no Relatório de Sustentabilidade 2025 e de outras circunstâncias do trabalho e da nossa consideração sobre áreas e processos associados às informações materiais de sustentabilidade divulgadas no Relatório de Sustentabilidade 2025, em que distorções relevantes poderiam existir. Os procedimentos compreenderam:

- O planejamento dos trabalhos, considerando a materialidade para as atividades da APPA, a relevância das informações divulgadas, o volume de informações quantitativas e qualitativas e os sistemas operacionais e de controles internos que serviram de base para a elaboração das informações constantes no Relatório de Sustentabilidade 2025 da APPA;
- O entendimento e análise das informações divulgadas em relação à forma de gestão dos aspectos materiais;
- A análise dos processos para a elaboração do Relatório de Sustentabilidade 2025 e da sua estrutura e conteúdo, utilizando como referência os Princípios de Conteúdo e Qualidade dos Standards para Relato de Sustentabilidade da *Global Reporting Initiative – GRI* (GRI-Standards);
- A avaliação dos indicadores não financeiros amostrados;





# Letter of Assurance



- Entendimento das metodologias de cálculos e dos procedimentos para a compilação dos indicadores, por meio de entrevistas com os responsáveis pela elaboração das informações;
- Aplicação de procedimentos analíticos sobre as informações quantitativas e indagações sobre as informações qualitativas e sua correlação com os indicadores divulgados no Relatório de Sustentabilidade 2025;
- Análise de evidências que suportam as informações divulgadas;
- O confronto dos indicadores de natureza financeira com as demonstrações financeiras e/ou registros contábeis.

Acreditamos que as evidências obtidas em nosso trabalho são suficientes e apropriadas para fundamentar nossa conclusão na forma limitada.

#### Alcance e limitações

Os procedimentos aplicados em um trabalho de asseguração limitada são substancialmente menos extensos do que aqueles aplicados em um trabalho de asseguração razoável. Consequentemente, não nos possibilitam obter segurança de que tomamos conhecimento de todos os assuntos que seriam identificados em um trabalho de asseguração razoável, que tem por objetivo emitir uma opinião. Caso tivéssemos executado um trabalho de asseguração razoável, poderíamos ter identificado outros assuntos e eventuais distorções que podem existir nas informações constantes no Relatório de Sustentabilidade 2025.

Os dados não financeiros estão sujeitos a mais limitações inerentes do que os dados financeiros, dada a natureza e a diversidade dos métodos utilizados para determinar, calcular ou estimar esses dados. Interpretações qualitativas de materialidade, relevância e precisão dos dados estão sujeitas a pressupostos individuais e a julgamentos. Adicionalmente, não realizamos qualquer trabalho em dados informados para os períodos anteriores, para a avaliação da adequação das suas políticas, práticas e desempenho em sustentabilidade, nem em relação a projeções futuras.

Nosso trabalho teve como objetivo a aplicação de procedimentos de asseguração limitada sobre as informações de sustentabilidade divulgadas no Relatório de Sustentabilidade 2025 da APPA, não incluindo a avaliação da adequação das suas políticas, práticas e desempenho em sustentabilidade.



#### Conclusão

Com base nos procedimentos realizados, descritos neste relatório, nada chegou ao nosso conhecimento que nos leve a acreditar que as informações constantes no Relatório de Sustentabilidade APPA 2025 não foram compiladas, em todos os aspectos relevantes, de acordo com os registros e arquivos que serviram de base para a sua preparação, seguindo as diretrizes da *Global Reporting Initiative* – GRI, versão *Standards*.

Barueri, 23 de abril de 2026.

RUSSELL BEDFORD GM  
AUDITORES INDEPENDENTES S/S  
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1

Presentation

Portos do Paraná

Strategic Management

Operational Performance

Business

Environment

Compliance and Corporate Governance

People Management

GRI

SDGs



## Final Credits

### General Coordination

Strategic Planning Management,  
Governance Superintendence

### Photographic Production

Communication and Marketing  
Management Zig Koch

### Texts and Consulting GRI

TATICCA Auditores e Consultores

### Graphic design and layout

L7 Design



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